

# ¿Por qué es el momento de invertir en petróleo?



**JESÚS SÁNCHEZ LEÓN**  
CASTAÑAR INVESTMENT FUND

## Petra oleum y el fuego griego (s. IX a.C.)



# Una historia de innovaciones y disrupciones...

# The History of **INNOVATION CYCLES**

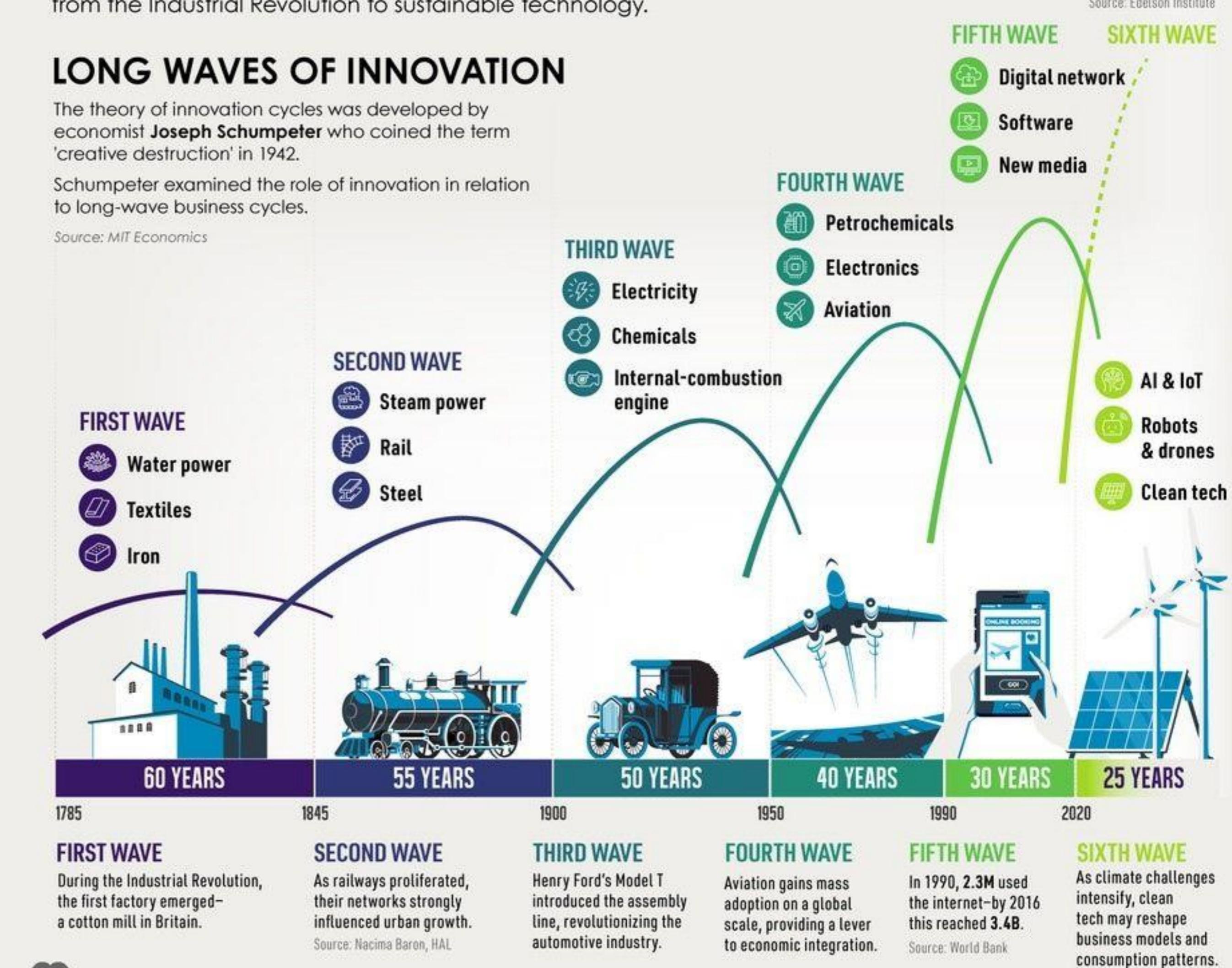
Below, we show waves of innovation across 250 years, from the Industrial Revolution to sustainable technology.

## LONG WAVES OF INNOVATION

The theory of innovation cycles was developed by economist **Joseph Schumpeter** who coined the term 'creative destruction' in 1942.

Schumpeter examined the role of innovation in relation to long-wave business cycles.

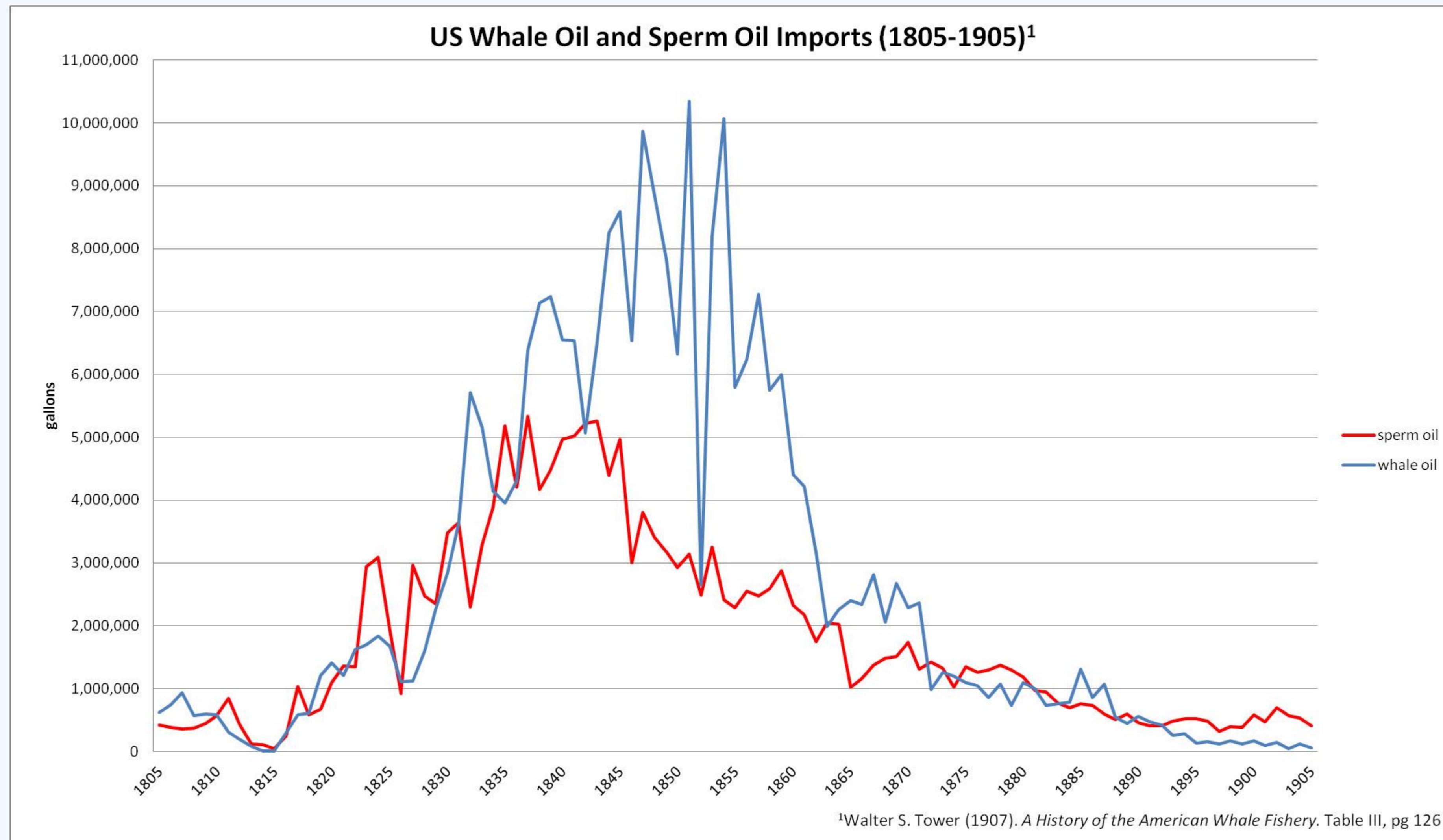
Source: MIT Economics



## Aceite de ballena (s. XIX)



## Aceite de ballena (s. XIX)



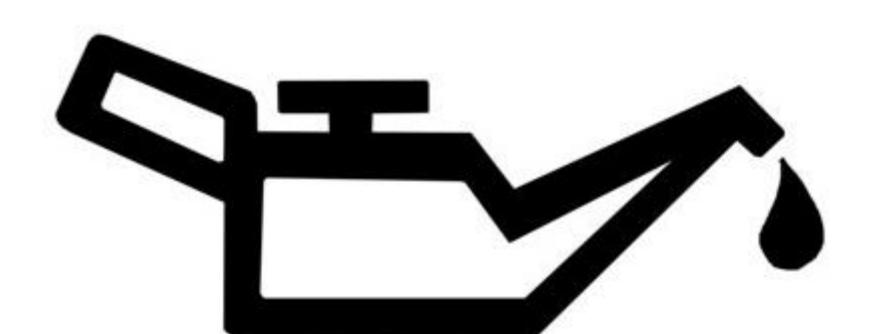
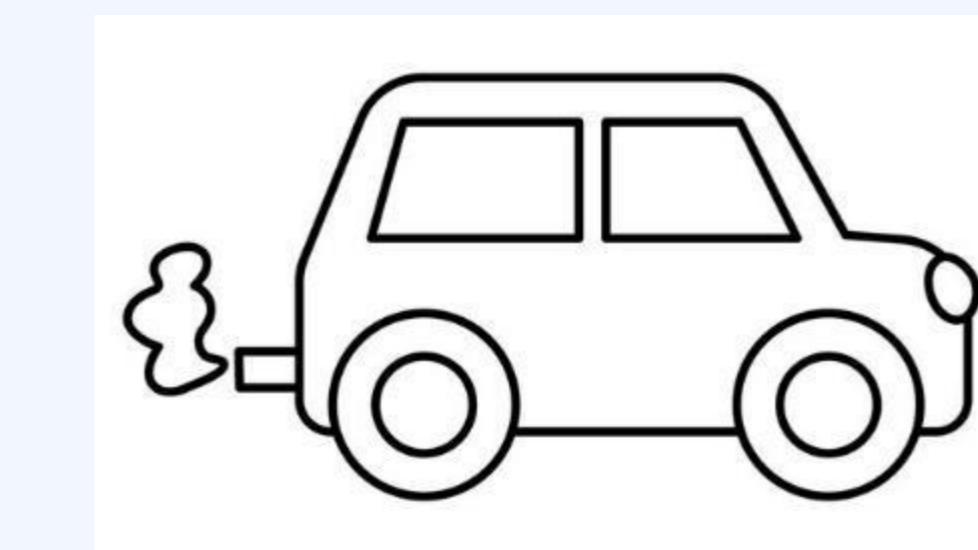
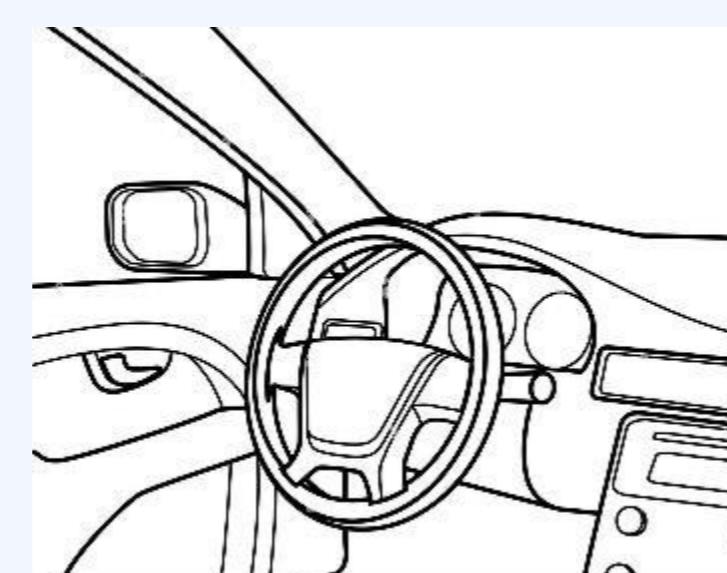
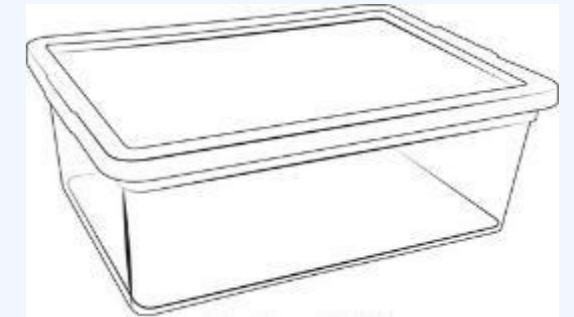
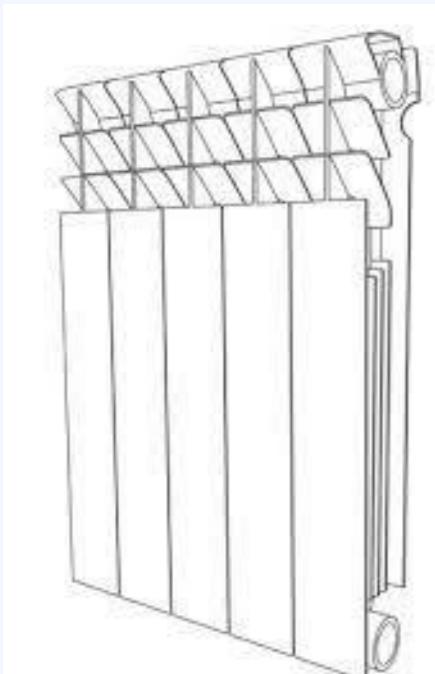
## Edwin Drake (1859)



## Spindletop (1901)



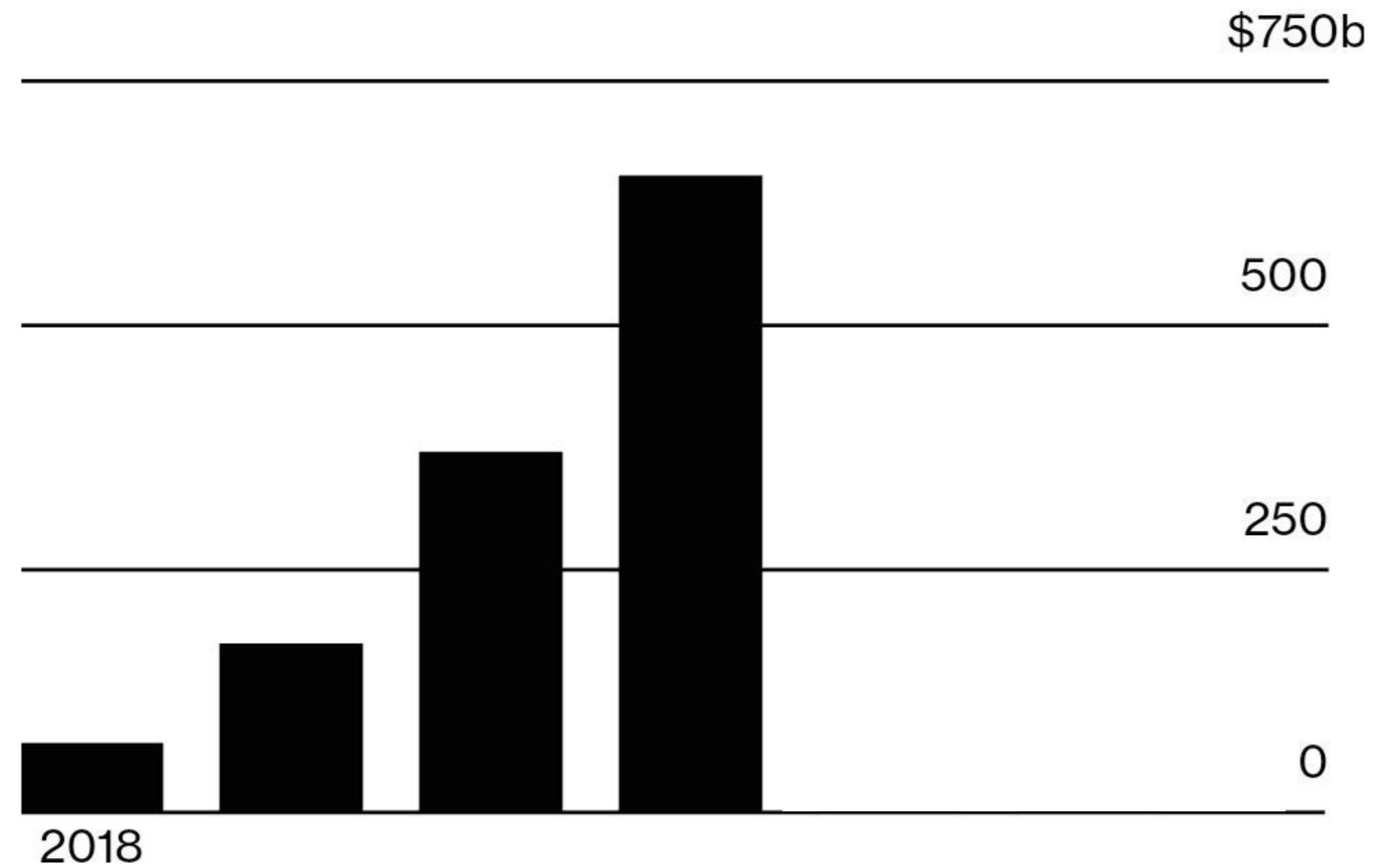
## Nuestro día a día



A photograph of a globe resting on a cracked, dry, brown surface, likely a dried-up lake bed or desert floor. The globe shows the Western Hemisphere, with North America at the top. The background is a hazy, yellowish-brown sky, suggesting a sunset or sunrise. The foreground is dark and textured.

Necesitamos  
cambiar

## Net Flows to ESG Funds



Source: Morningstar

Figures are estimated net flows into  
global sustainable funds. They include  
open-end funds and ETFs.

Bloomberg Businessweek

Nos  
pusimos a  
ello...

# ...sin éxito



Meanwhile, the energy transition plan has been undermined by unrealistic scenarios and flawed assumptions because they have been mistakenly perceived as facts. For example, one scenario led many to assume that major oil use sectors would switch to alternatives almost overnight, and therefore oil demand would never return to pre-Covid levels.

In reality, once the global economy started to emerge from lockdowns, oil demand came surging back, and so did gas.

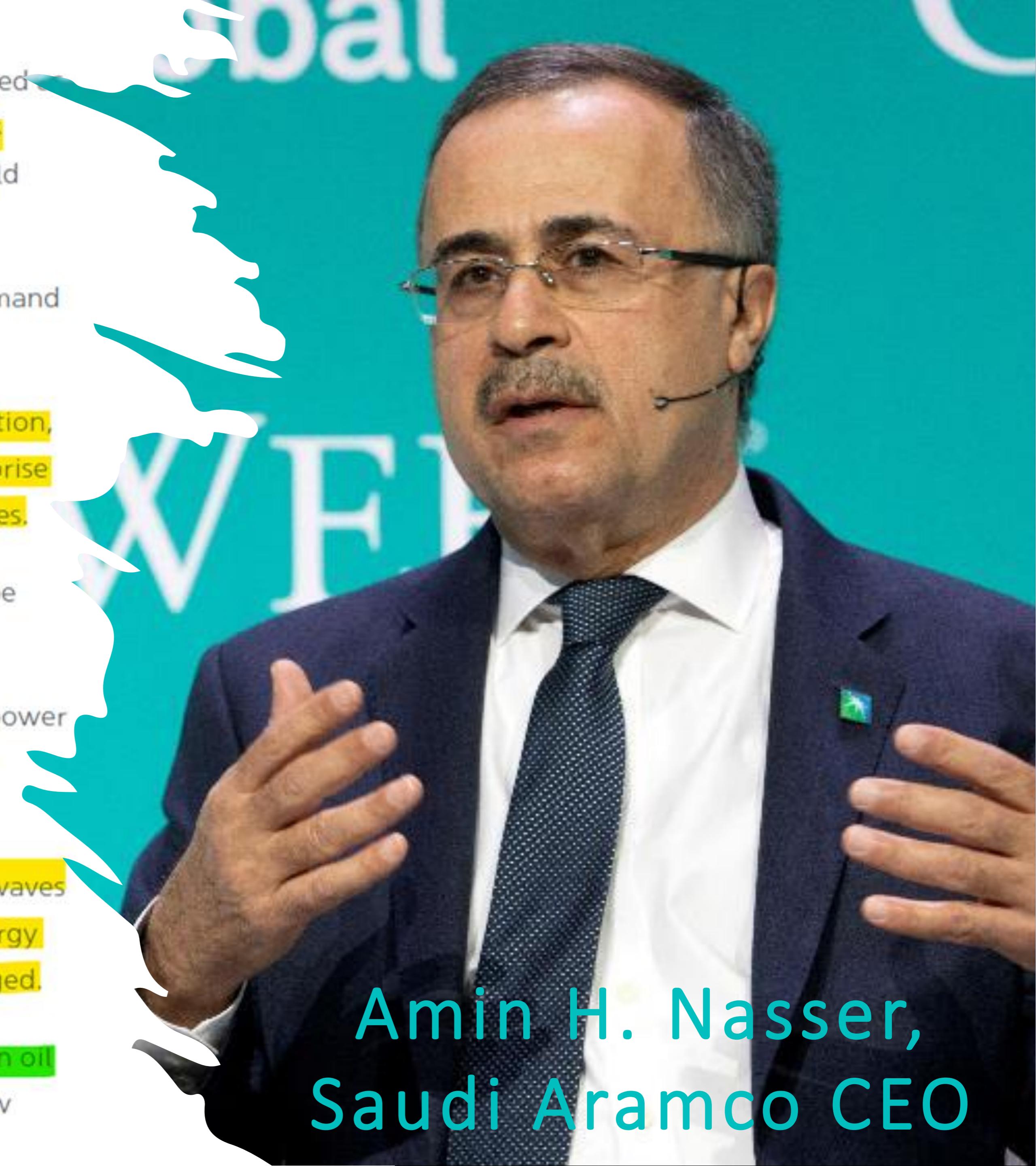
By contrast, solar and wind still only account for 10% of global power generation, and less than 2% of global primary energy supply. Even electric vehicles comprise less than 2% of the total vehicle population and now face high electricity prices.

Perhaps most damaging of all was the idea that contingency planning could be safely ignored.

Because when you shame oil and gas investors, dismantle oil- and coal-fired power plants, fail to diversify energy supplies (especially gas), oppose LNG receiving terminals, and reject nuclear power, your transition plan had better be right.

Instead, as this crisis has shown, the plan was just a chain of sandcastles that waves of reality have washed away. And billions around the world now face the energy access and cost of living consequences that are likely to be severe and prolonged.

These are the real causes of this state of energy insecurity: under-investment in oil and gas; alternatives not ready; and no back-up plan. But you would not know that from the response so far.



Amin H. Nasser,  
Saudi Aramco CEO

No podemos  
abandonar  
una  
tecnología sin  
tener la  
siguiente lista

 **Jon Erlichman**   
[@JonErlichman](#)  ...

Easter in NYC  
in 1900: 1 car



Easter in NYC  
in 1913: 1 horse



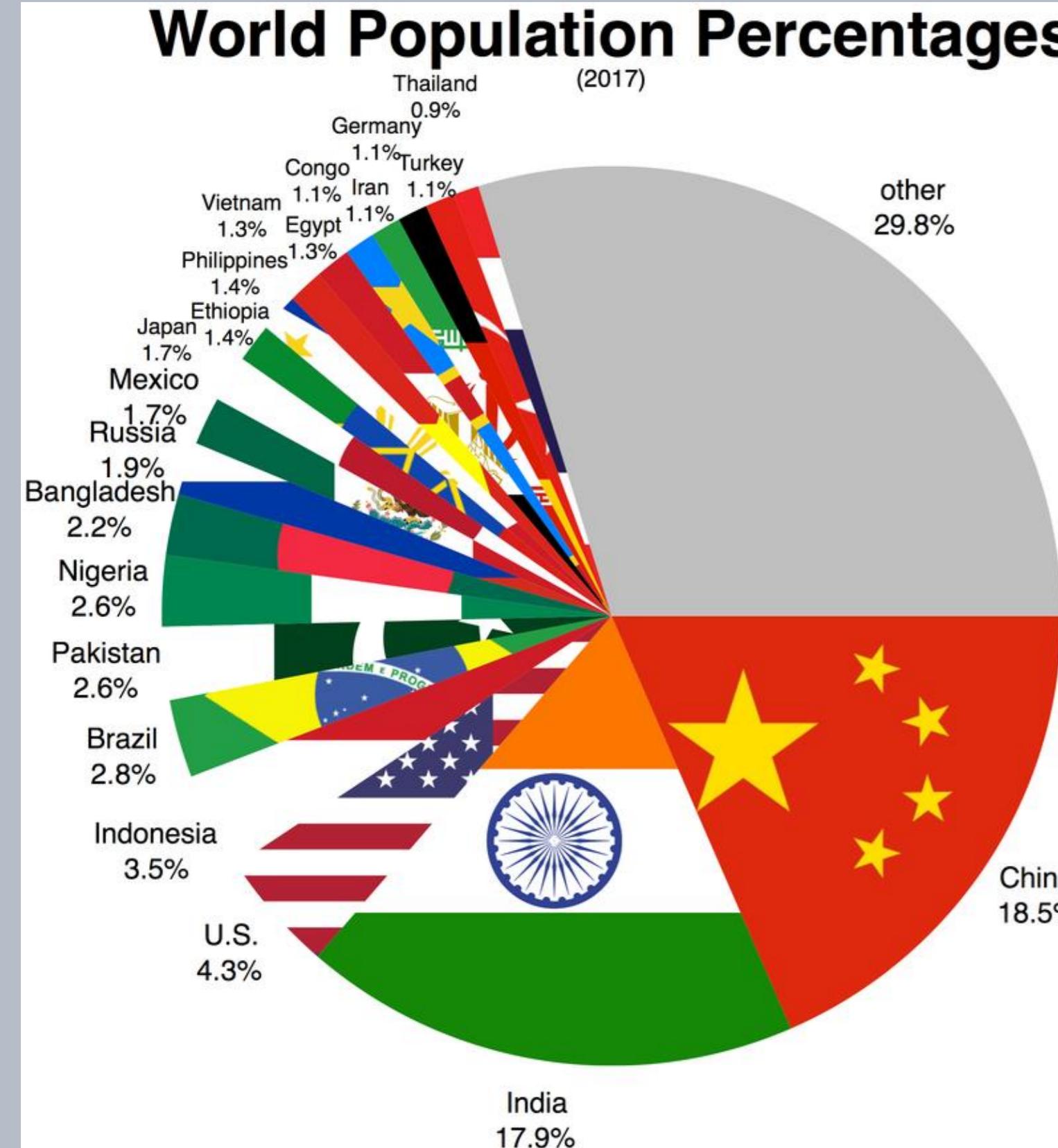
# D e m a n d a

## Existen 3 agencias:

- IEA, International Energy Agency
- EIA, US Energy Information Administration
- OPEC, Organization of the Petroleum Exporting Countries



# Demand - ¿Vamos a necesitar petróleo?

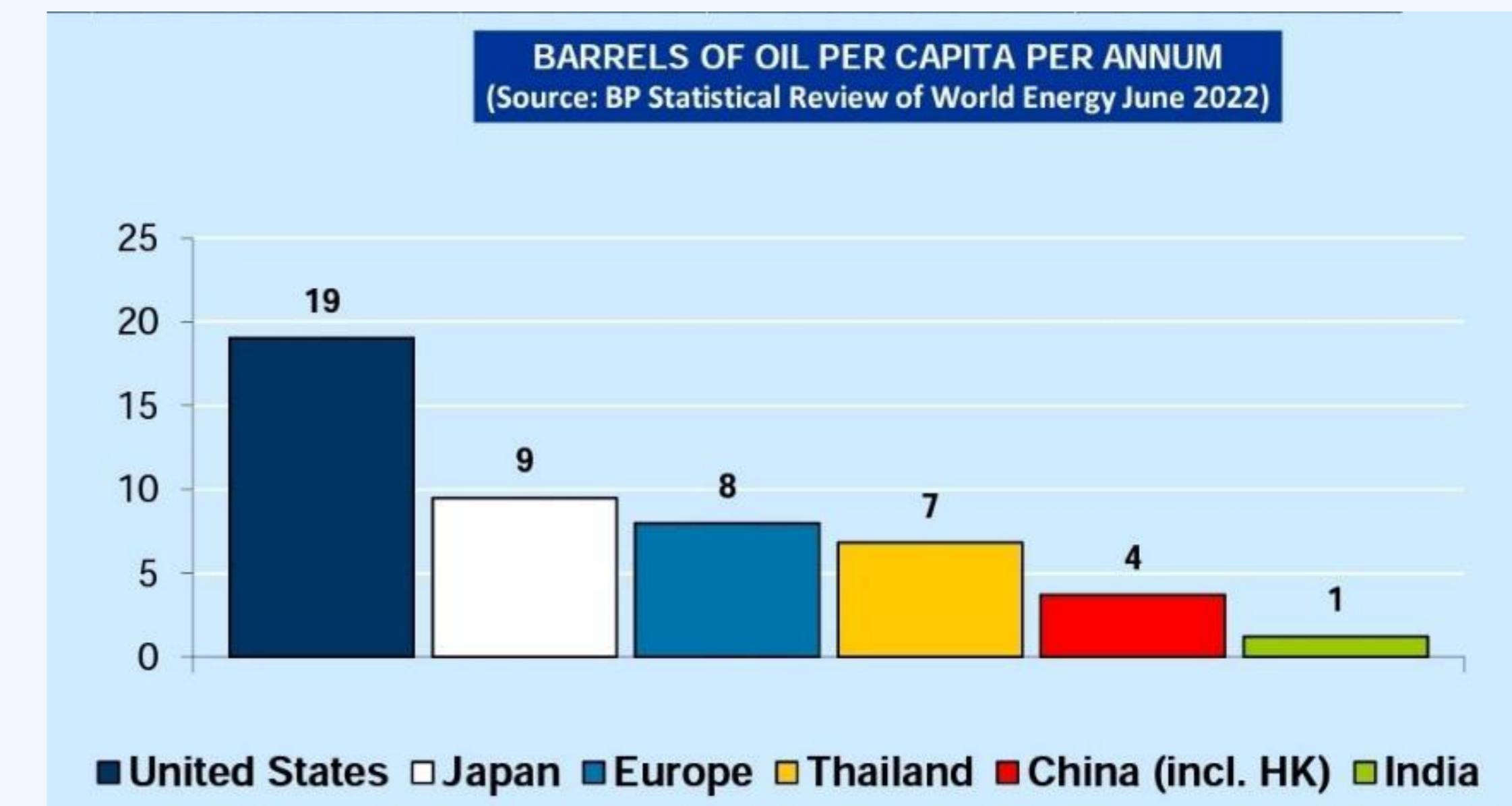
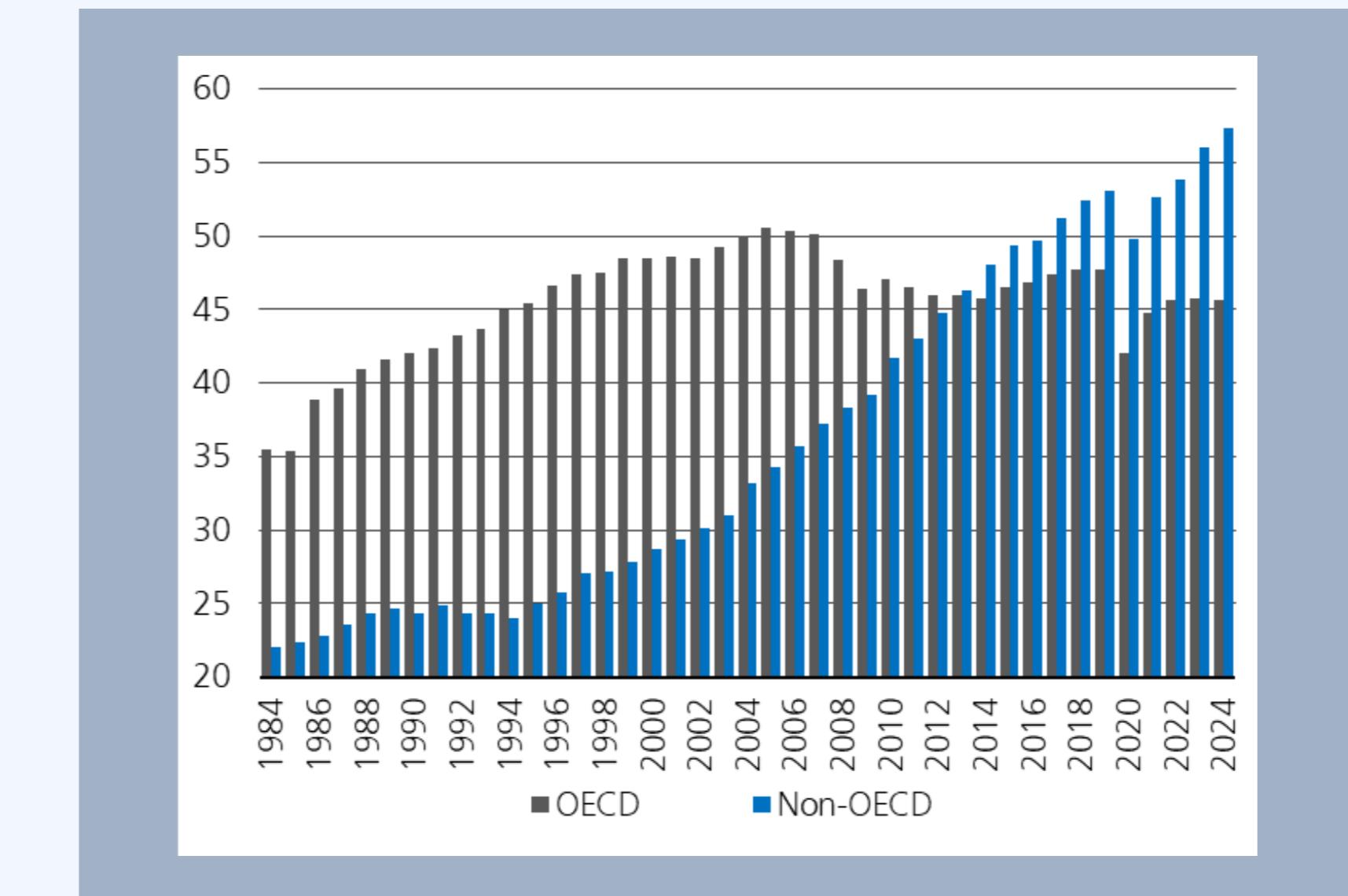


 OilPrice.com   
@OilandEnergy

India's  Oil Minister: "If we start buying more of the Middle Eastern oil, the oil price will not be at \$75 or \$76. It will be \$150."

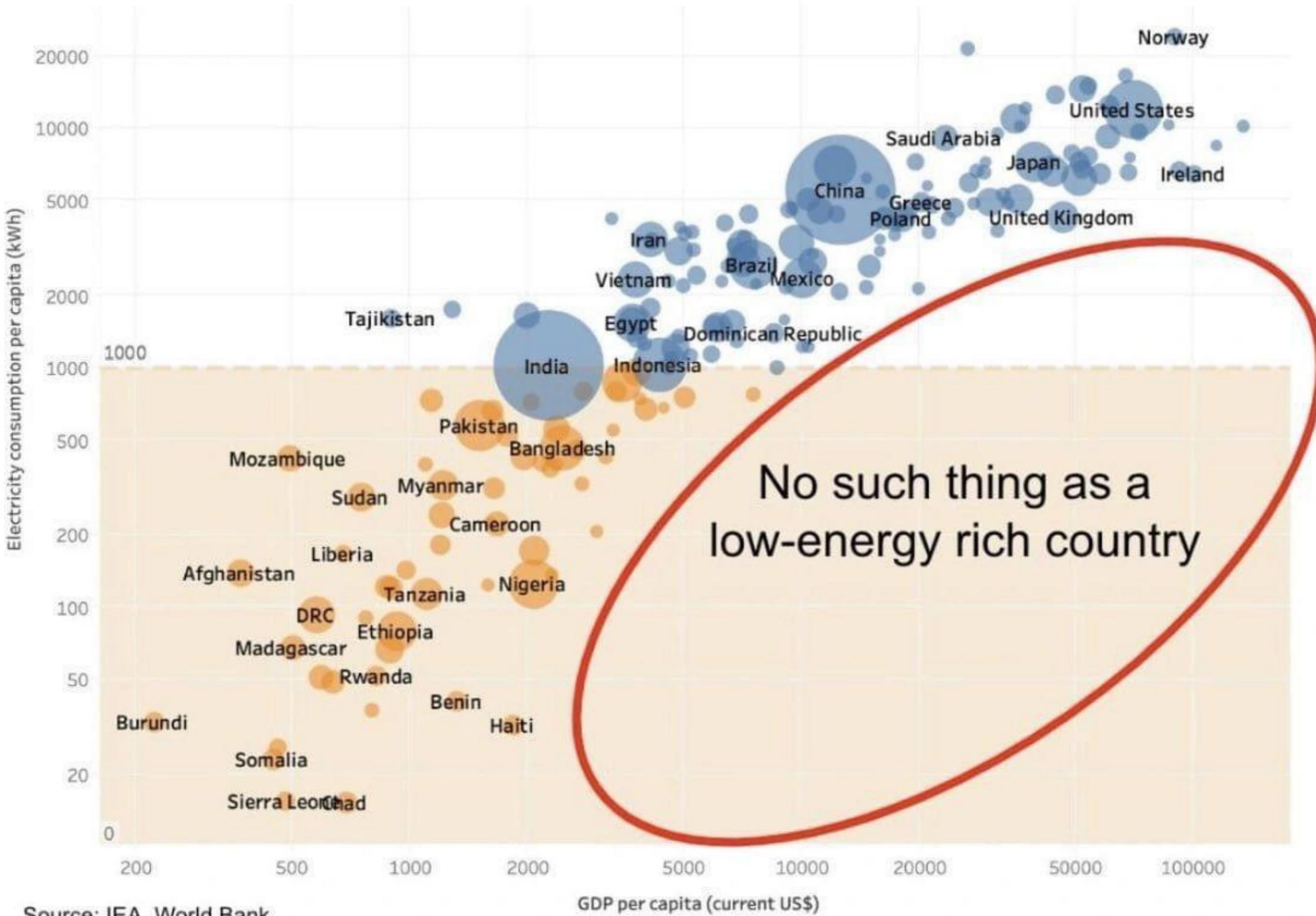
[Traducir post](#)

4:13 p. m. · 9 feb. 2024 · 40,6 mil Reproducciones

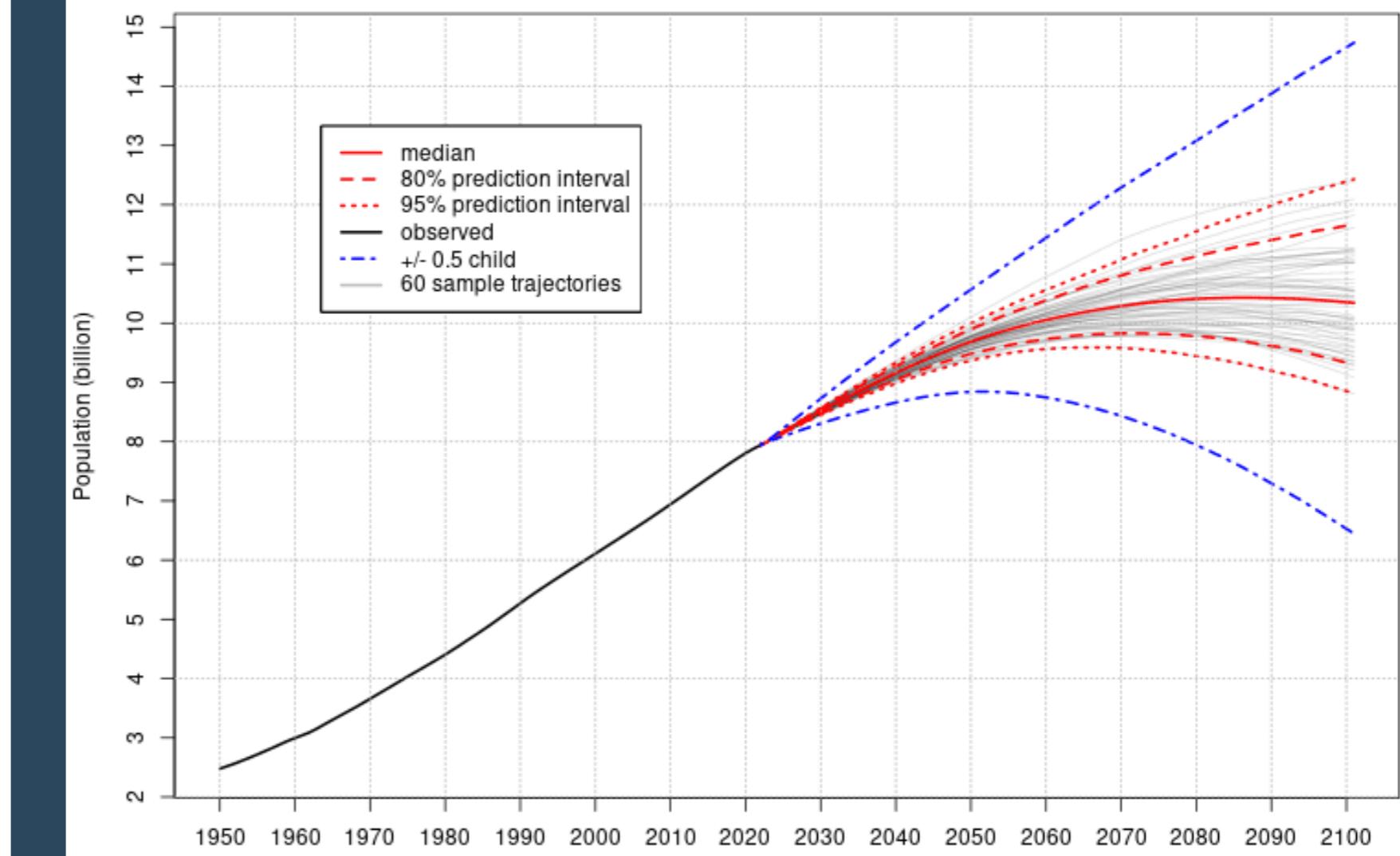


El 12% de la población consume cada año 13B bbls/per. vs. 3B bbls/per. del resto del mundo

## Electricity & Income (per capita, all countries)

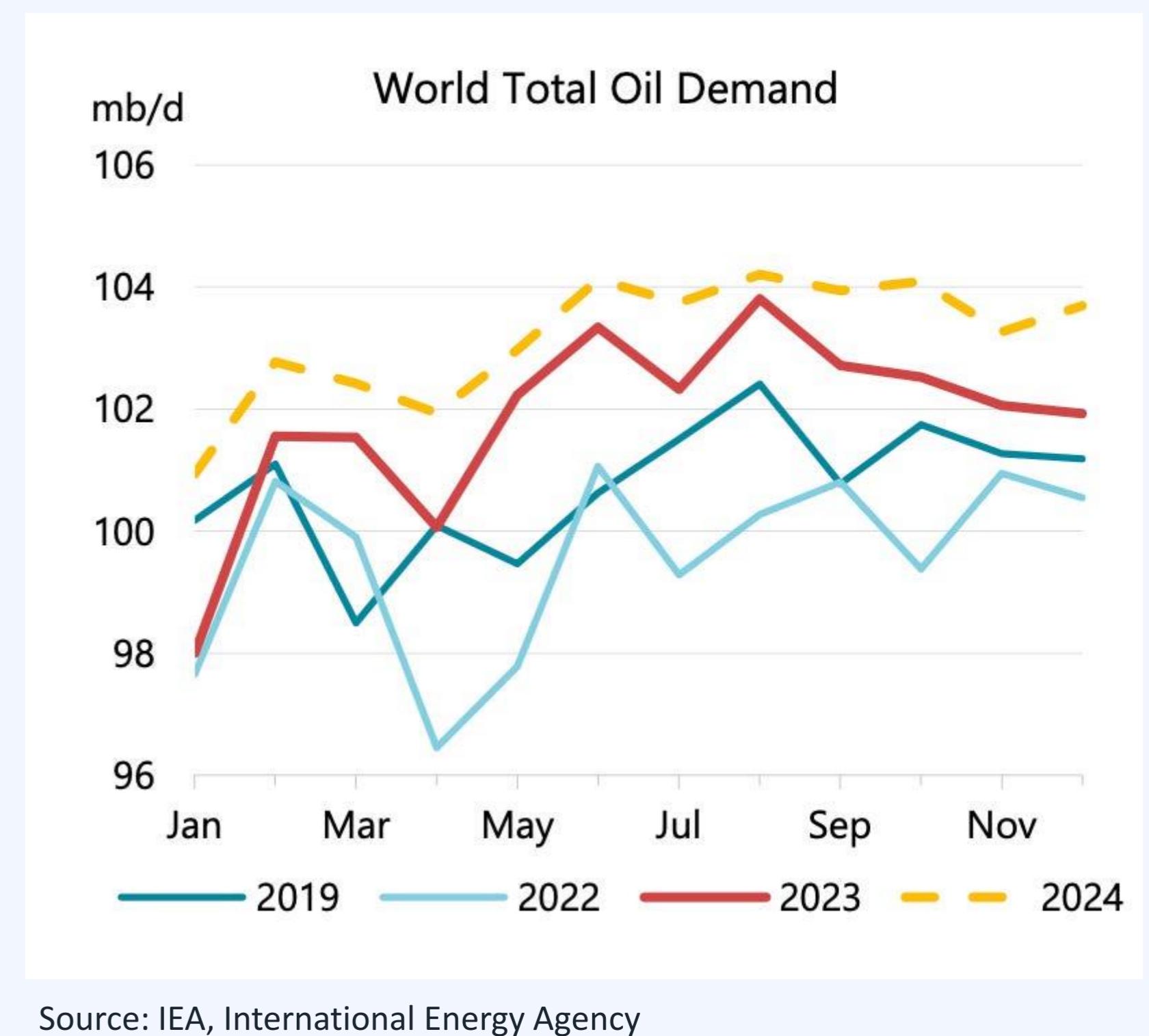
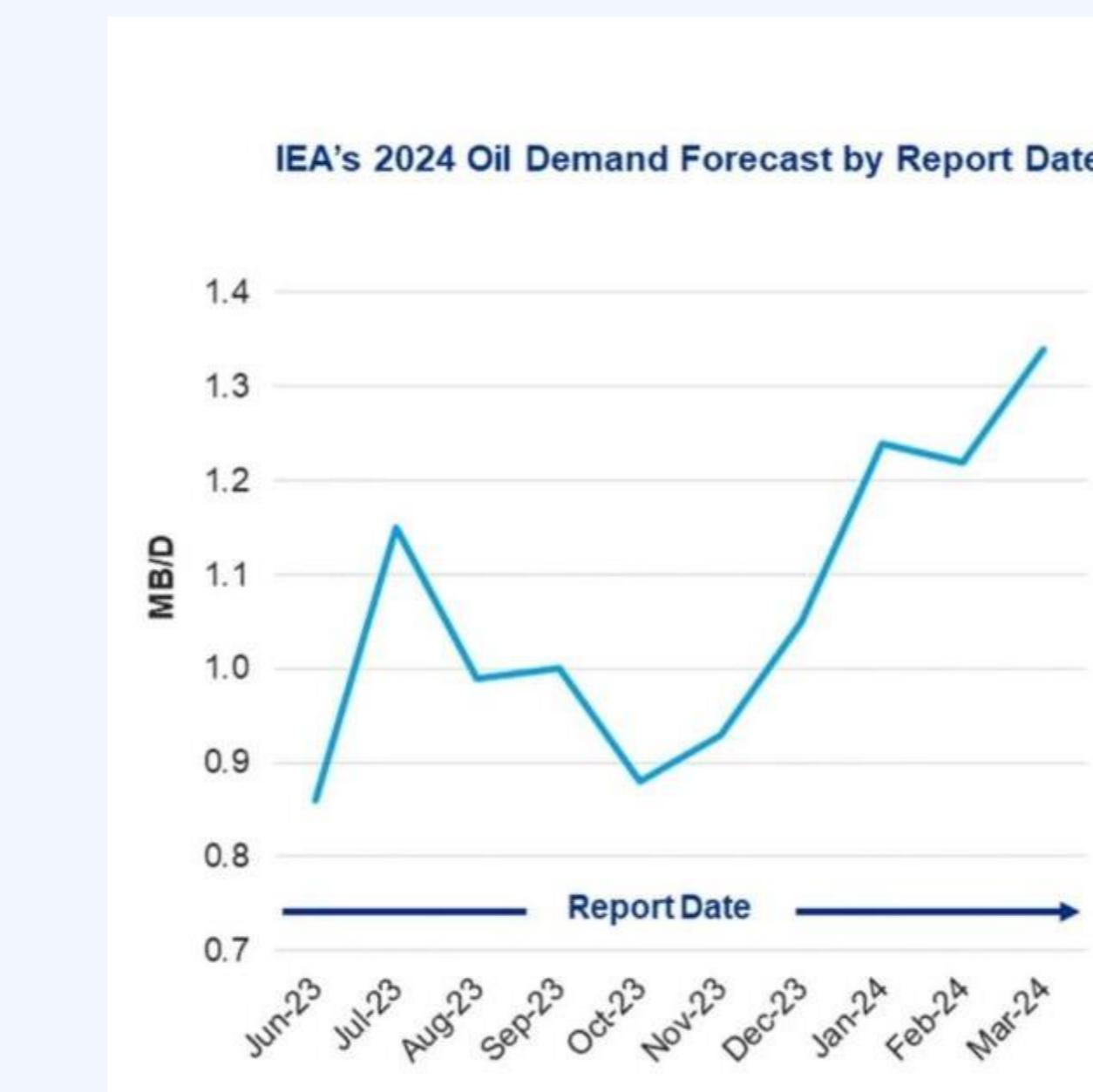
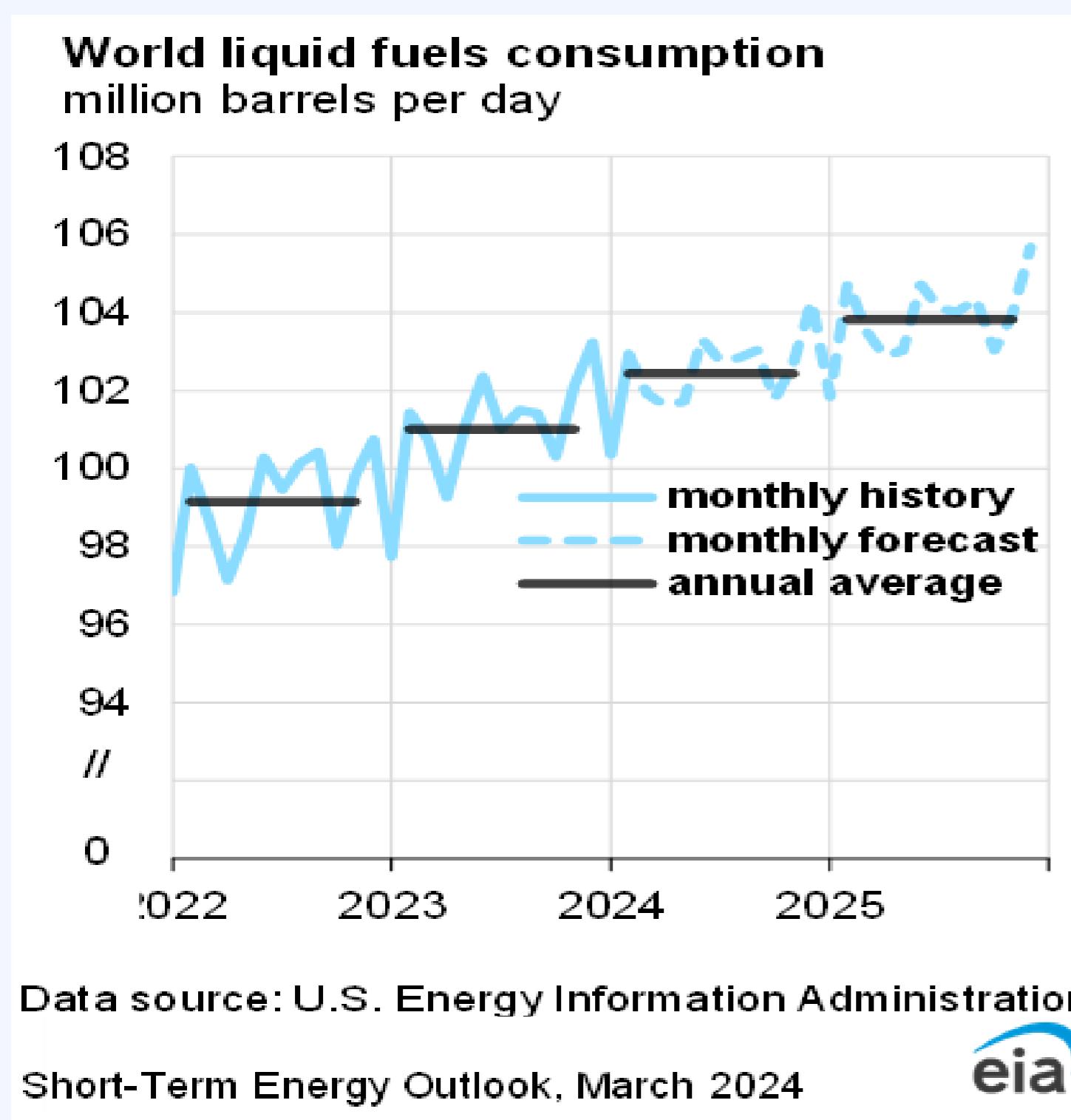


World: Total Population



No podía ser de otra manera...

## Las agencias “americanas” ven crecimiento



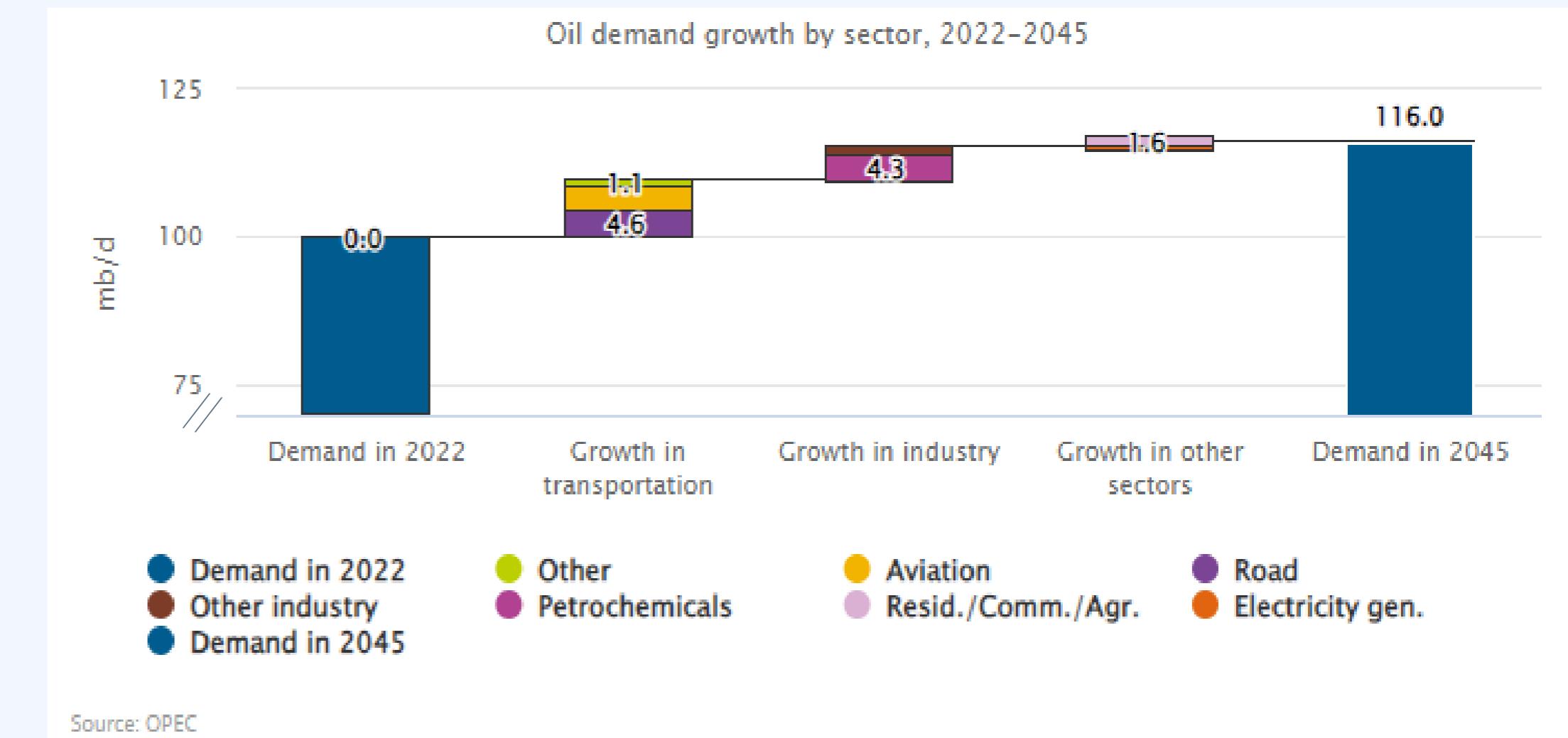
## OPEC: Va a seguir creciendo hasta el 2045 como mínimo

*Long-term oil demand by region*

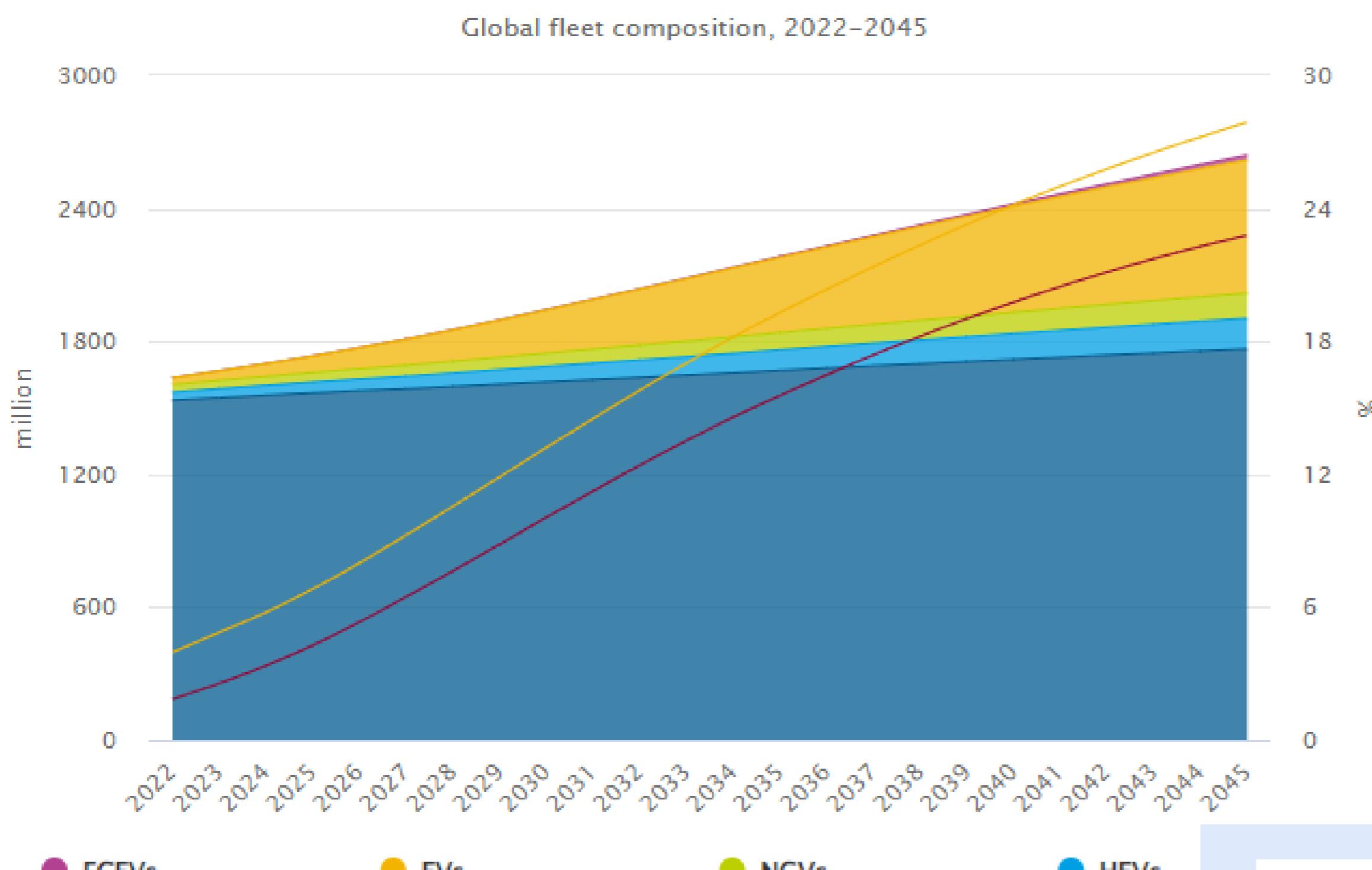
mb/d

	2022	2025	2030	2035	2040	2045	Growth 2022-2045
OECD Americas	25.0	25.5	25.8	24.8	23.2	21.5	-3.5
OECD Europe	13.5	13.5	13.1	12.0	10.8	9.8	-3.7
OECD Asia-Pacific	7.4	7.5	7.2	6.6	6.0	5.4	-2.0
<b>OECD</b>	<b>45.9</b>	<b>46.5</b>	<b>46.0</b>	<b>43.4</b>	<b>40.0</b>	<b>36.7</b>	<b>-9.3</b>
China	14.9	16.8	17.8	18.2	18.5	18.8	4.0
India	5.1	5.9	7.3	8.8	10.2	11.7	6.6
Other Asia	9.0	9.9	11.1	12.1	12.9	13.6	4.6
Latin America	6.4	6.9	7.8	8.4	8.7	9.0	2.5
Middle East	8.3	9.4	10.0	10.7	11.4	11.9	3.6
Africa	4.4	4.9	5.9	6.6	7.4	8.2	3.8
Russia	3.6	3.8	4.0	4.0	3.9	3.9	0.3
Other Eurasia	1.2	1.2	1.3	1.4	1.5	1.5	0.3
Other Europe	0.8	0.8	0.9	0.9	0.8	0.8	0.0
<b>Non-OECD</b>	<b>53.6</b>	<b>59.6</b>	<b>66.0</b>	<b>71.0</b>	<b>75.4</b>	<b>79.4</b>	<b>25.7</b>
<b>World</b>	<b>99.6</b>	<b>106.1</b>	<b>112.0</b>	<b>114.4</b>	<b>115.4</b>	<b>116.0</b>	<b>16.4</b>

Source: OPEC.



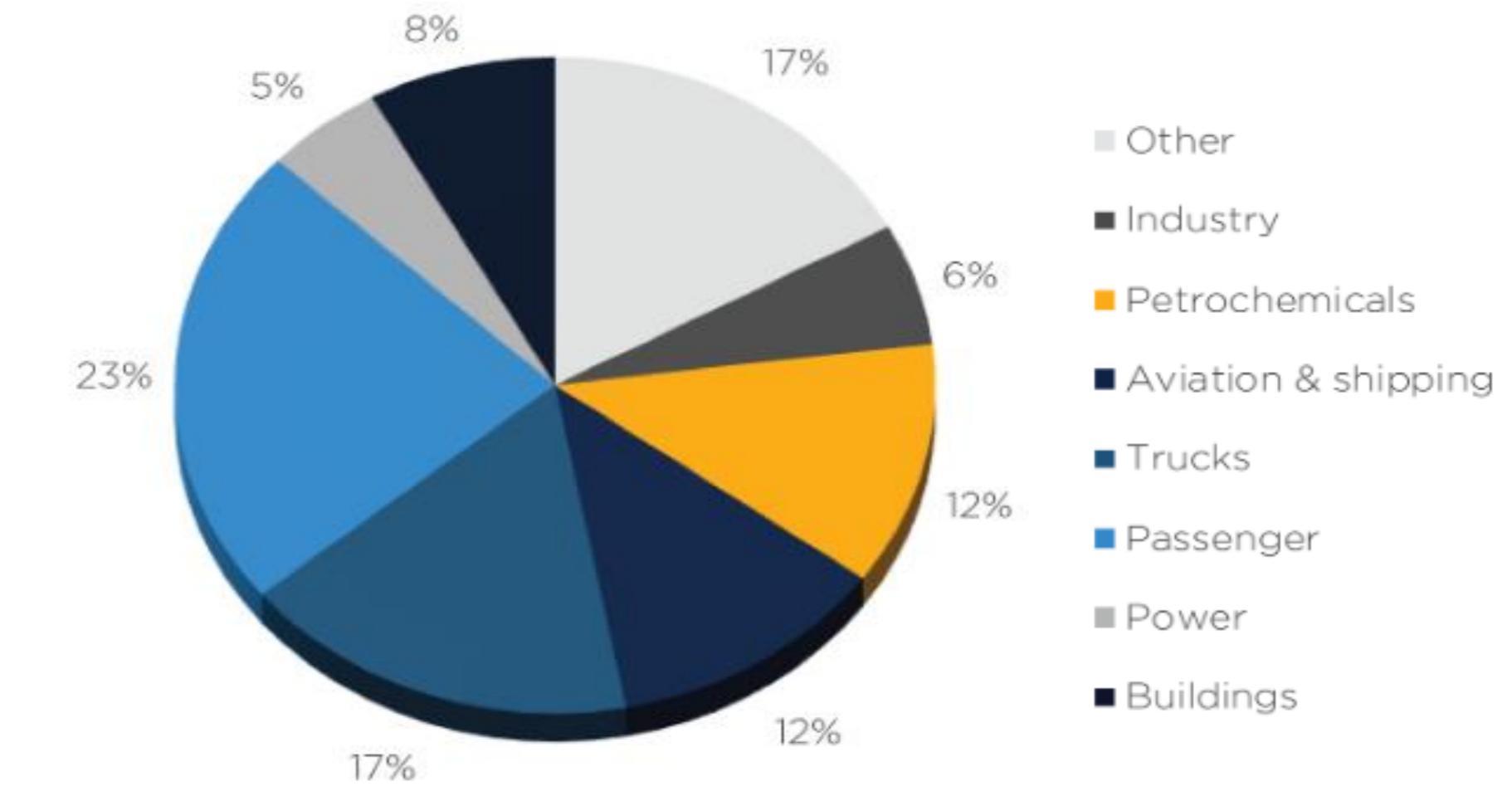
# Vehículo eléctrico



Source: OPEC

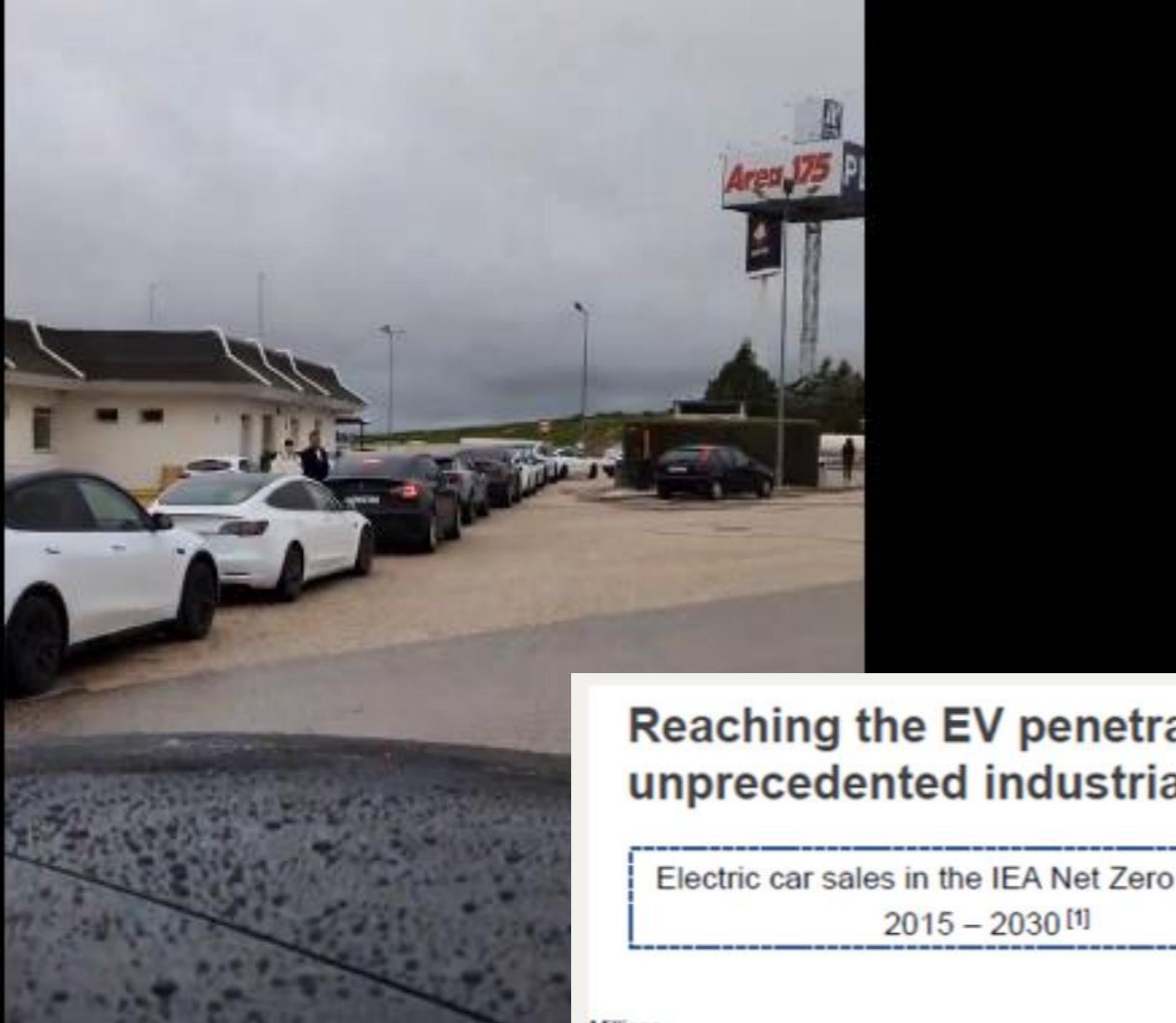


Figure 1: Global oil demand percentages by sector



Source: International Energy Agency, 2018 World Energy Outlook, New Policies scenario. Other includes biofuels.  
Note: 95 million barrels per day in total (2017)

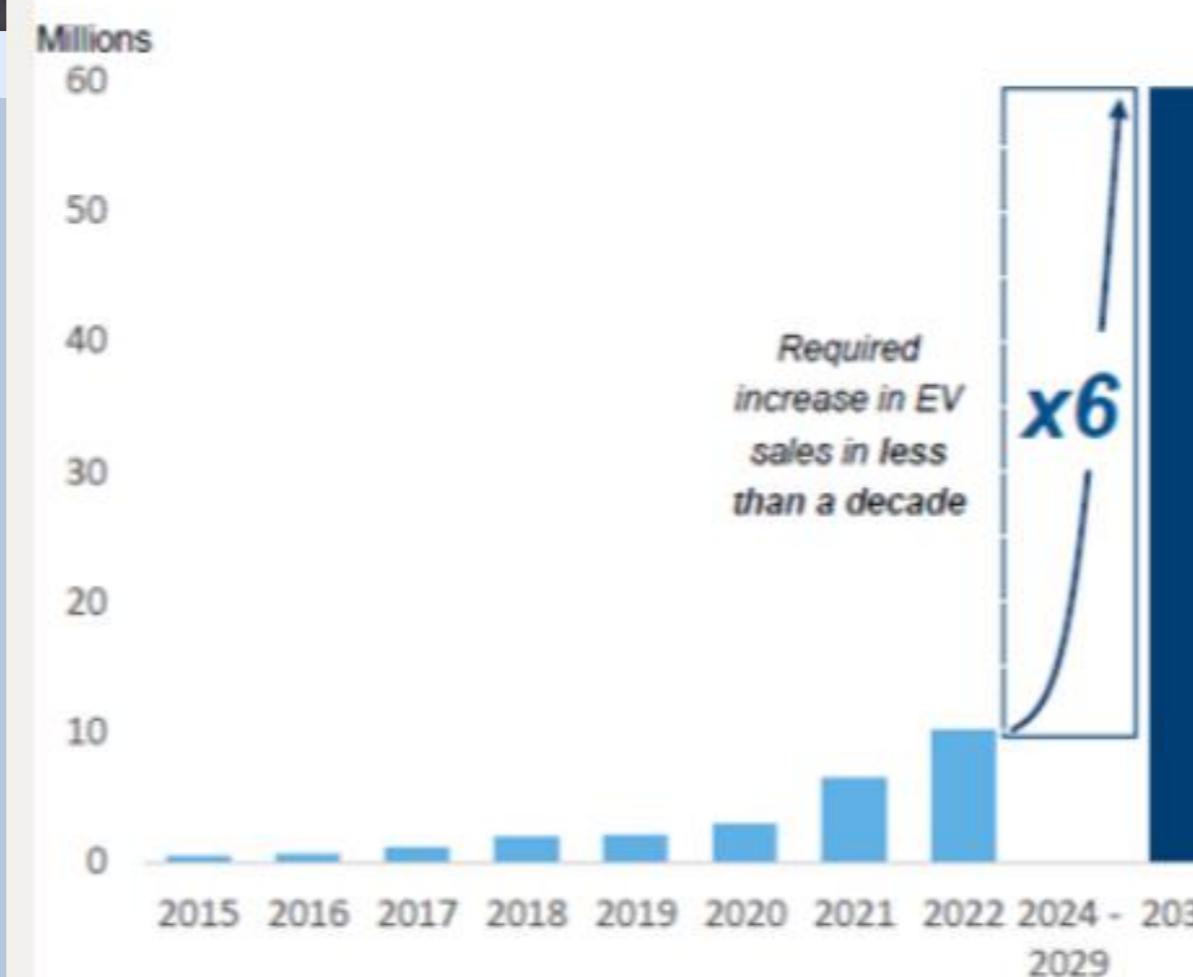




¡¡No estamos listos!!

Reaching the EV penetration target by 2030 requires addressing unprecedented industrial and infrastructure development challenges

Electric car sales in the IEA Net Zero Scenario,  
2015 – 2030 [1]



In 5 years, EV global annual manufacturing capacity must grow by **500%** to reach 60 million - comparable to current motor vehicle capacity of ~80 million



While \$100bn has been invested in charging infrastructure thus far, we still require almost **\$400bn globally by 2030** [2]



Over 90% of global sales in 2022 were incentivized by **subsidies** which **developing nations lack the capacity to match** [3]

Largas colas de dos horas para cargar sus Tesla de vuelta de las vacaciones de Semana Santa

 Castañar  
Investment Fund

Source: [1] IEA Electric car sales and sales share in the Net Zero Scenario, 2015-2030, [2] BNEF [3] IEA Global EV Outlook 2023

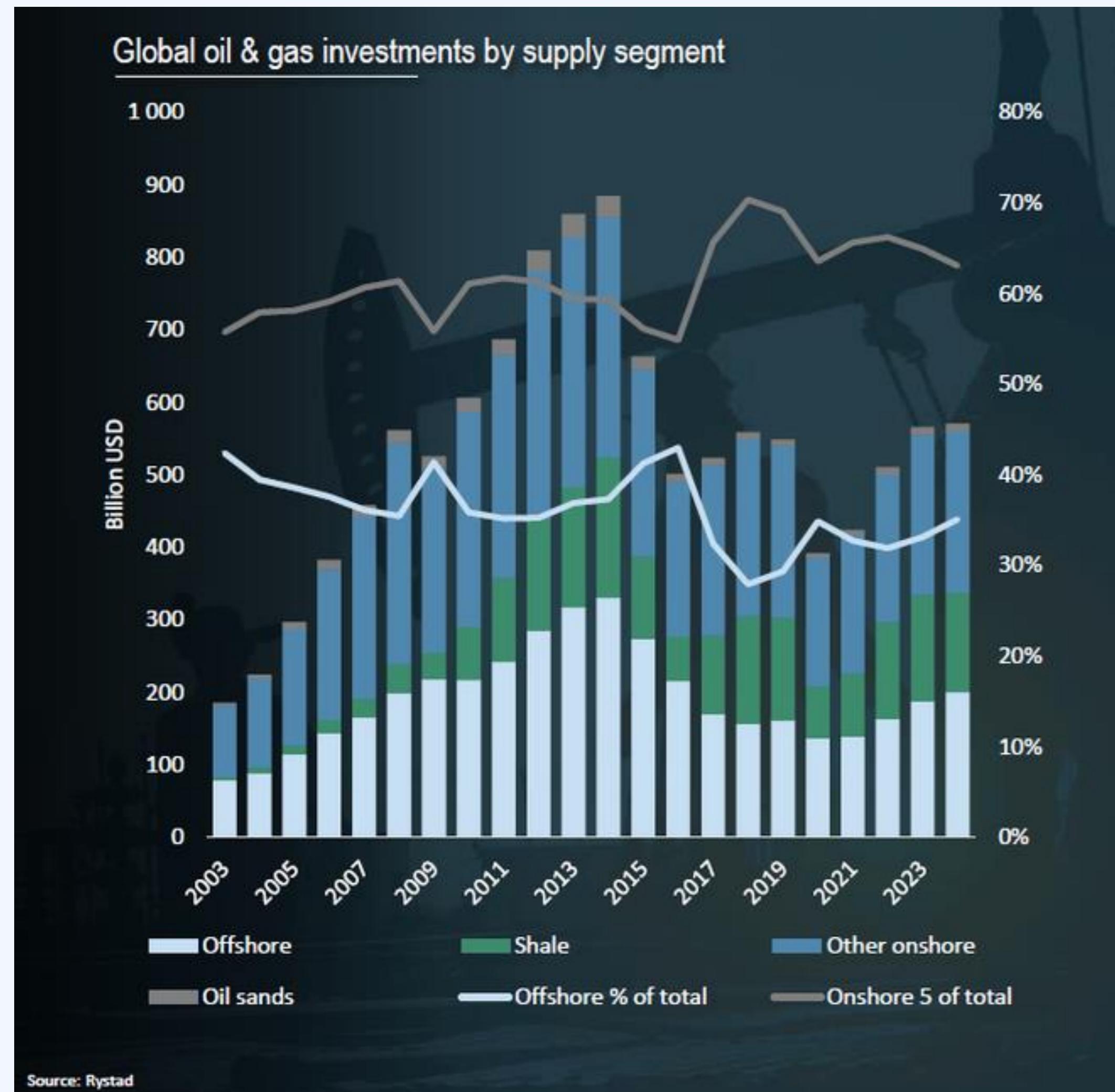
Source: Saudi Aramco, February 2024

# Oferta

# El petróleo no se va a acabar

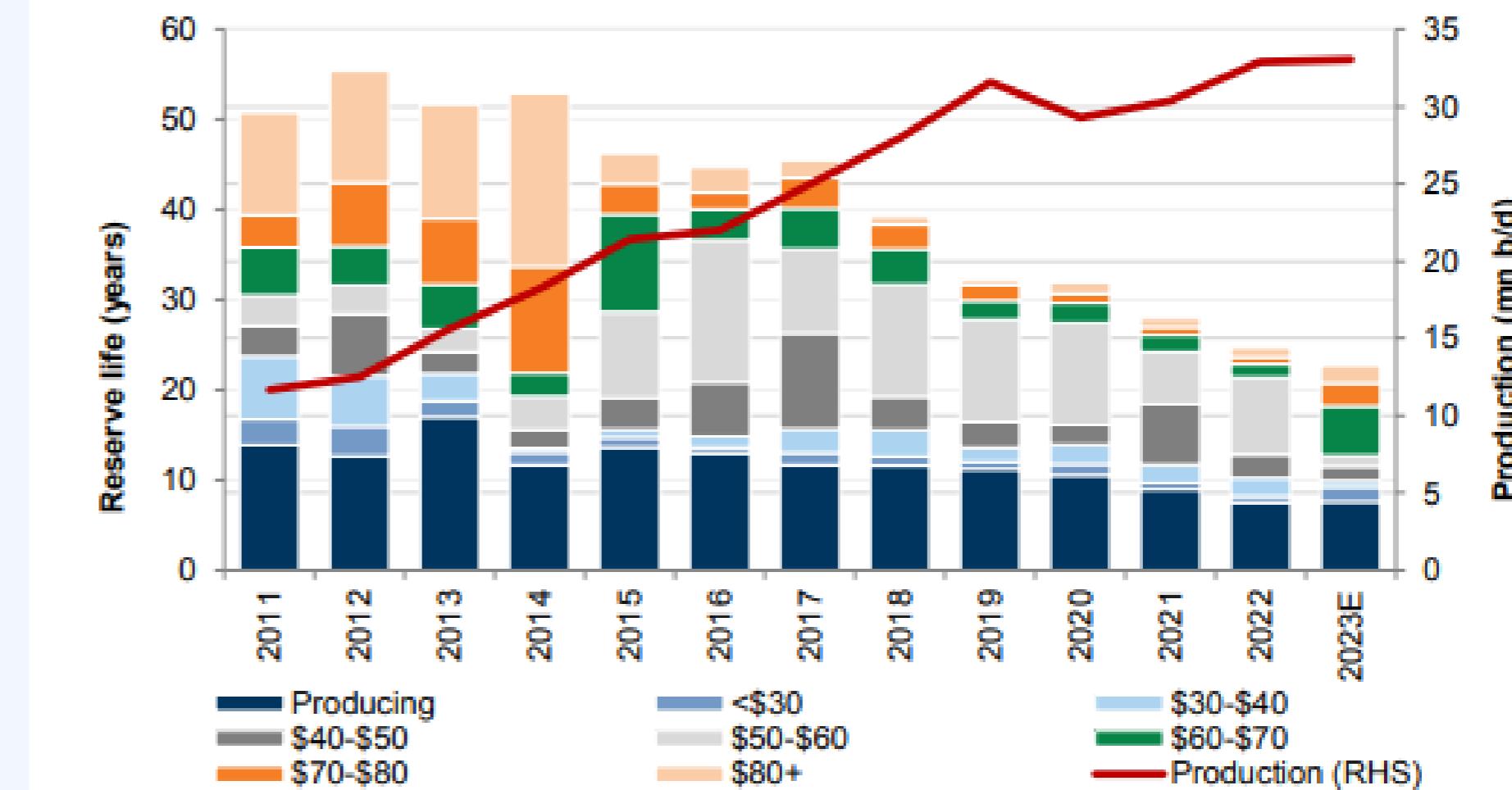
Proven reserves (millions of barrels)							
	Country	US EIA [5]	OPEC [6]	BP [7]	Others	Oil production 2020 (bbl/day) [8]	Years of production in reserve
1	Venezuela *(OPEC)	303,806	302,809	300,900		527,063	1,578
2	Saudi Arabia *(OPEC)	258,600	266,260	266,000		9,264,921	76
3	Iran *(OPEC)	208,600	[9] 208,600	155,600		2,665,809	214
4	Canada *	170,300	4,421	172,200	[10] 171,000	4,201,101	111
5	Iraq *(OPEC)	145,019	147,223	143,100		4,102,311	97
6	Somalia *	-	-	-	111,777 <sup>[11][12]</sup>	-	-
7	Kuwait *(OPEC)	101,500	104,000	104,000		2,625,145	106
8	United Arab Emirates *(OPEC)	97,800	98,630	98,630		3,138,249	85
9	Russia *	80,000	80,000	102,400		9,865,495	22
10	Libya *(OPEC)	48,363	74,363	78,400		408,074	324
11	United States *	47,107	32,773	55,000	[13] 43,629	11,307,560	11
12	Nigeria *(OPEC)	36,890	37,453	37,100		1,775,940	57
13	Kazakhstan *	30,000	30,000	30,000		1,756,705	47
14	China *	26,022	25,627	18,500		3,888,989	18

Desde el 2014 hemos reducido la exploración significativamente



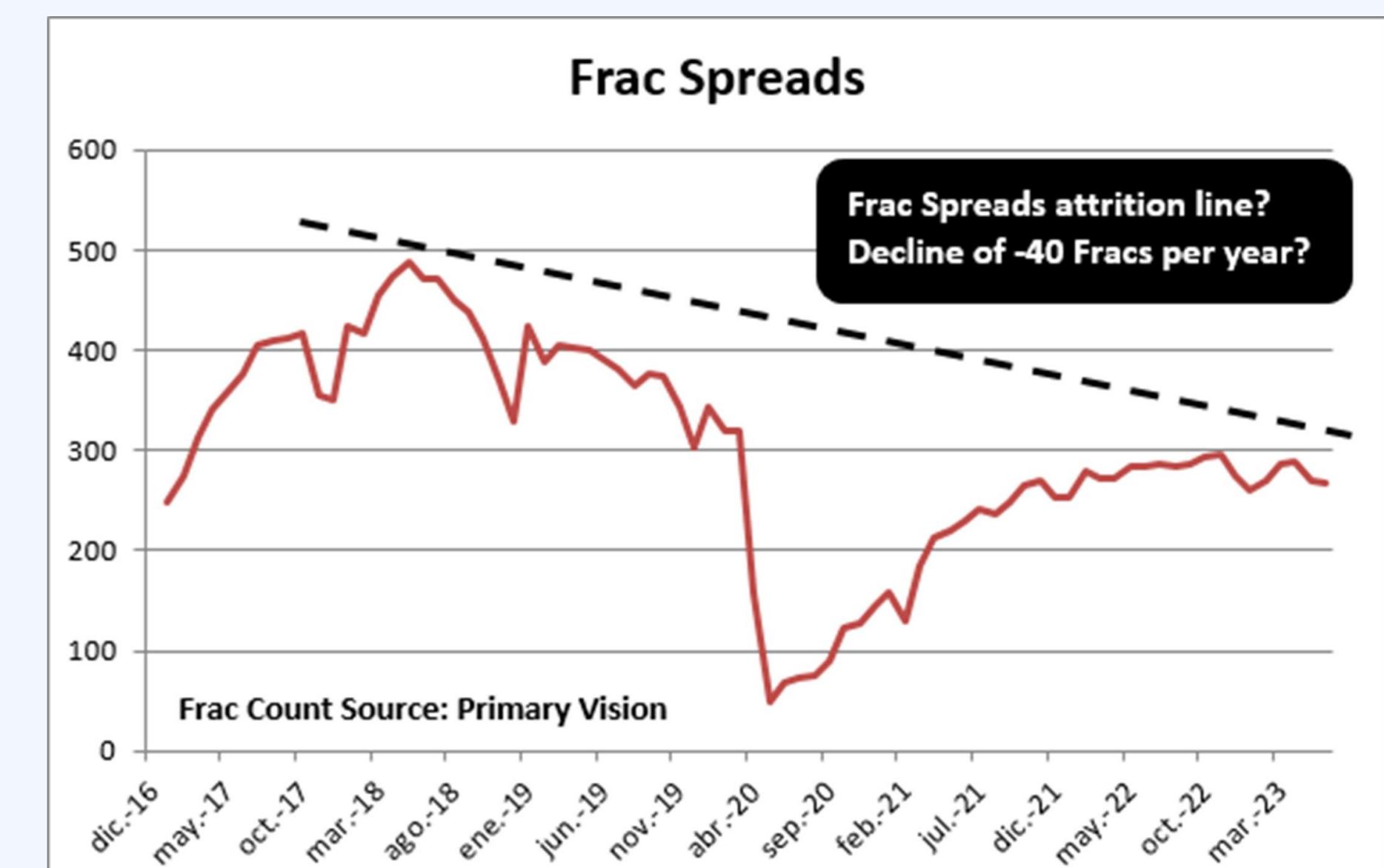
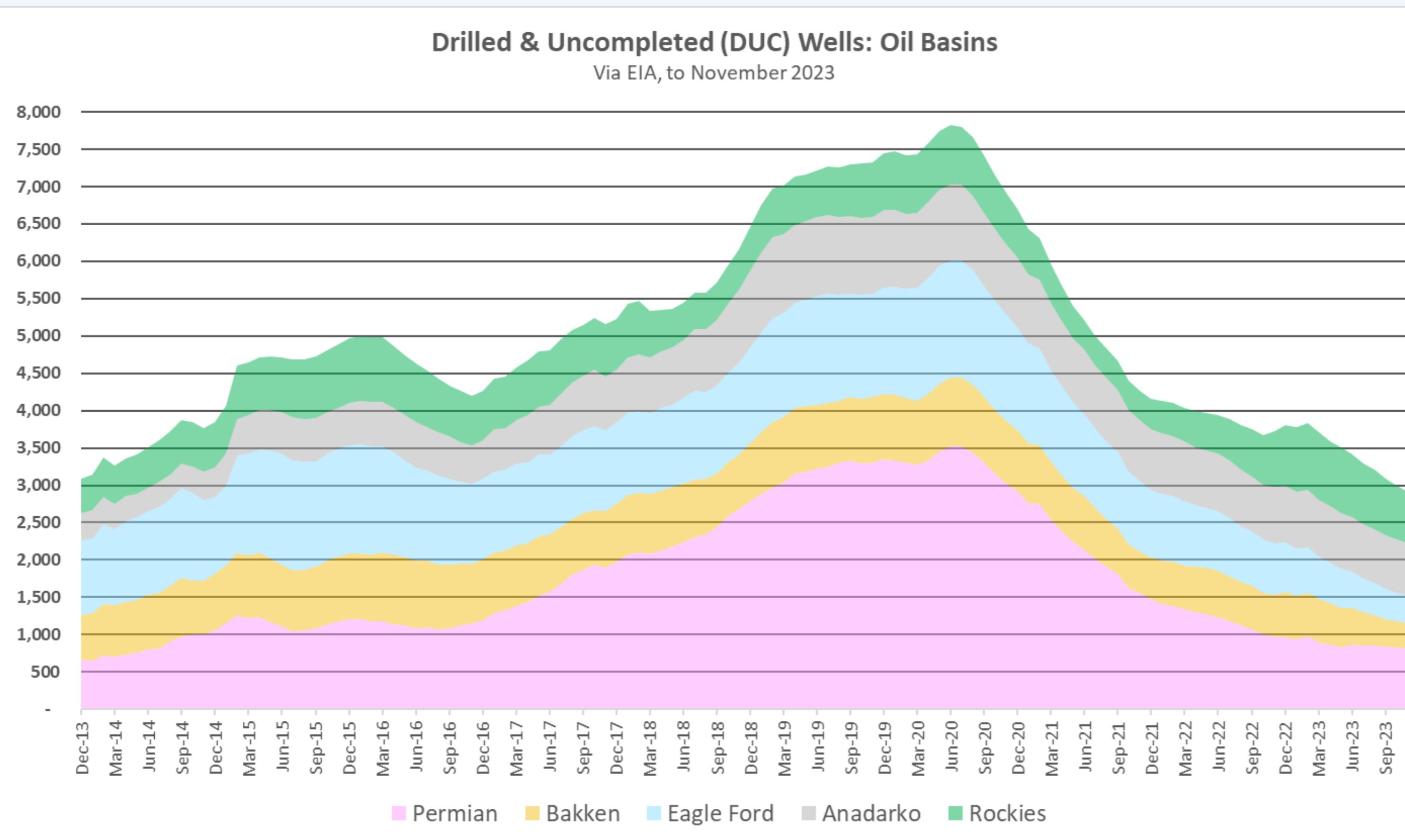
**Exhibit 1: Seven years of energy under-investment have pushed the oil industry to more than halve its resource life since 2014...**

Top Projects reserve life, by year of report and breakeven

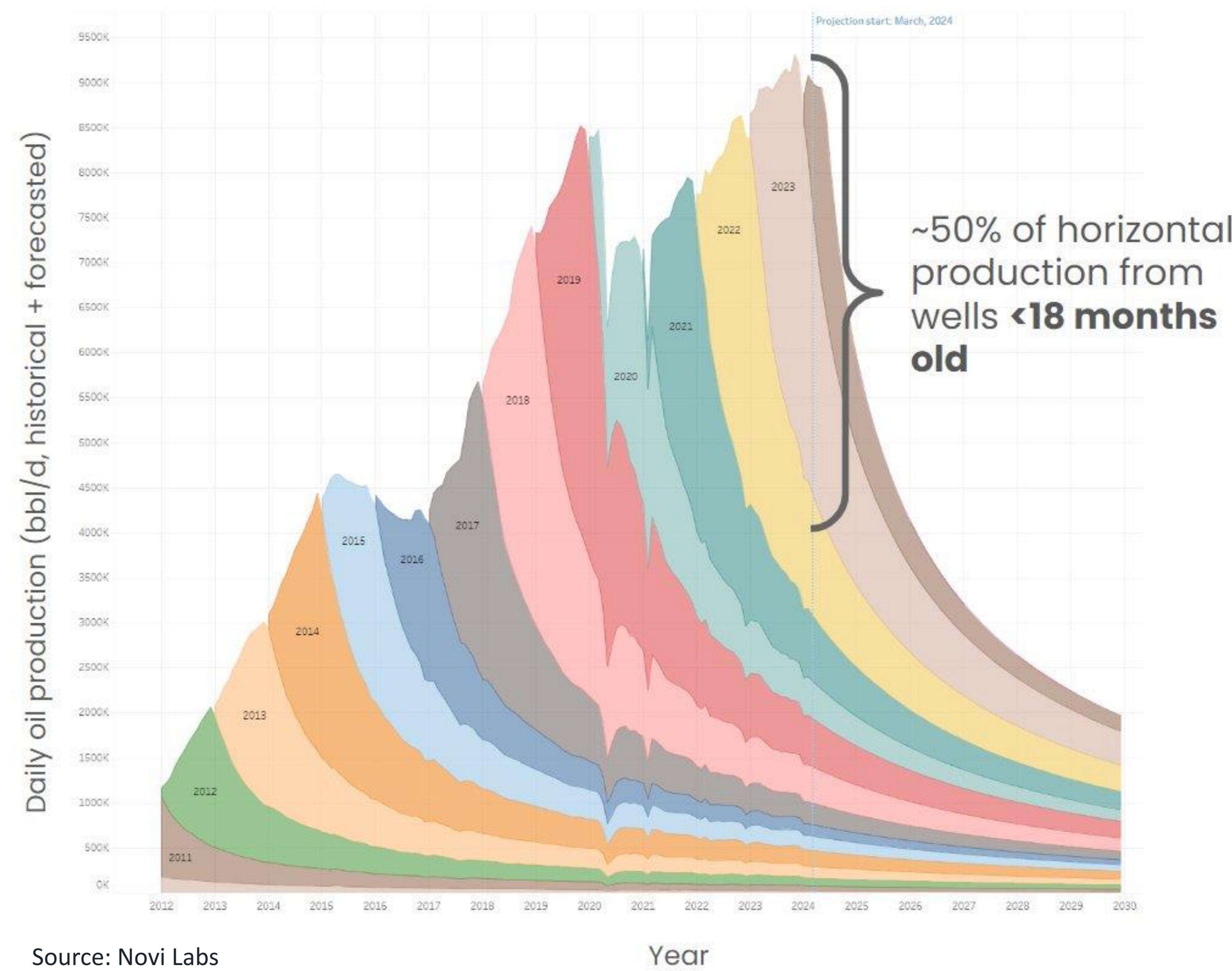


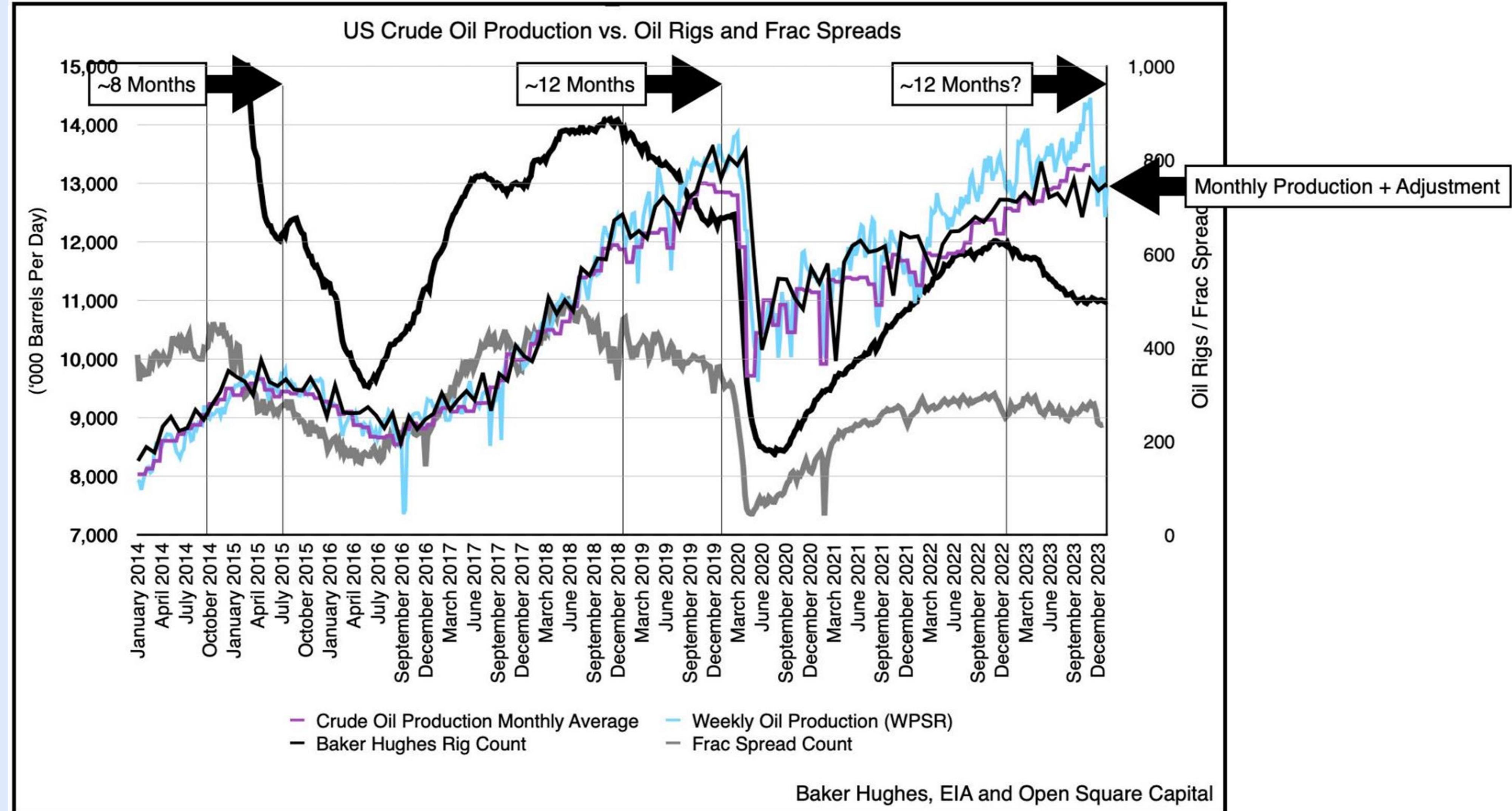
Source: Goldman Sachs Global Investment Research

## La producción fácil ya se ha acabado



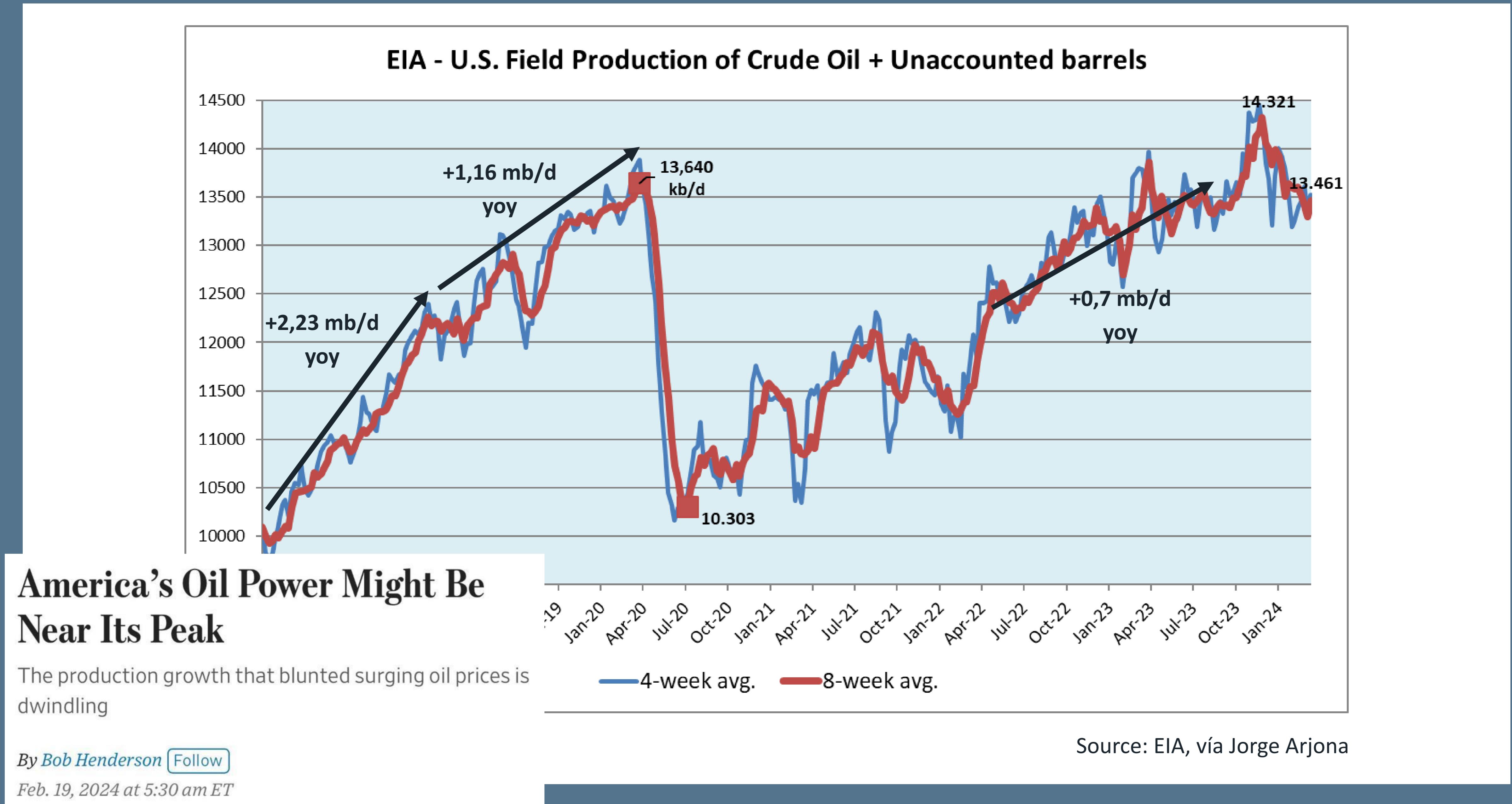
Los pozos  
son cada  
vez peores



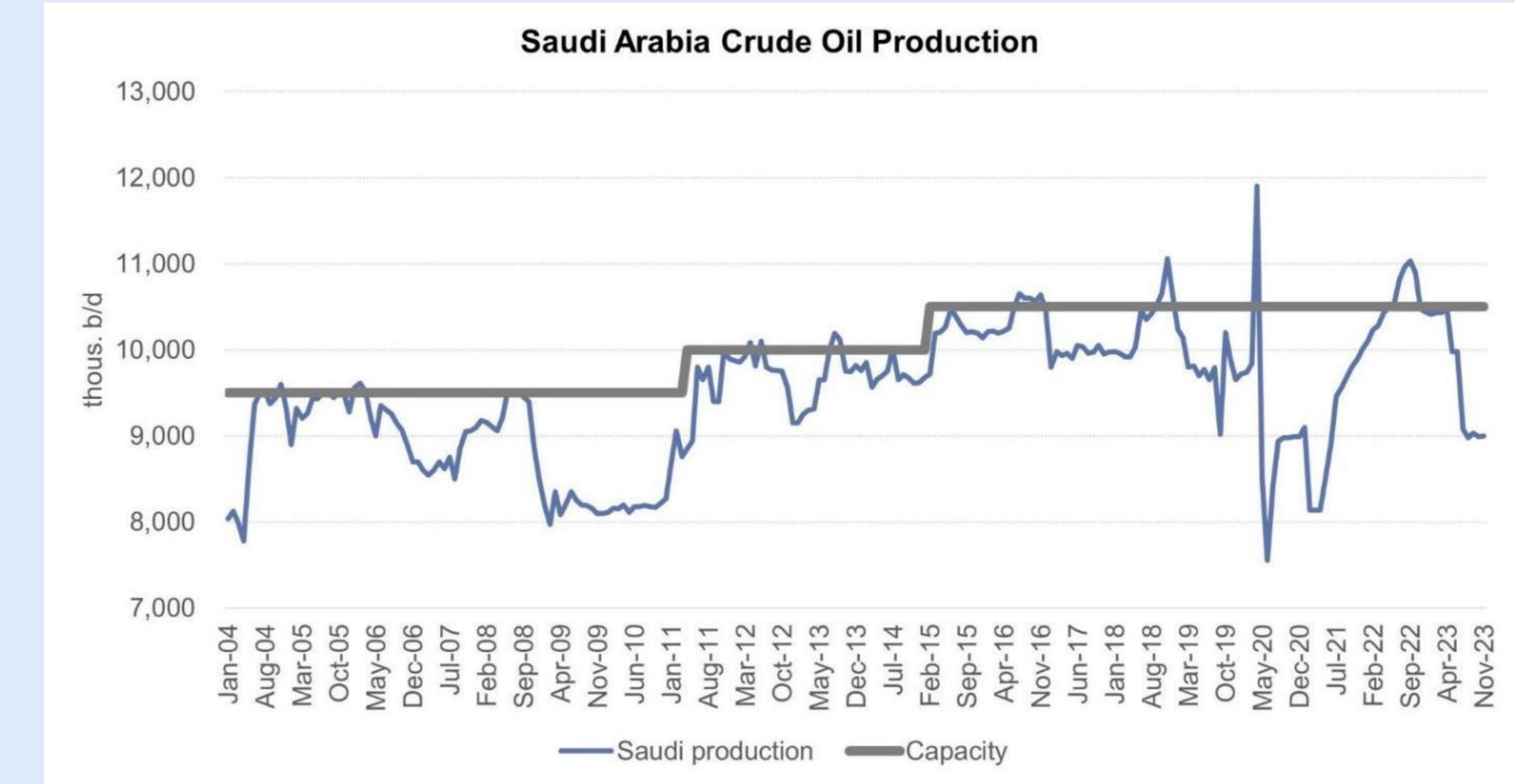


**La producción desciende unos 12 meses  
después del pico de Rig Count**

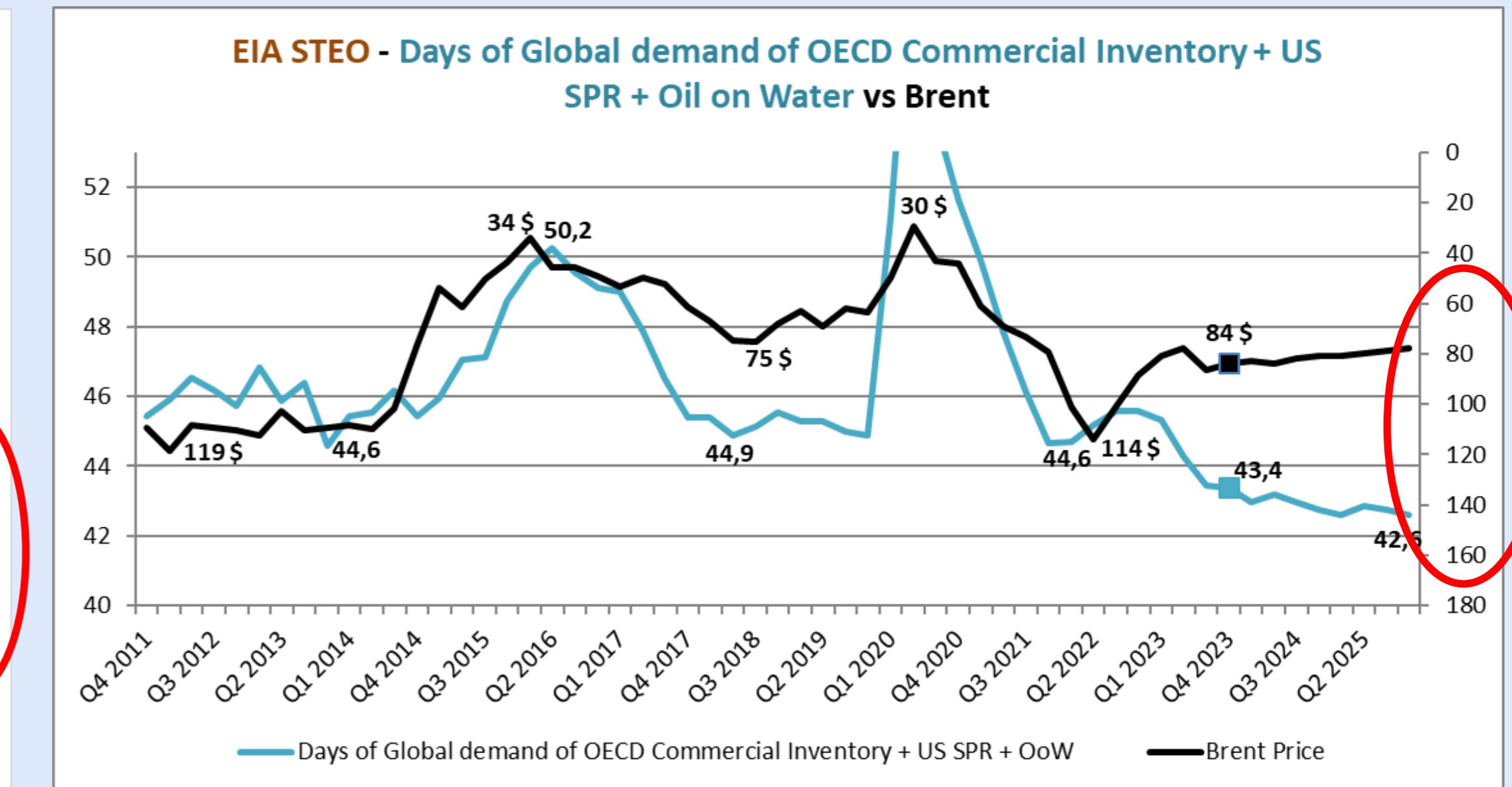
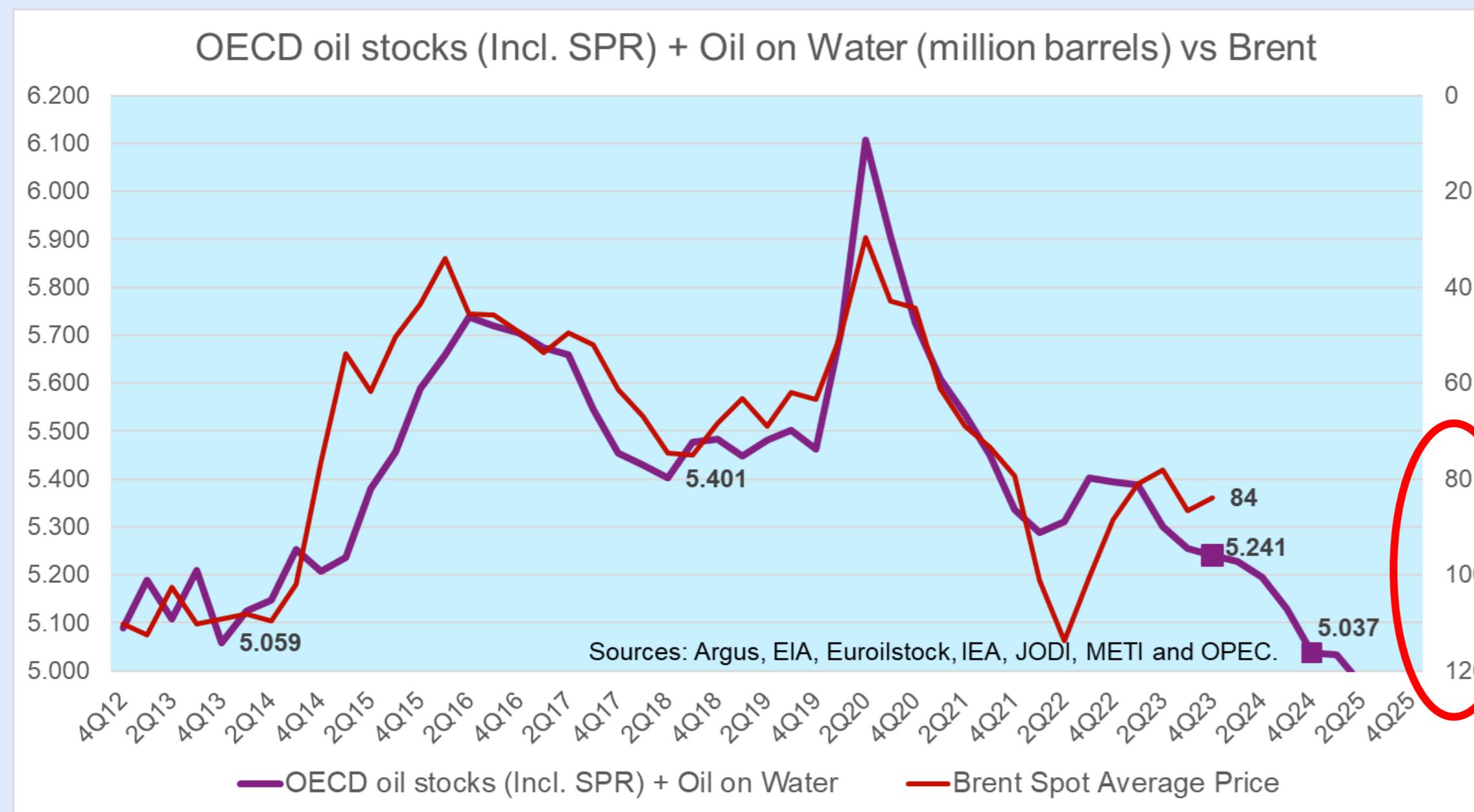
# La producción en USA está ralentizándose



Y la OPEC tiene  
recortes de  
+2,2 millones  
de barriles



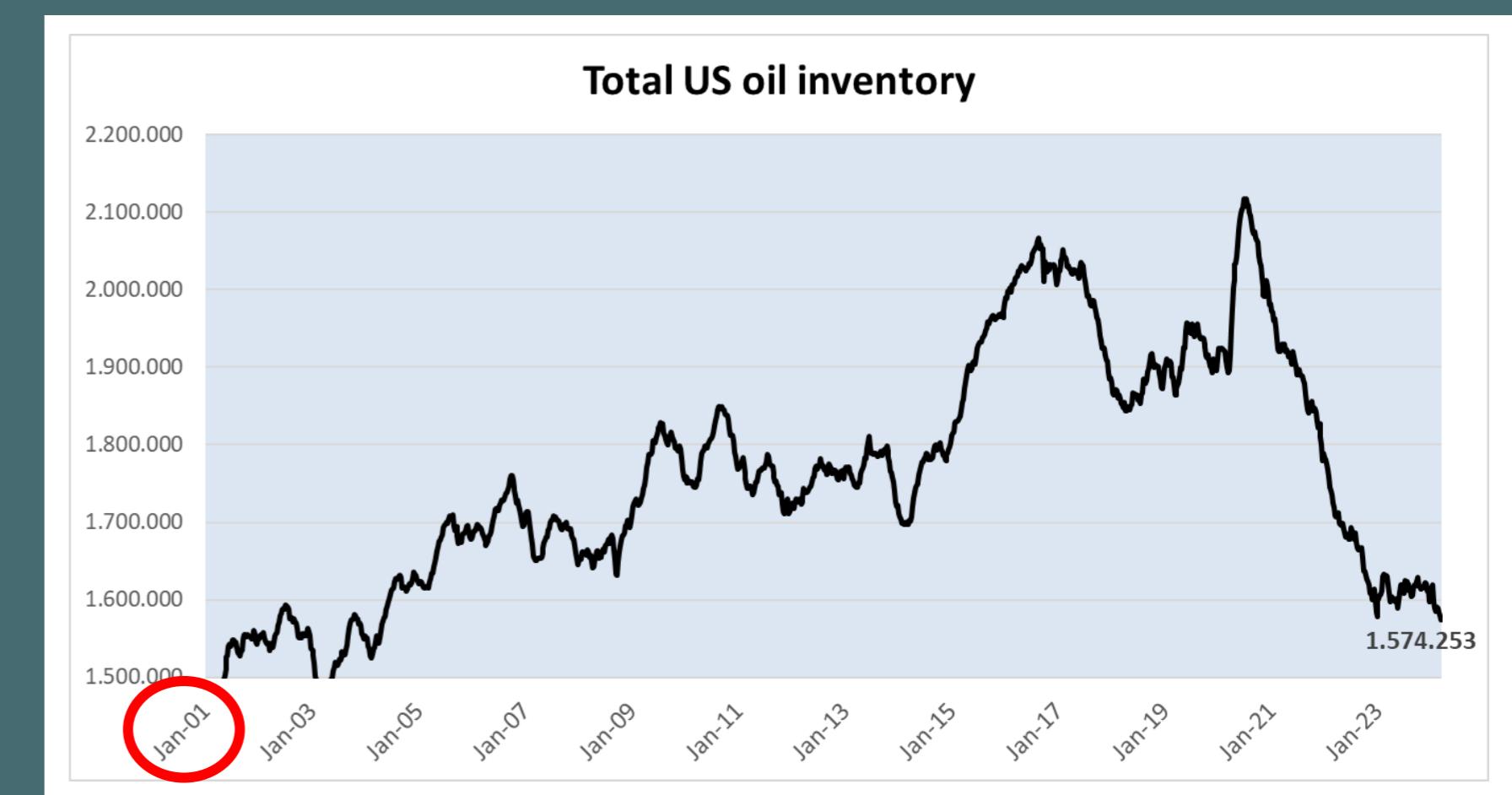
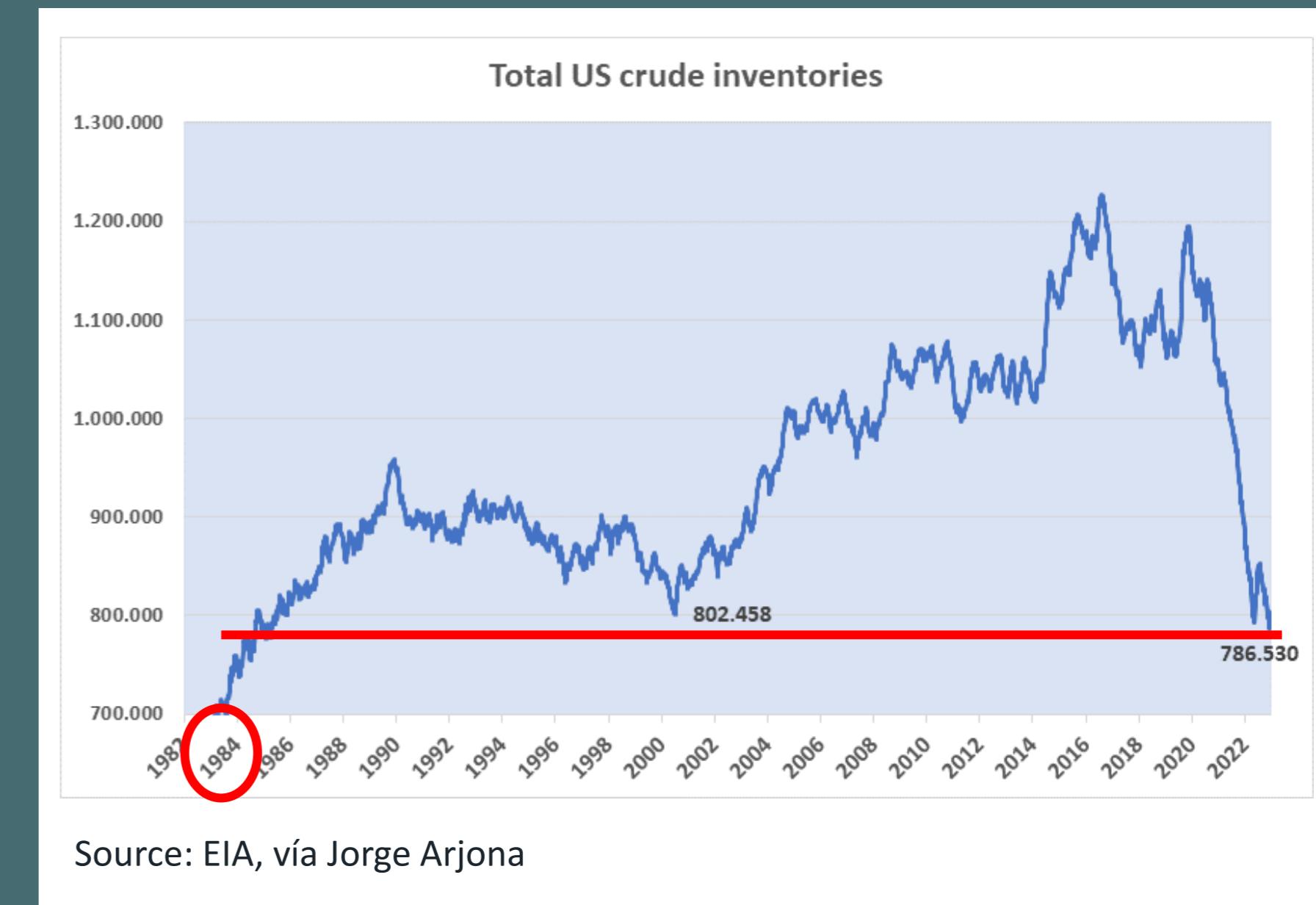
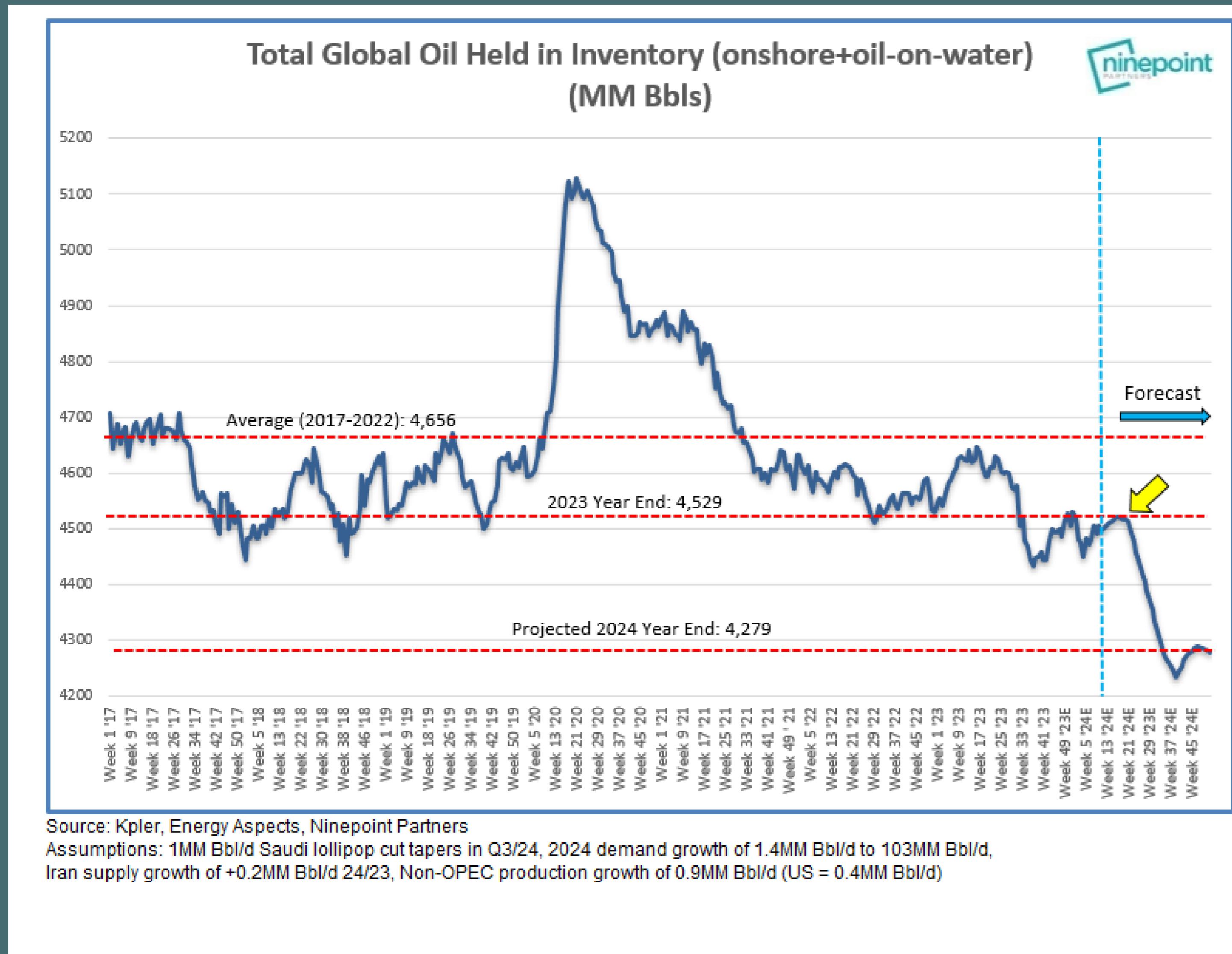
Inventarios = Oferta - Demanda



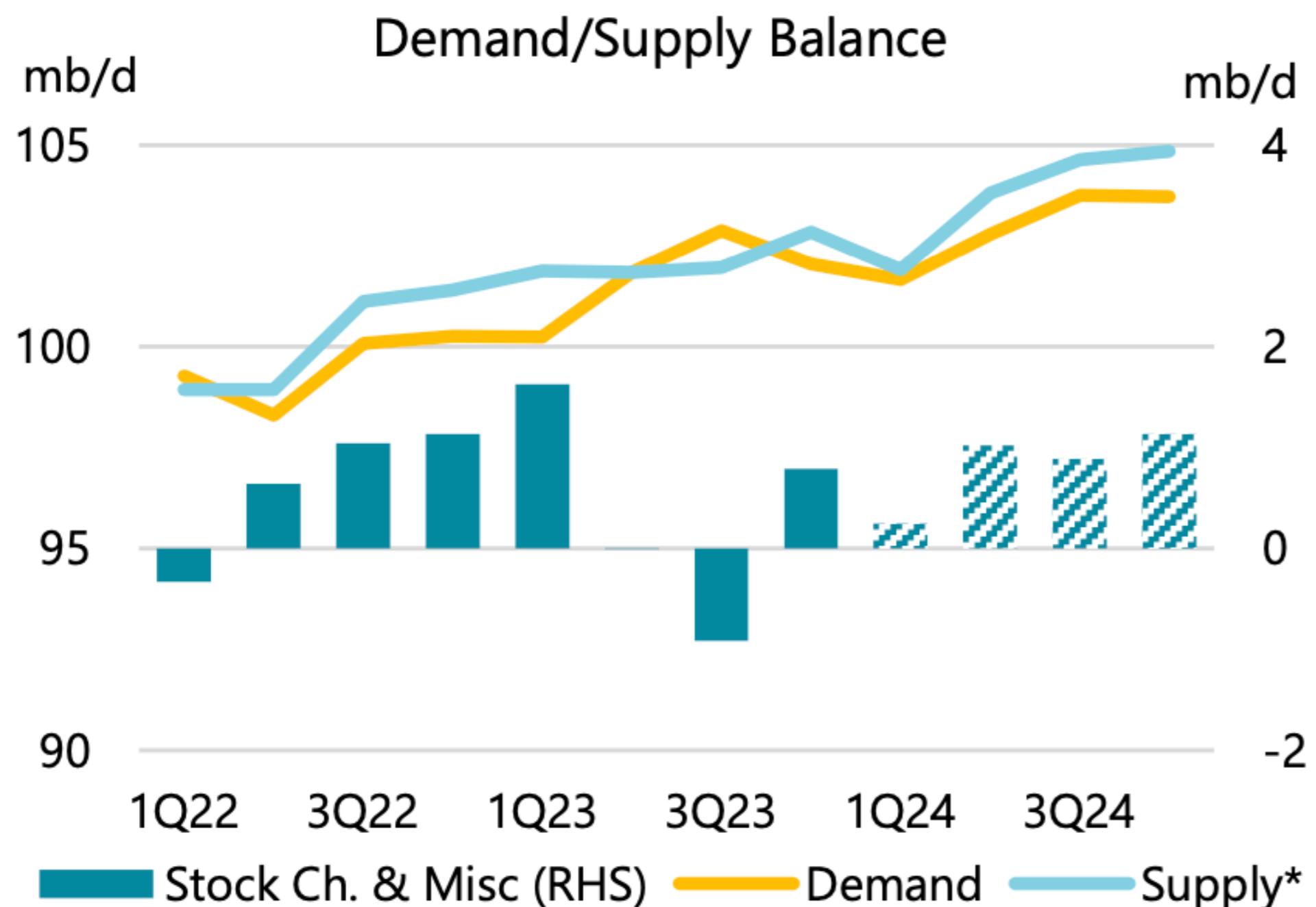
¿Por qué son importantes los inventarios?

➤ El precio del petróleo sigue a los inventarios

# ¿Dónde estamos?

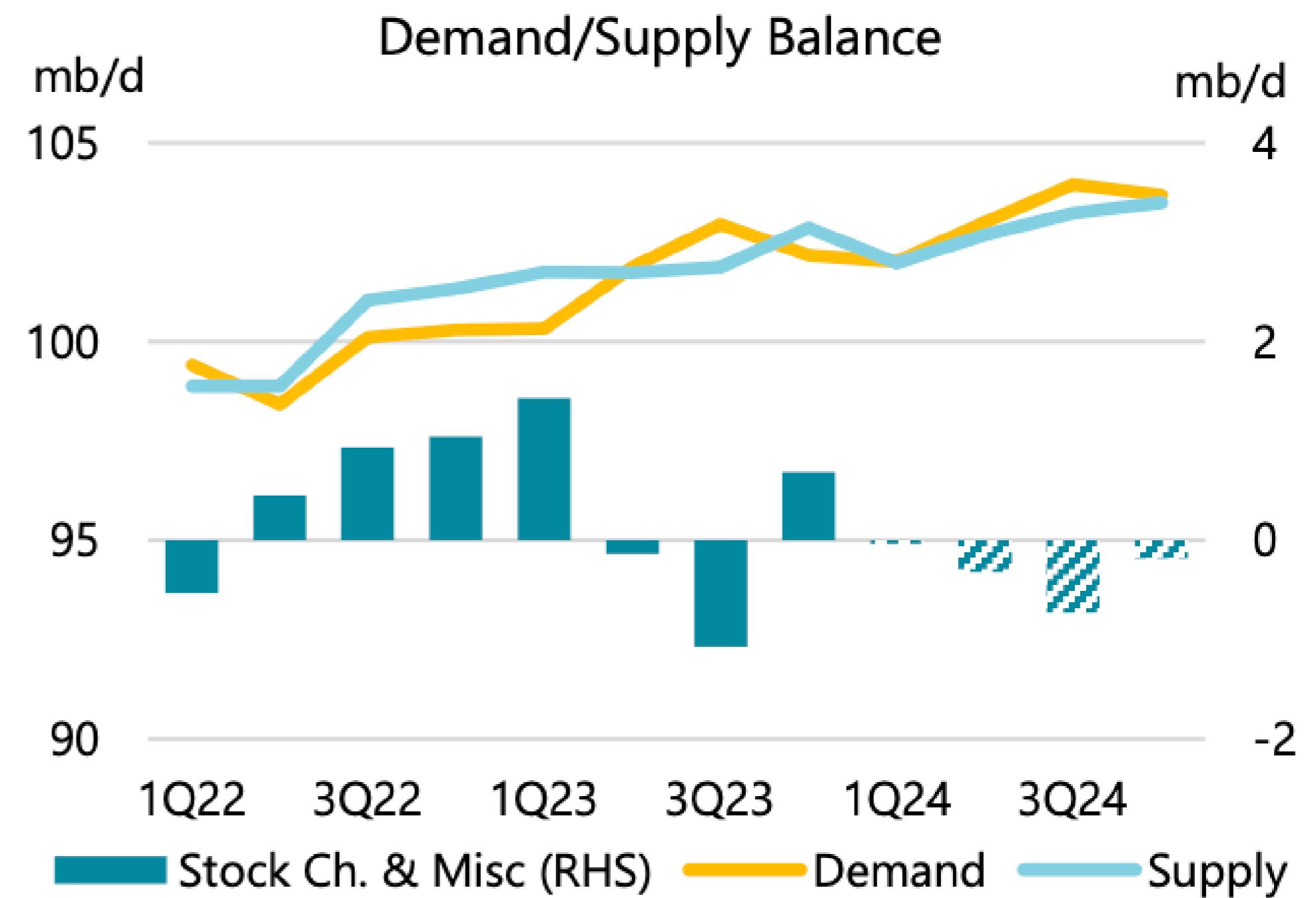


# ¿Y a dónde vamos?



Febrero 2024

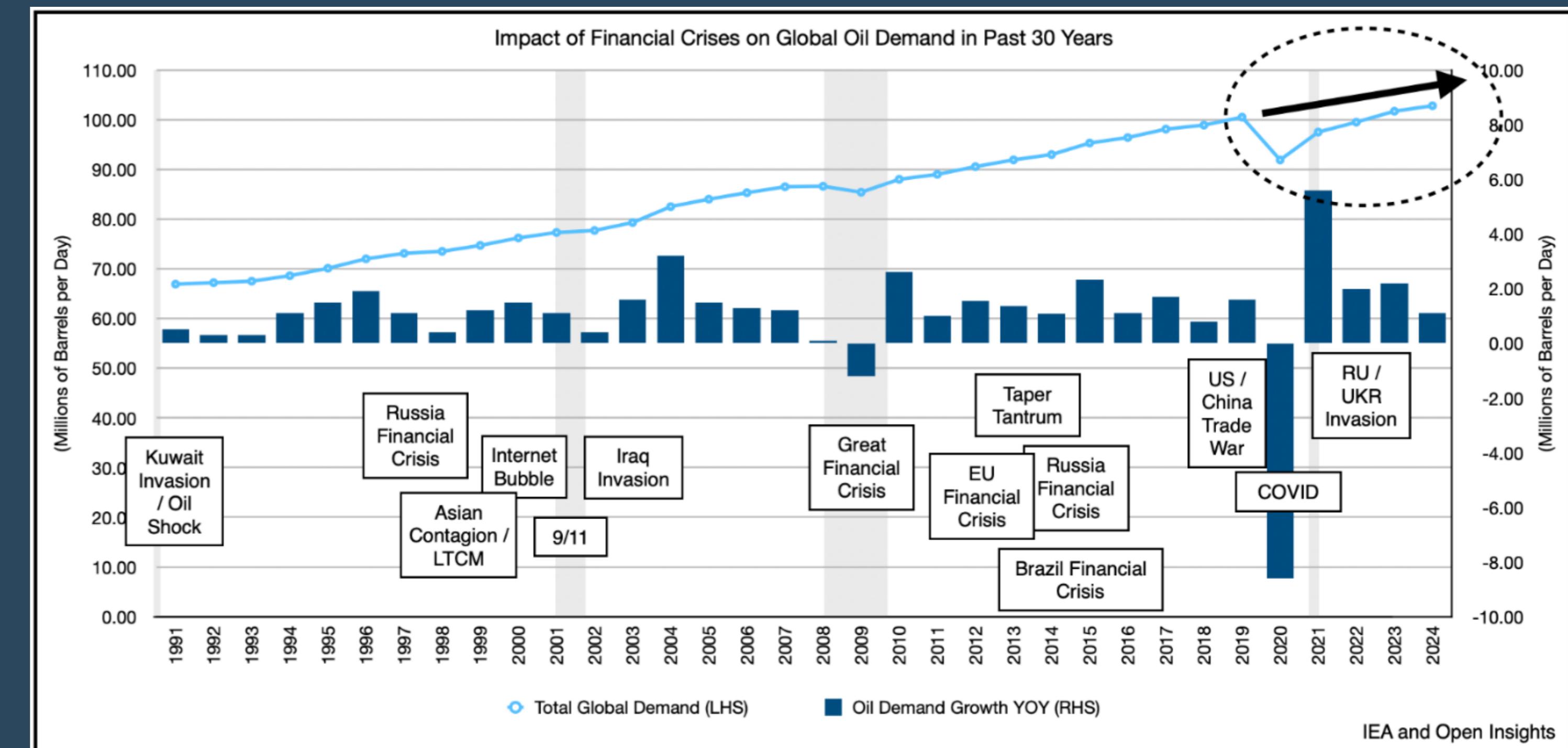
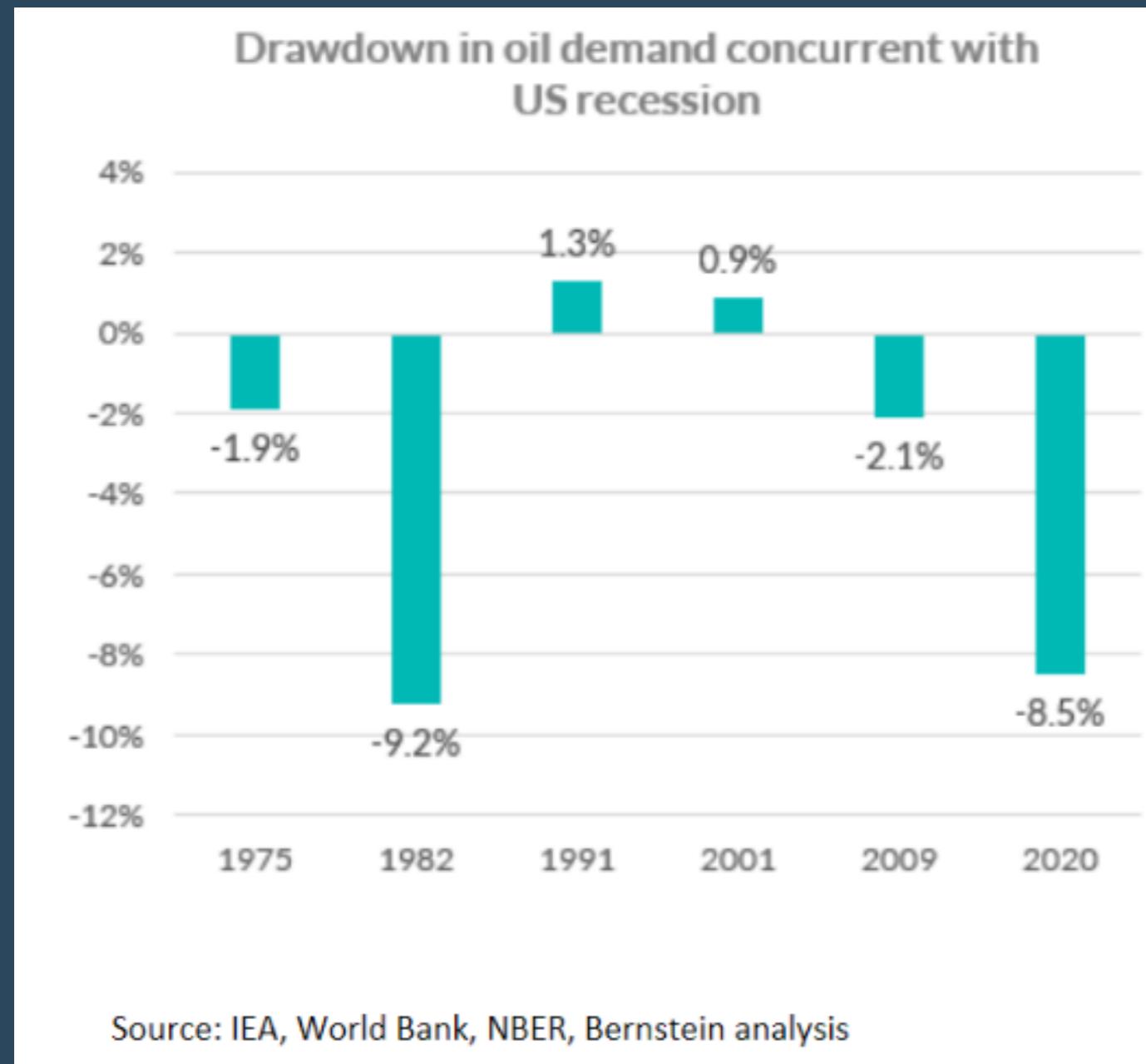
Source: IEA



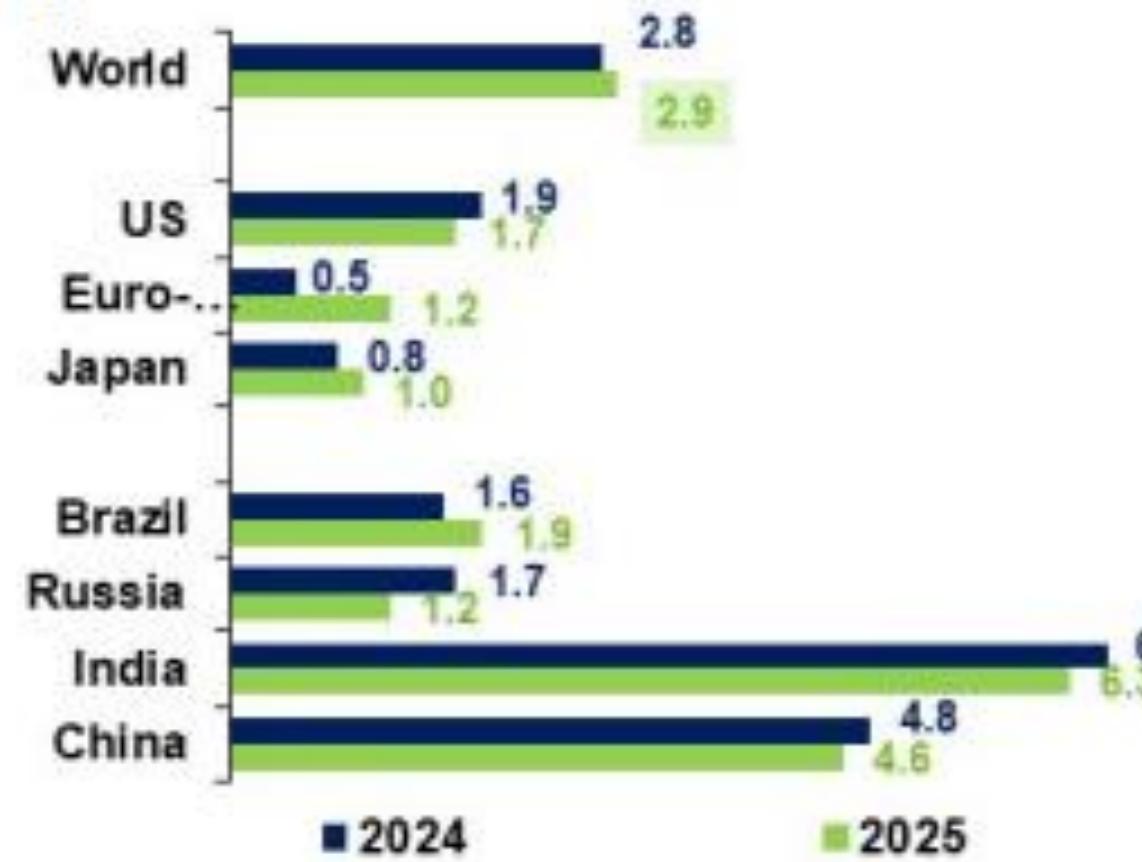
Marzo 2024

# Narrativa vs. Realidad

# 1. Viene una recesión

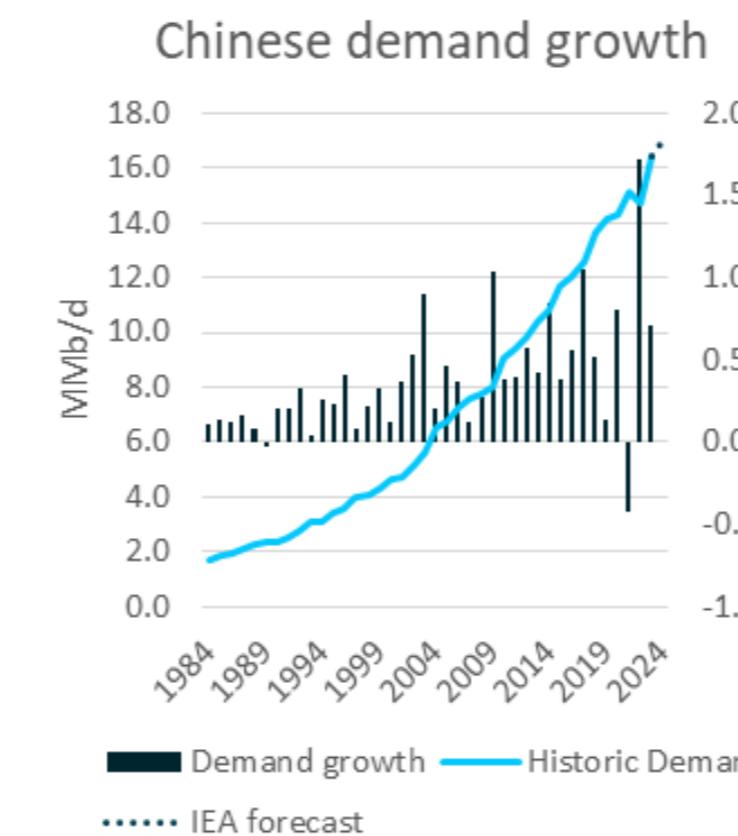


Graph 1: GDP growth forecast for 2024–25, % change  
y-o-y

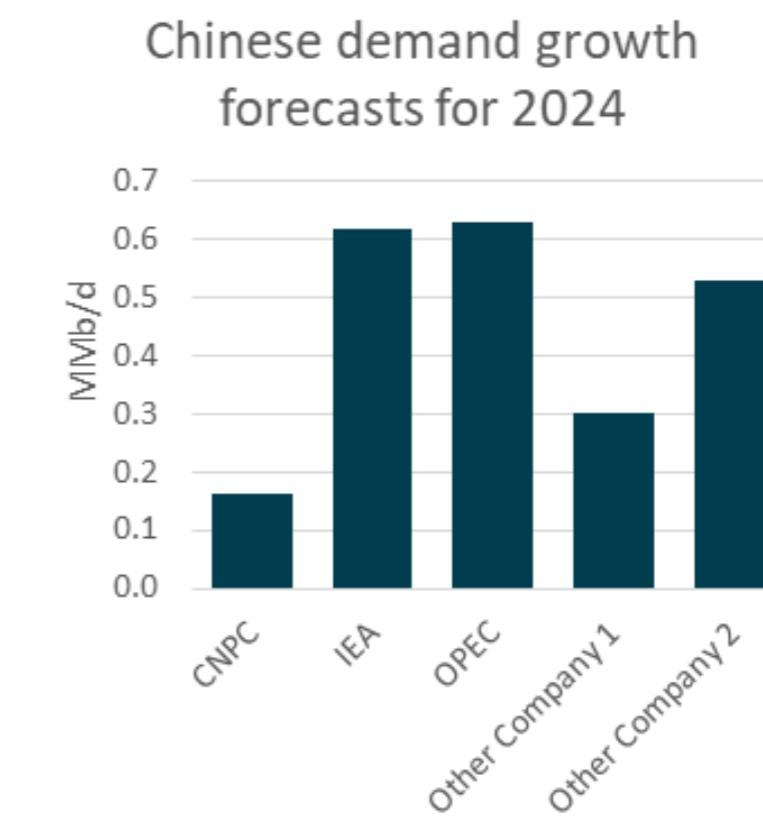


Note: 2024-2025 = Forecast. Source: OPEC.

## 2. China se está ralentizando



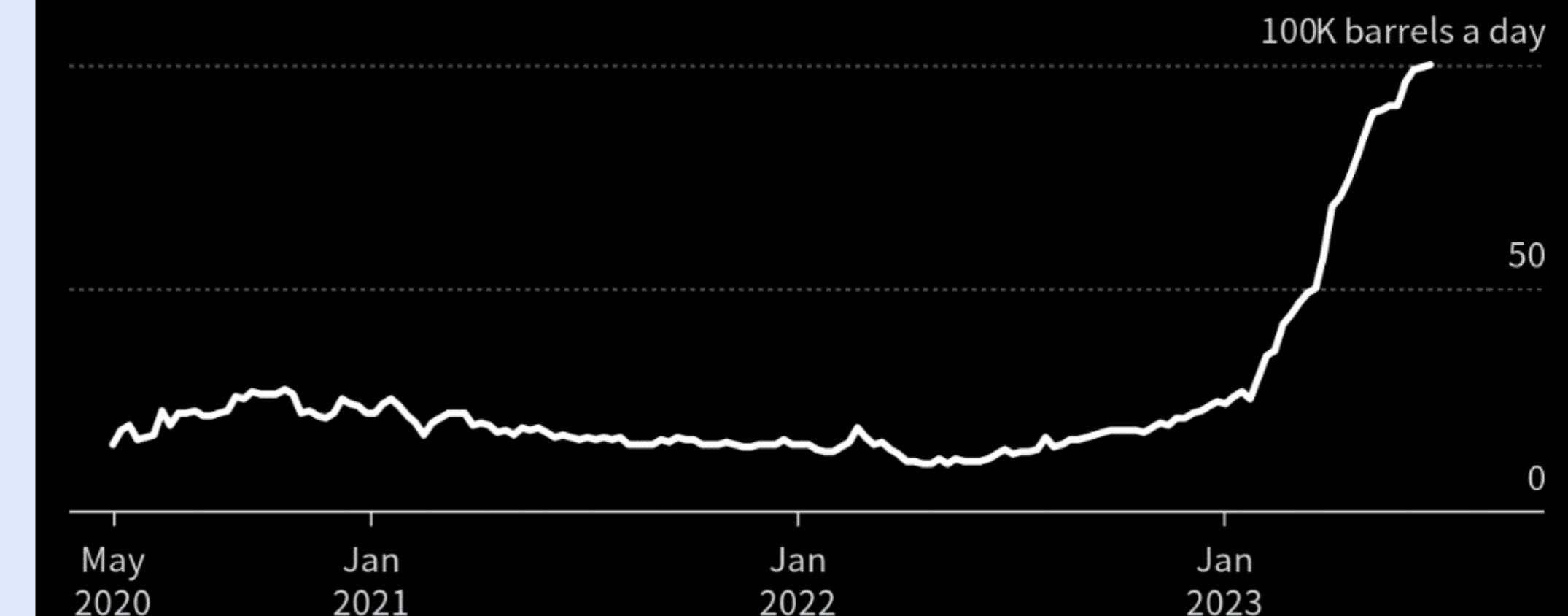
Sources: BTU Analytics – a FactSet Company,  
IEA (Data Updated March 14, 2024)



Sources: BTU Analytics – a FactSet Company, IEA, OPEC,  
CNPC, CNBC (Data Updated March 14, 2024)

### China's Jet Fuel Demand to Surge

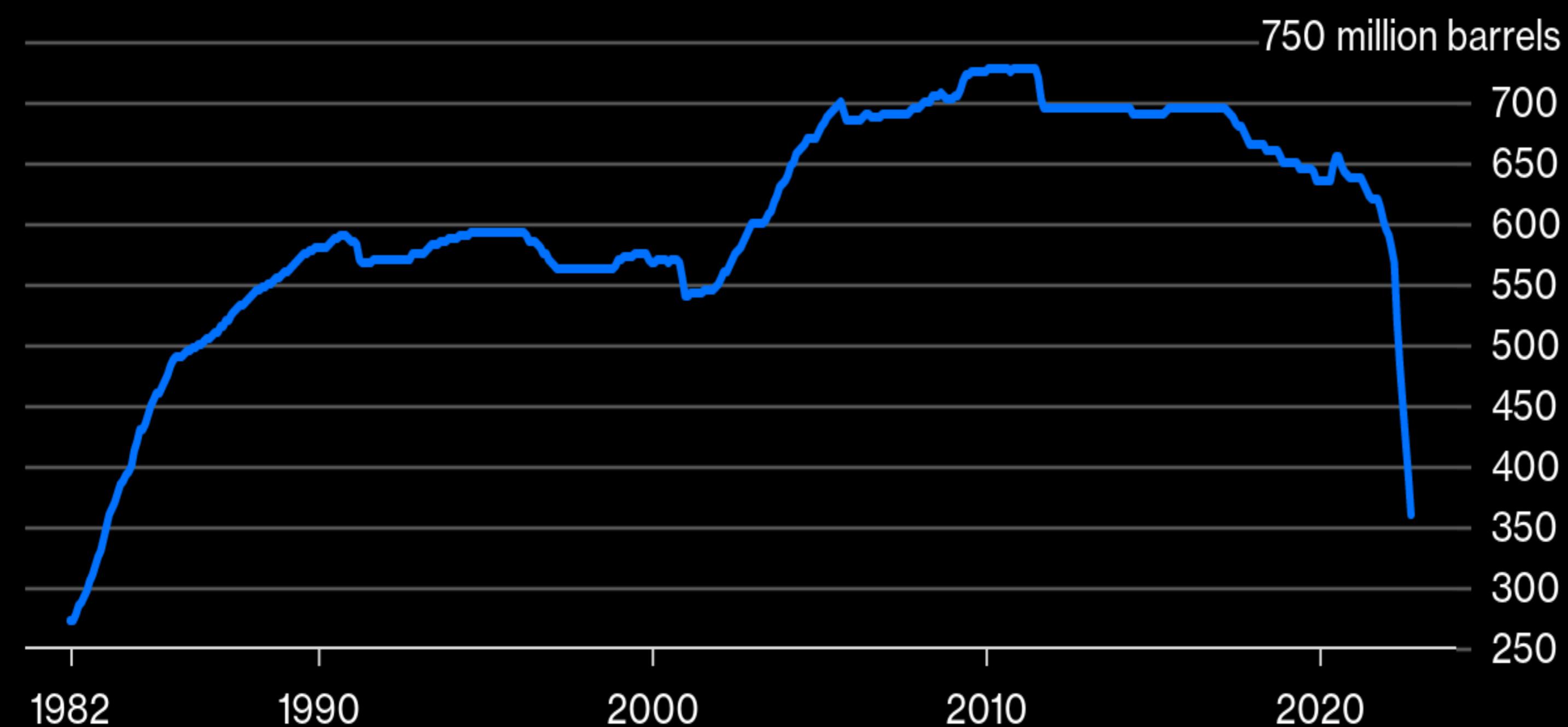
Demand from overseas flights to jump 74% this quarter



Source: BloombergNEF  
Demand is allocated to the departure airport and does not account for load factor or inefficiencies and excludes cargo flights (As of April 21 flight schedules)

## Oil Piggy Bank

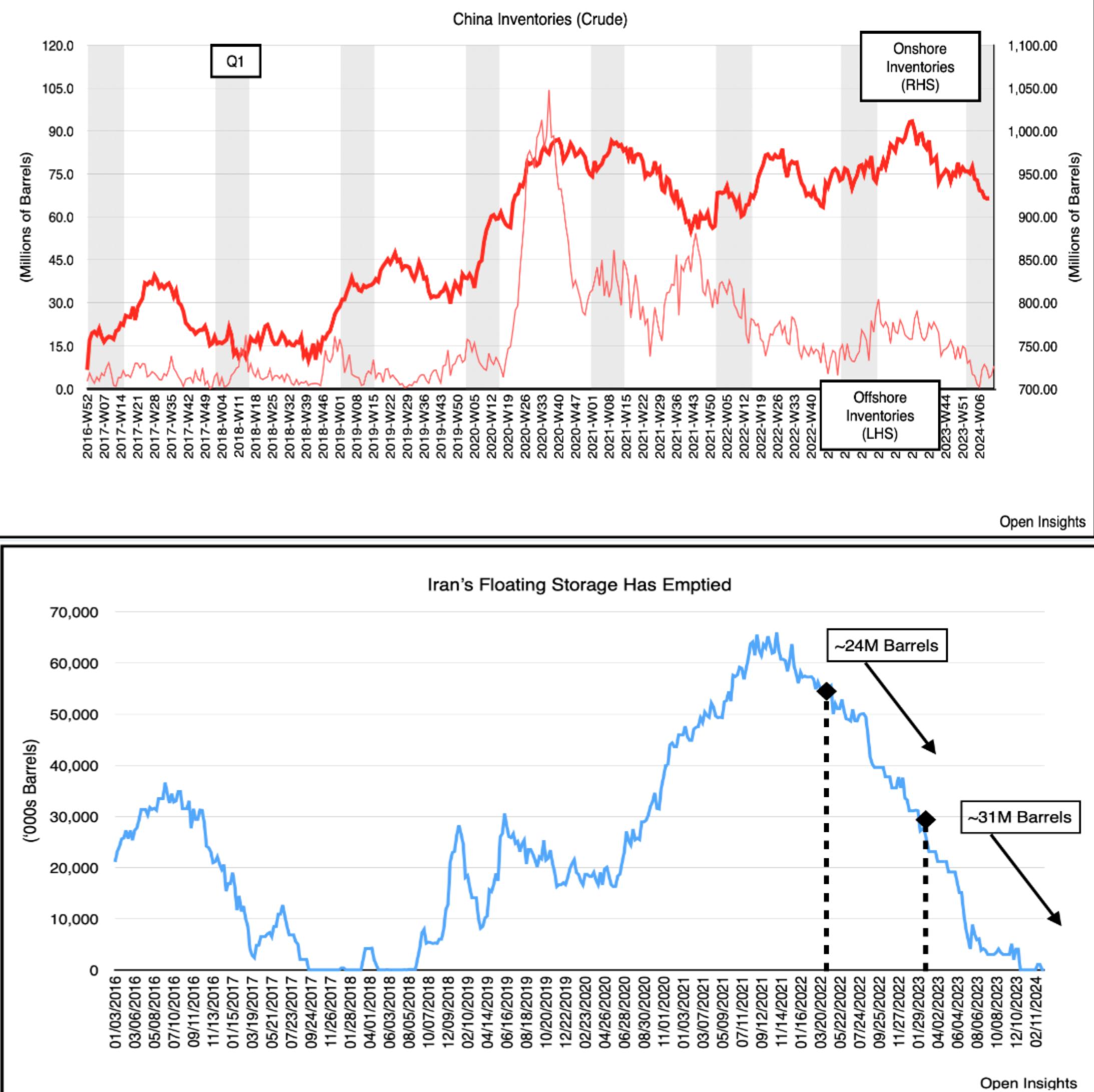
By October, the US Strategic Petroleum Reserve will shrink to a 40-year low as the White House taps it to put a lid on global oil prices



Source: US Department of Energy

Source: Jun-Oct 2022 is forecast based on releases already pre-announced

BloombergOpinion

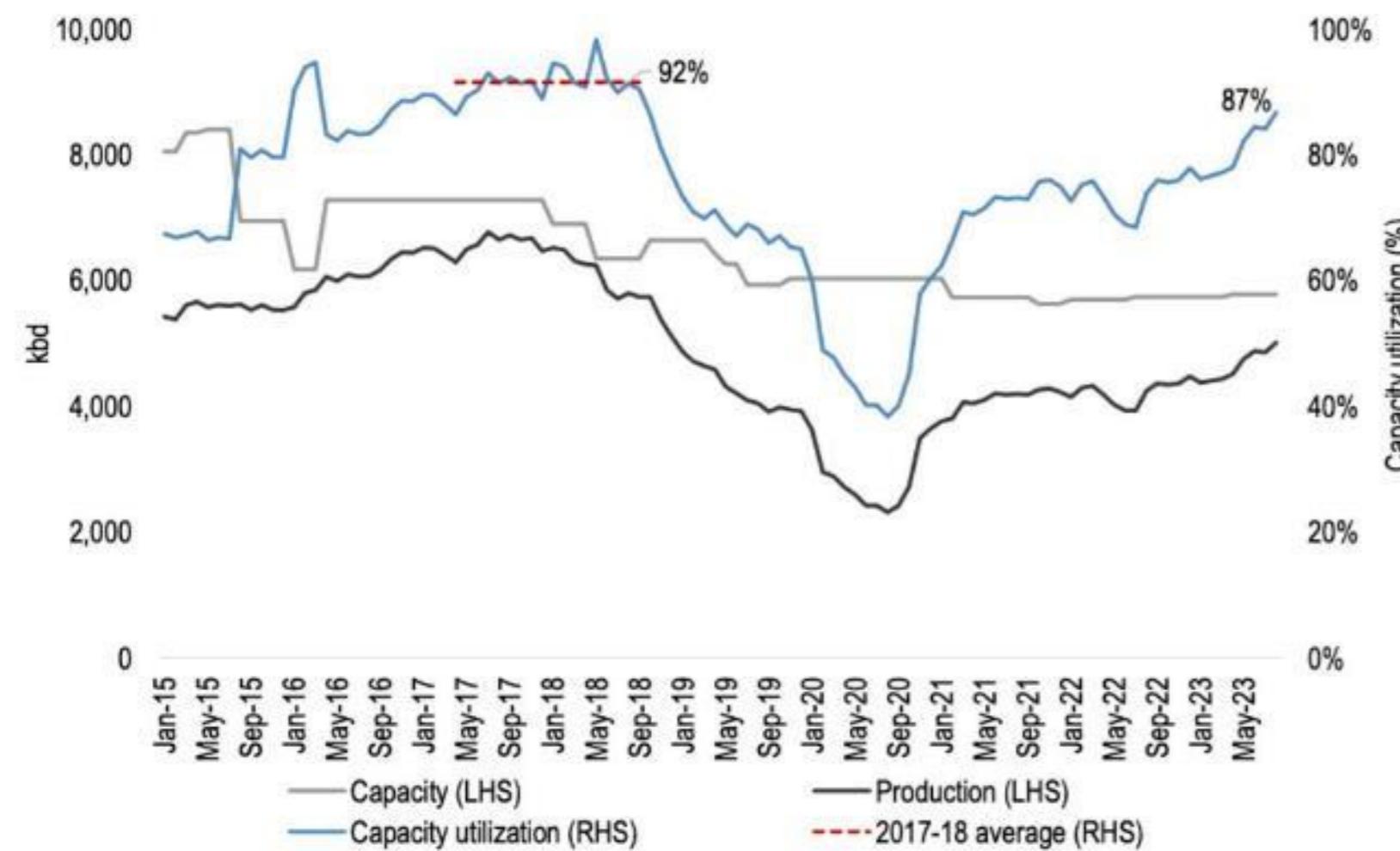


## 3. Nuevos SPR Releases



# 4. La OPEC se desmembra

Figure 23: Iran, Venezuela and Libya are nearing their maximum production capacity

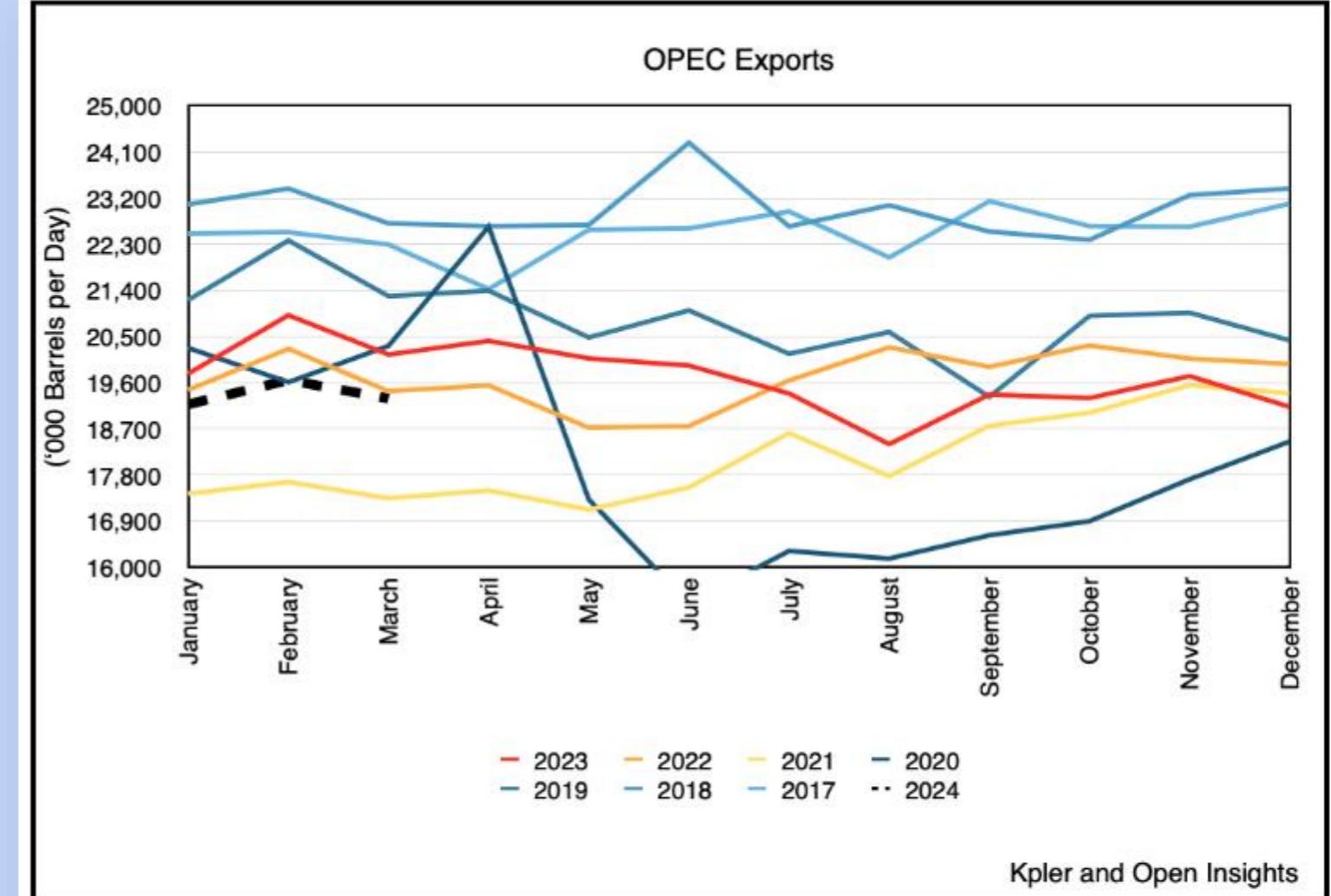


Source: Bloomberg Finance L.P. and J.P. Morgan Global Energy Strategy

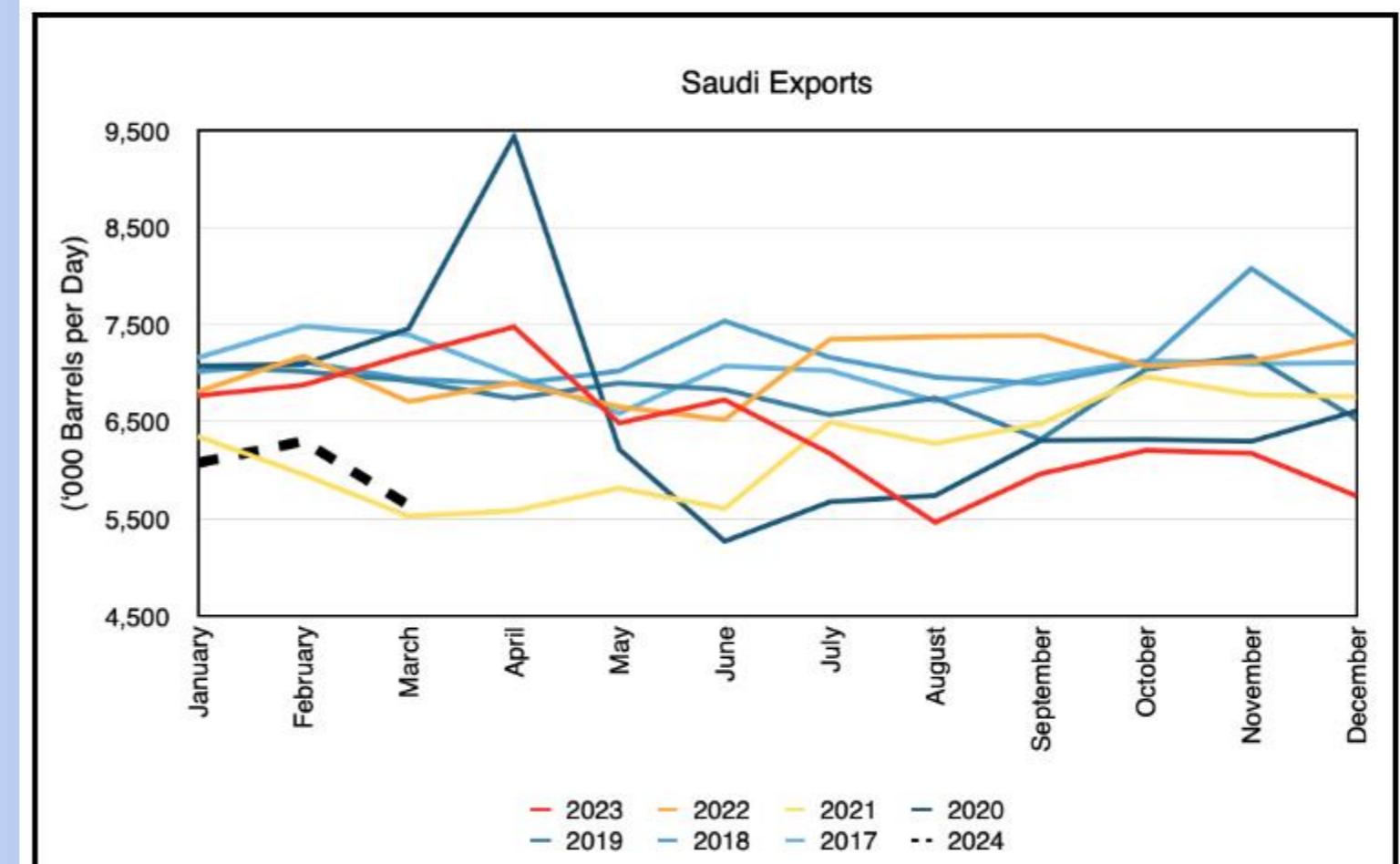
**Novak:** Russia will cut oil output in Q2 to catch up with other OPEC+ countries

By Olesya Astakhova

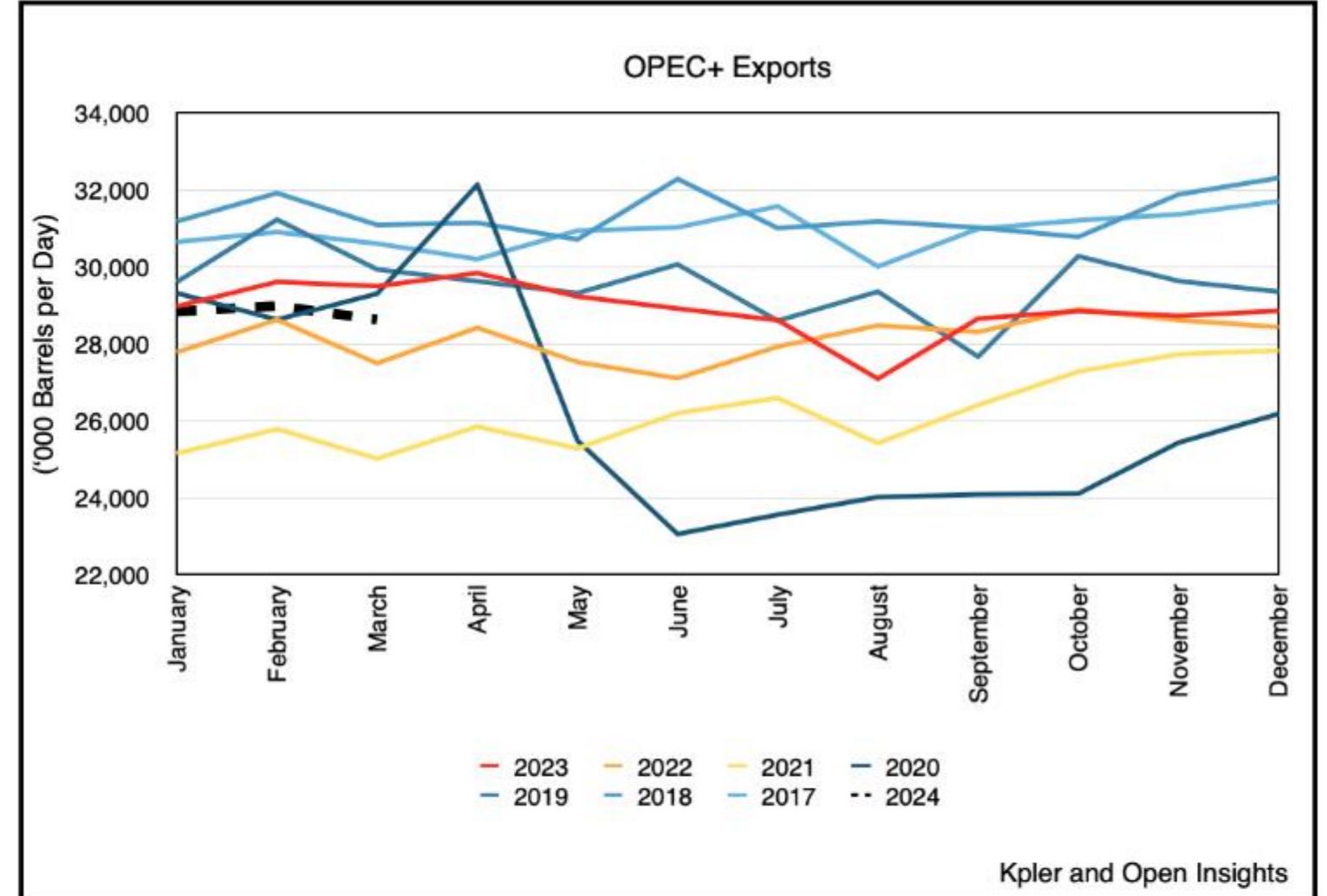
March 29, 2024 12:10 PM GMT+1 · Updated 3 days ago



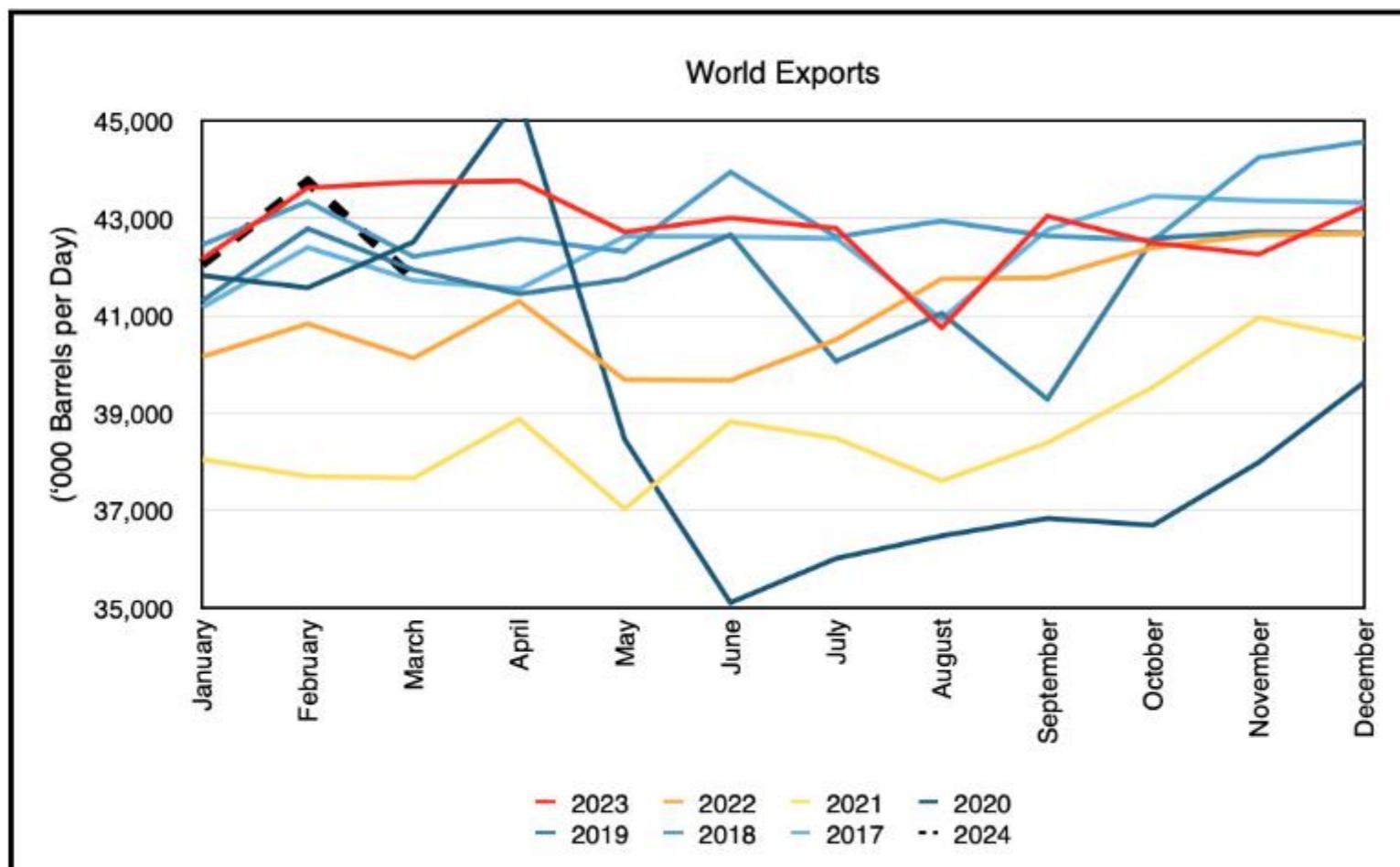
Kpler and Open Insights



Kpler and Open Insights



Kpler and Open Insights



Kpler and Open Insights

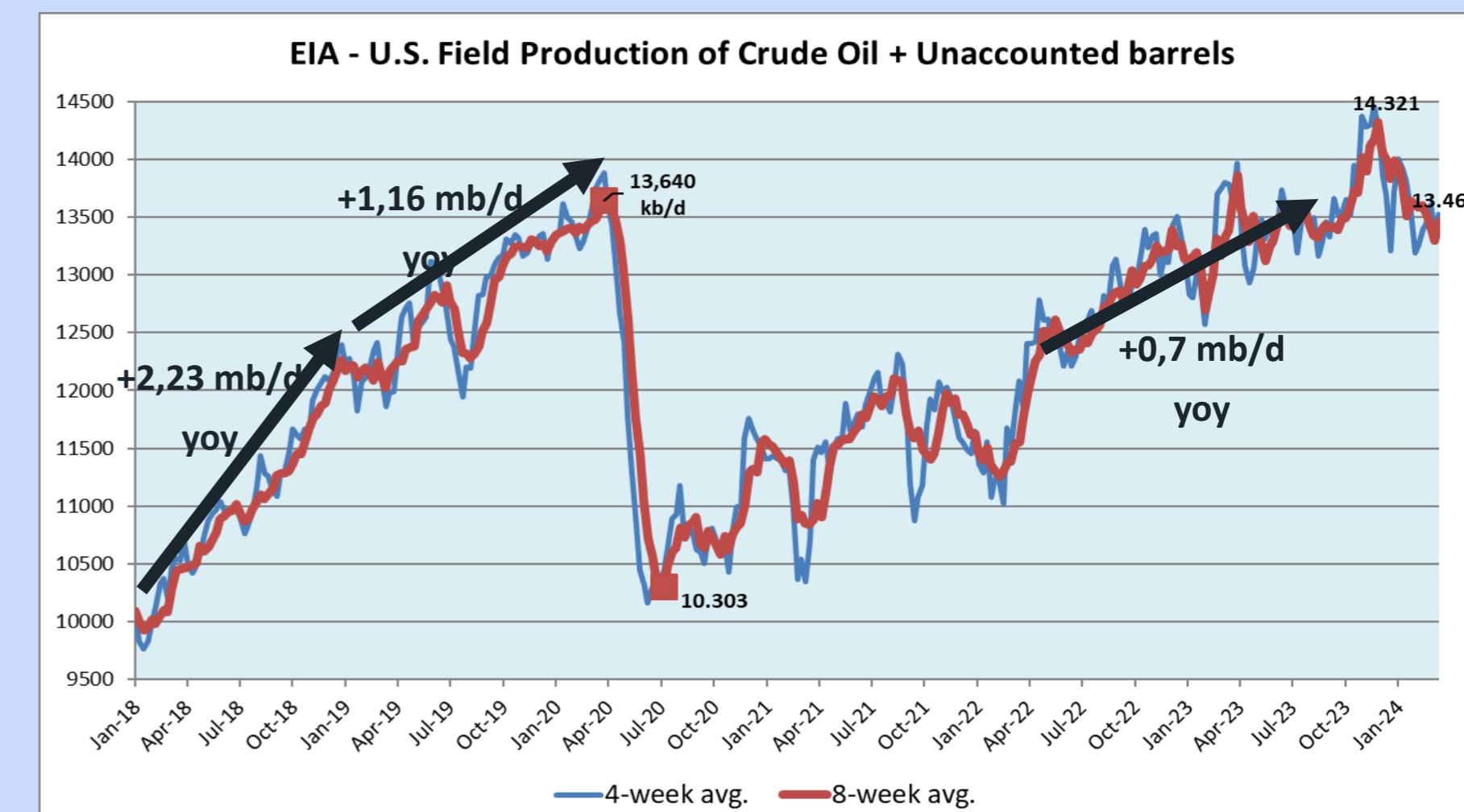
## Which companies have driven U.S. oil production growth?

Shale production from **Majors**, **Public Independents**, and **Private** companies have taken very different trajectories since the pandemic



**Data sources:** Oil production data collected from state agencies and proprietary sources in the "big four" oil plays: Permian, Eagle Ford, Bakken, DJ via Novi Labs. Percent change is indexed to January 1, 2020 for the aggregate oil per day produced by each operator class. Data through August, 2023 (99% complete reporting from states).

## 5. La producción de EEUU está disparada



## 6. El vehículo eléctrico es el futuro

AUTOS

### Ford cuts production of F-150 Lightning EV, adds jobs at Bronco and Ranger plant

PUBLISHED FRI, JAN 19 2024 8:31 AM EST | UPDATED FRI, JAN 19 2024 10:54 AM EST

### Focus: Toyota looks to overhaul EV strategy as new CEO takes charge

By Norihiko Shirouzu, Joseph White and Maki Shiraki

April 7, 2023 1:00 AM GMT+2 · Updated a year ago

### EV Inventories Hit Record High in US as Cars Pile Up on Dealer Lots

- Now 114 days' worth of supplies in US, twice last year's level
- Both Ford and GM are pulling back on production plans

### Honda, GM scrap \$5 bln plan to co-develop cheaper EVs

### Toyota cuts 2023 EV sales forecast by nearly 40% in latest questionable strategy shift



Peter Johnson | Nov 1 2023 - 7:27 am PT | 123 Comments

TRANSPORTATION

### Mercedes Benz ditches plan to sell only EVs by 2030

Jordan Hart | Feb 23, 2024, 6:46 PM CET

Share | Save

### Tesla warns of 'notably lower' sales growth in 2024

25 January 2024

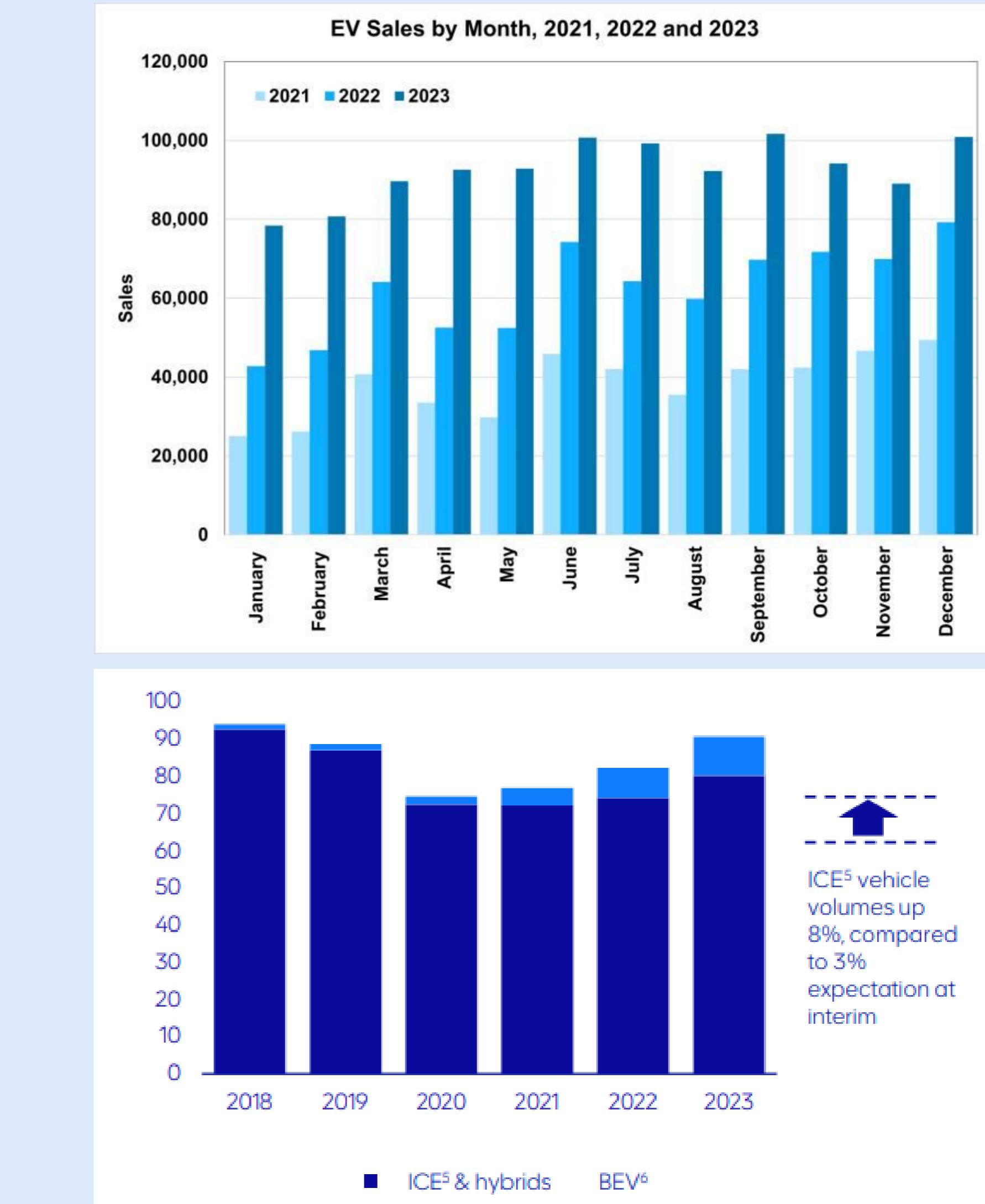
By Natalie Sherman, Business reporter, New York

### Volkswagen Cuts EV Production, Cancels New Wolfsburg Factory

# ELECTRIC-VEHICLE RETAIL SALES AS A SHARE OF OVERALL U.S. VEHICLE SALES



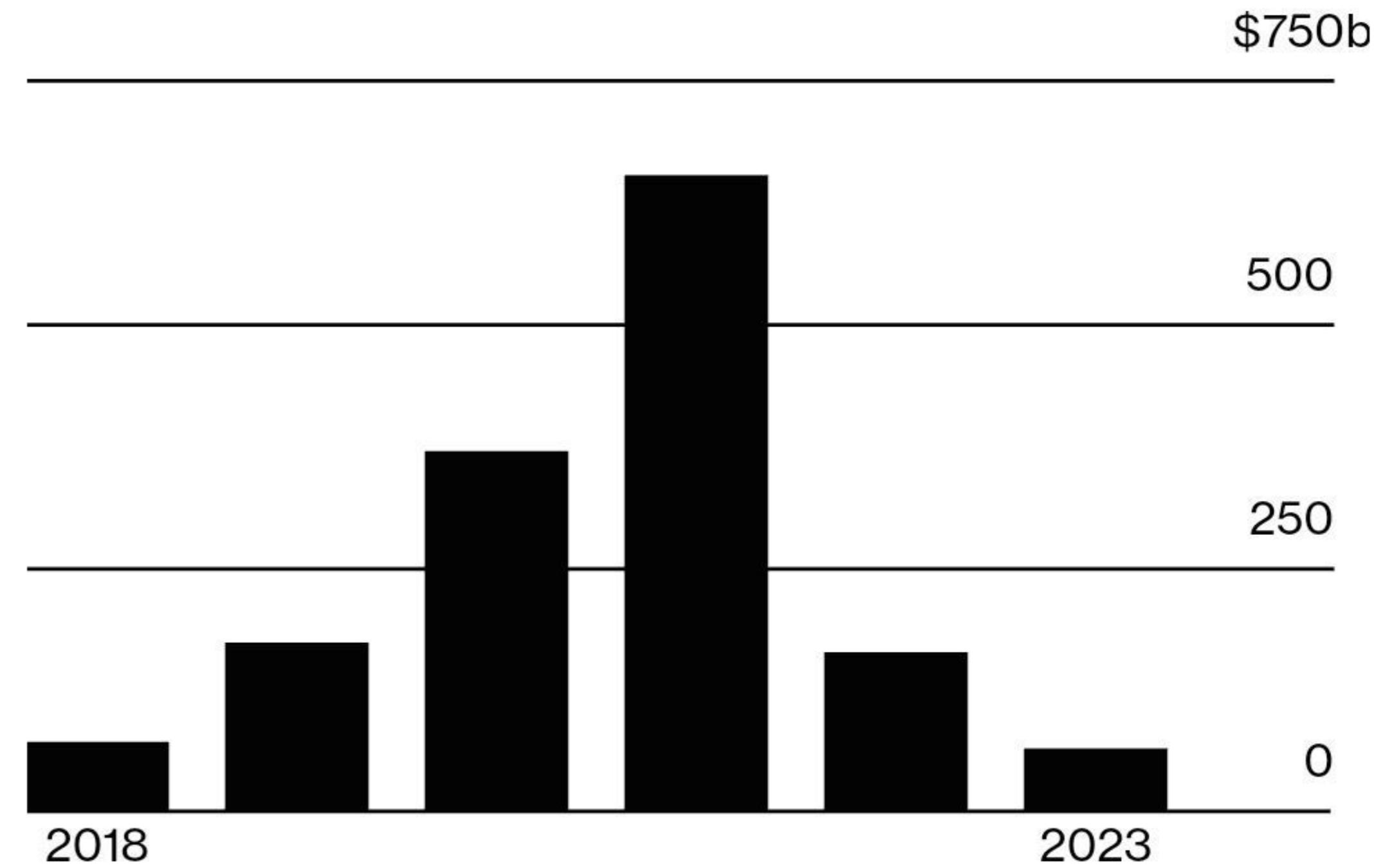
SOURCE: JD POWER



6. El vehículo eléctrico es el futuro

## 7. El ESG es el futuro

### Net Flows to ESG Funds



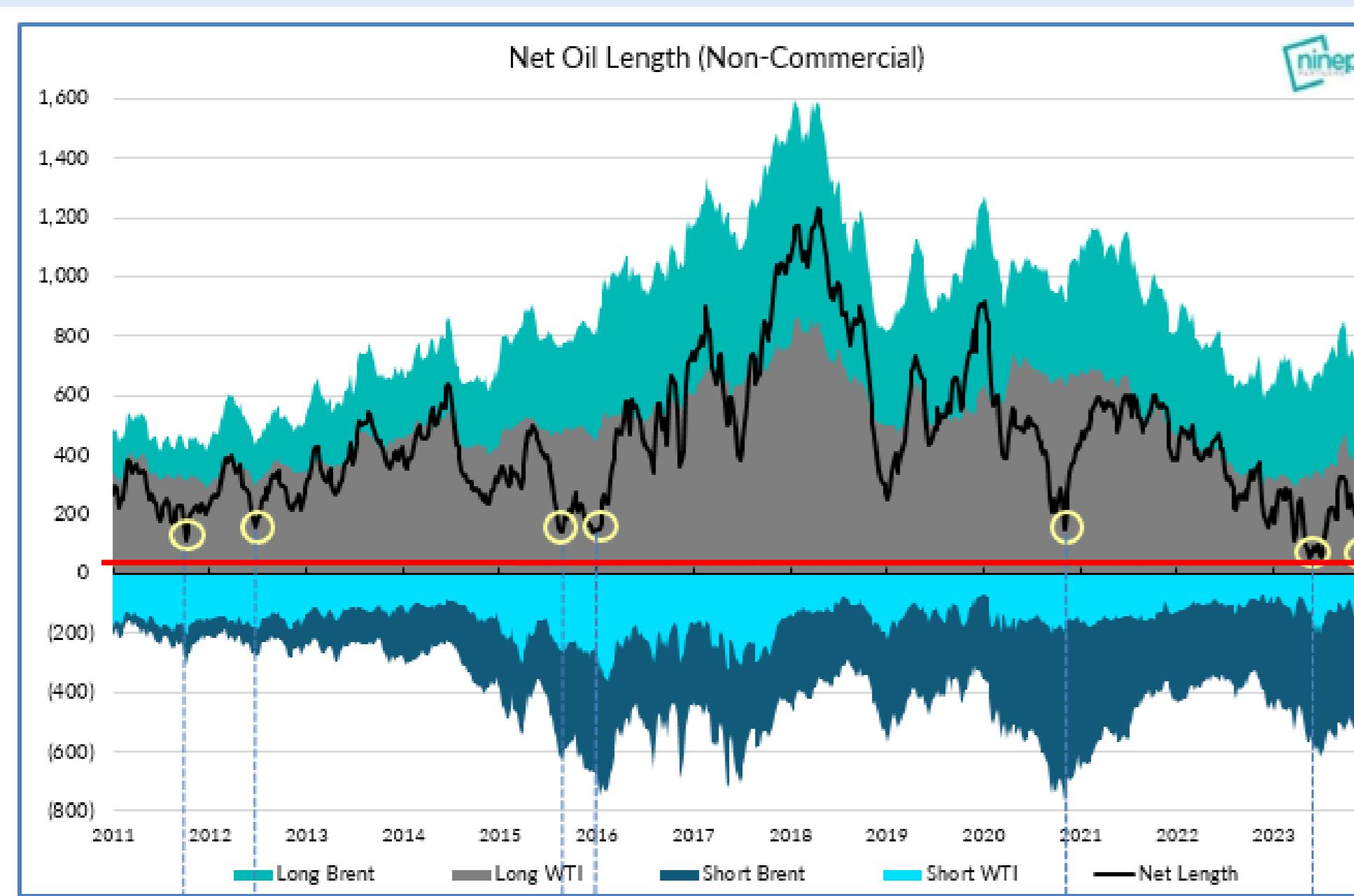
Source: Morningstar

Figures are estimated net flows into global sustainable funds. They include open-end funds and ETFs.

Bloomberg Businessweek

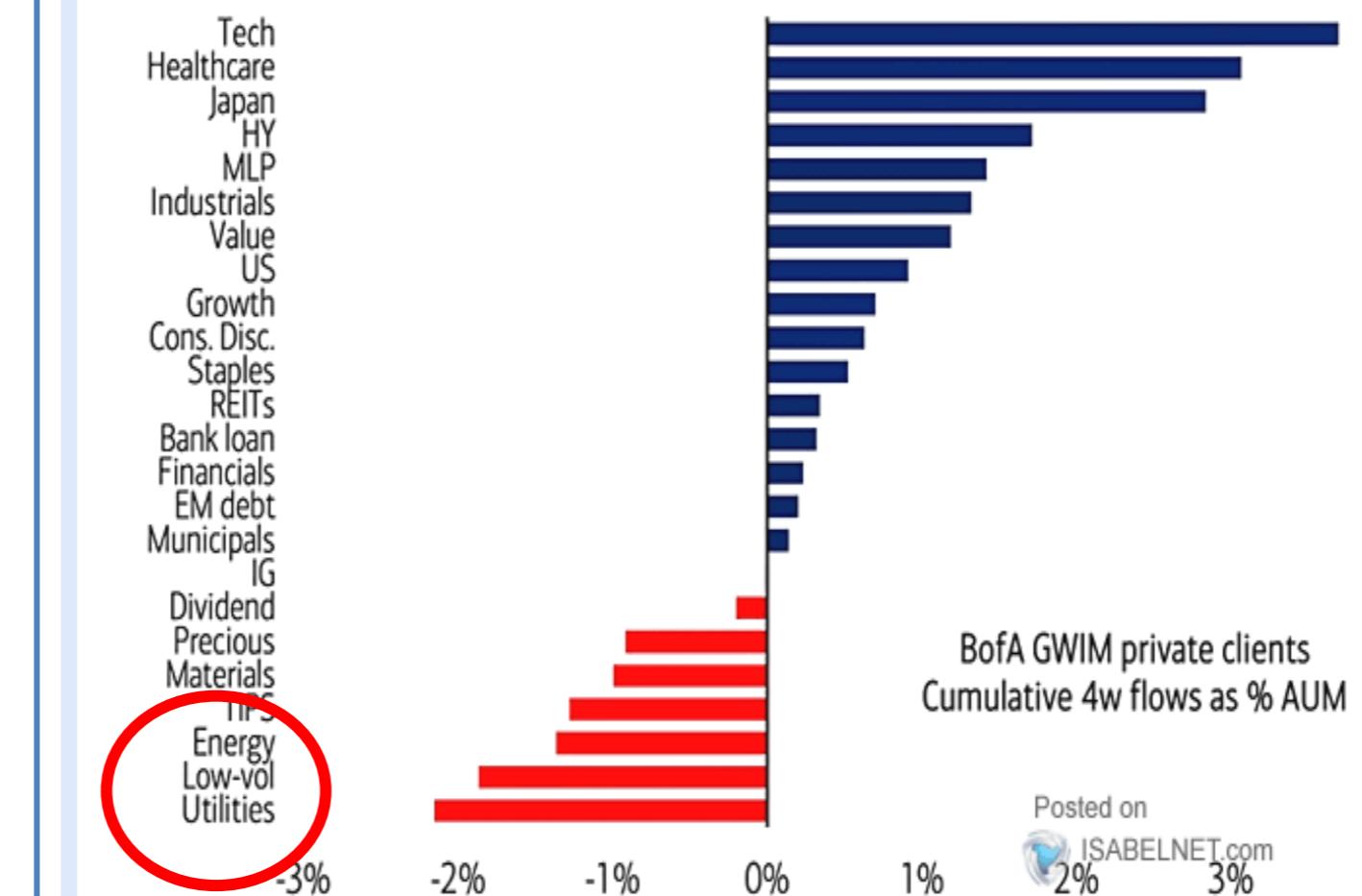
# La Oportunidad

**“Buy when  
there’s blood in  
the streets”**

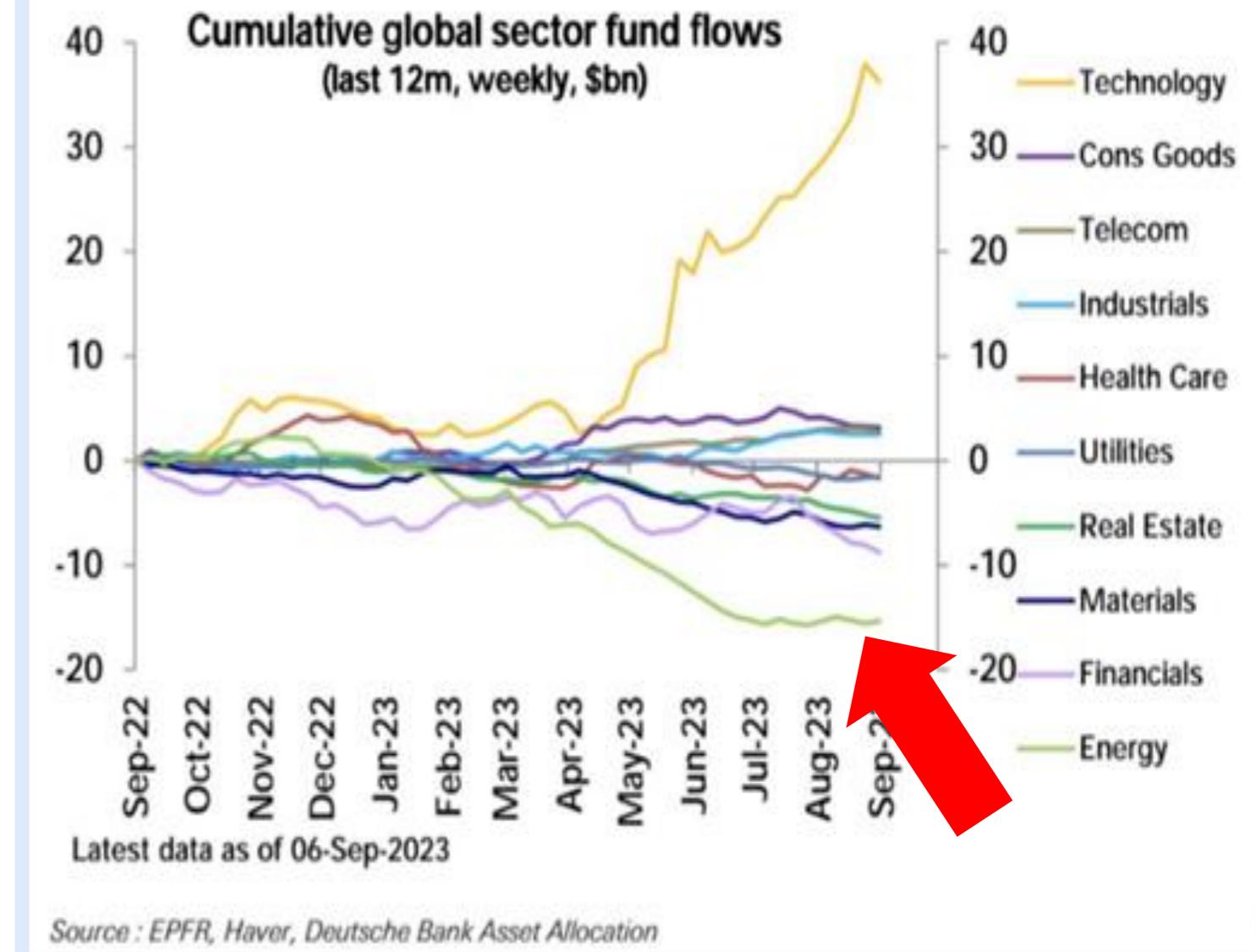


**Chart 21: Private clients bought tech, healthcare, Japan ETFs**

BofA private clients 4-week ETF flows as % of AUM



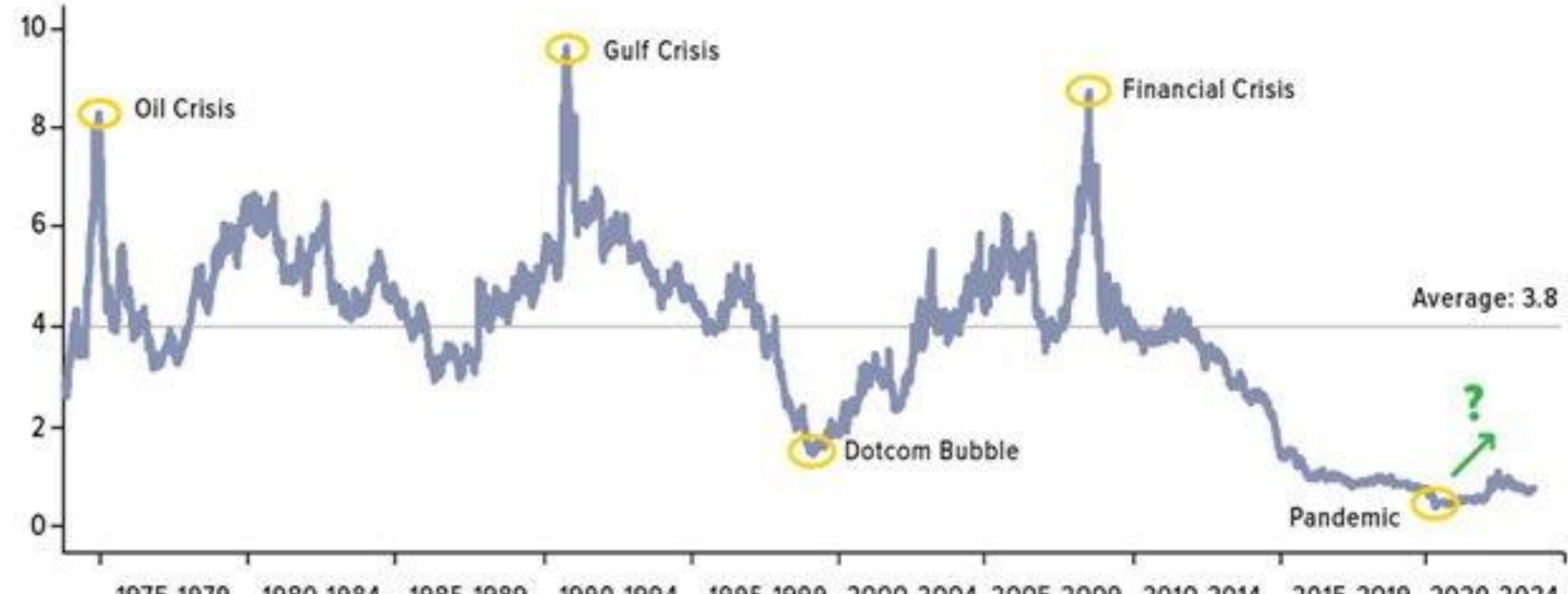
**Figure 87: Sector fund flows**



Ni durante el  
COVID o la  
burbuja de las  
Puntocom había  
tanto pesimismo

### Commodity Prices Relative to Equities

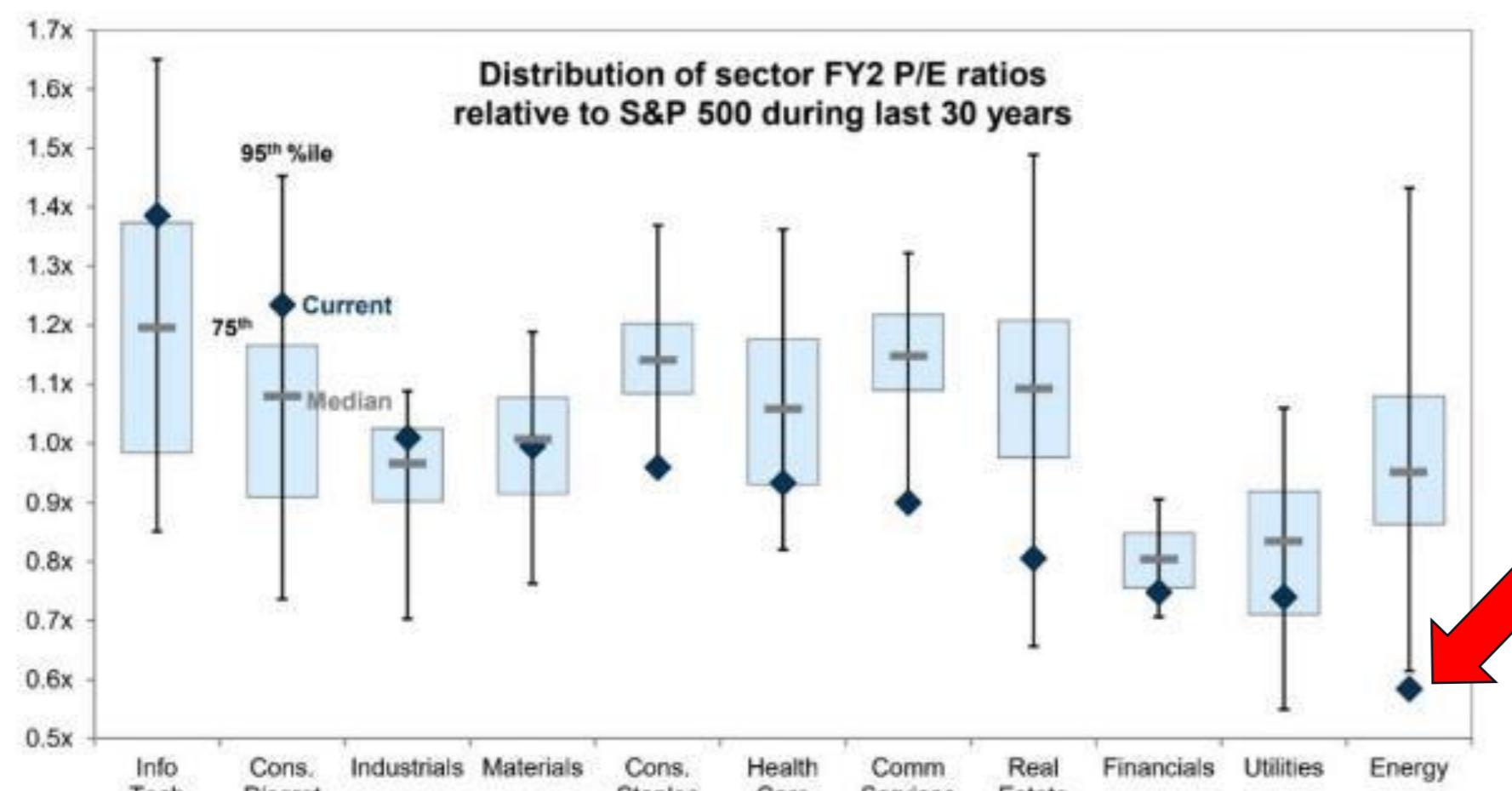
S&P GSCI / S&P 500, 50-Year Period Through August 2023



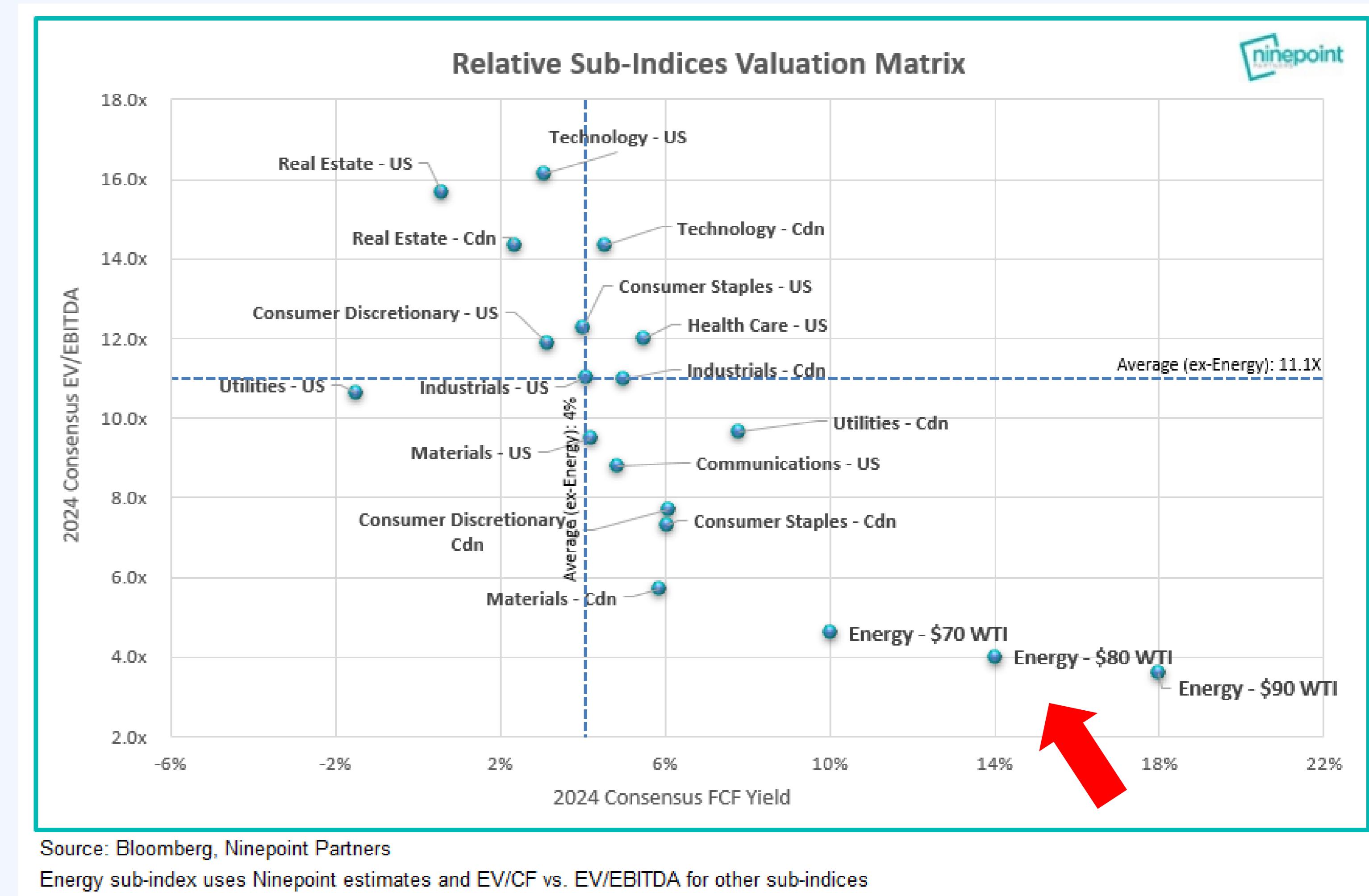
Source: Bloomberg, U.S. Global Investors

# La energía es el sector más barato y que más caja va a generar

Energy is incredibly cheap looking in this context.

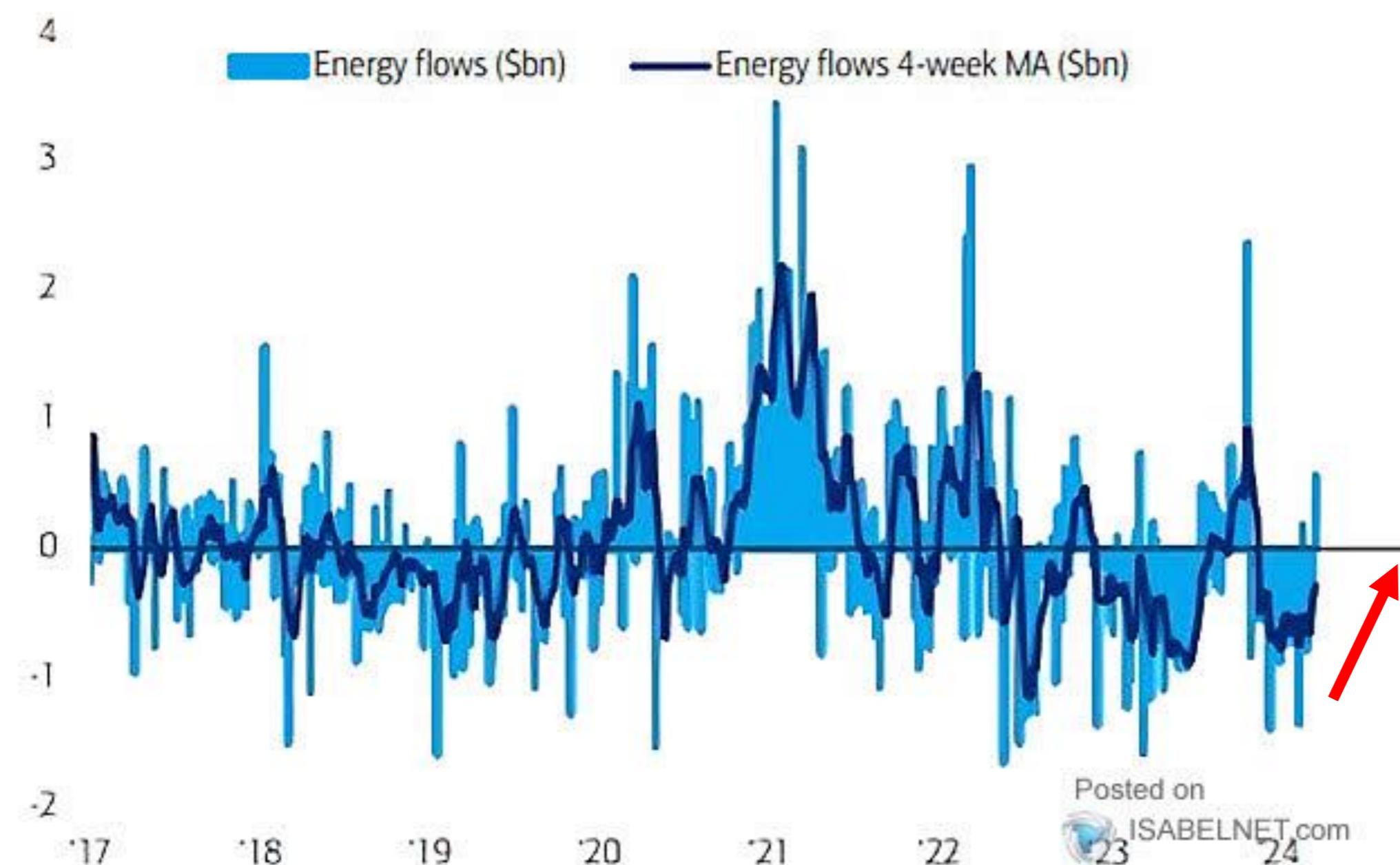


Source: Goldman Sachs



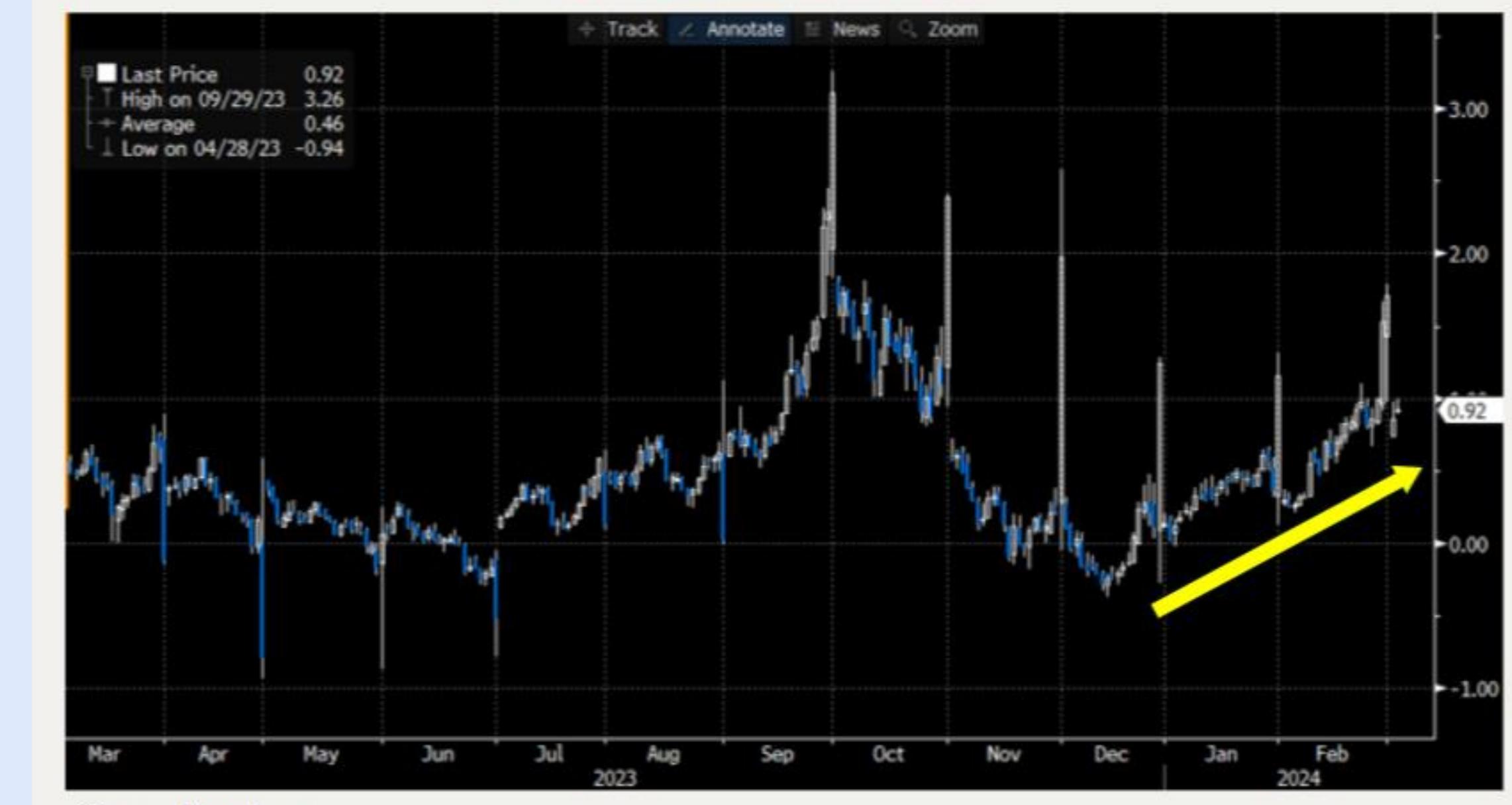
## Chart 10: Largest inflow to energy since Oct'23

Energy fund flows (weekly & 4-week MA, Sbn)



Source: BofA Global Investment Strategy, EPFR

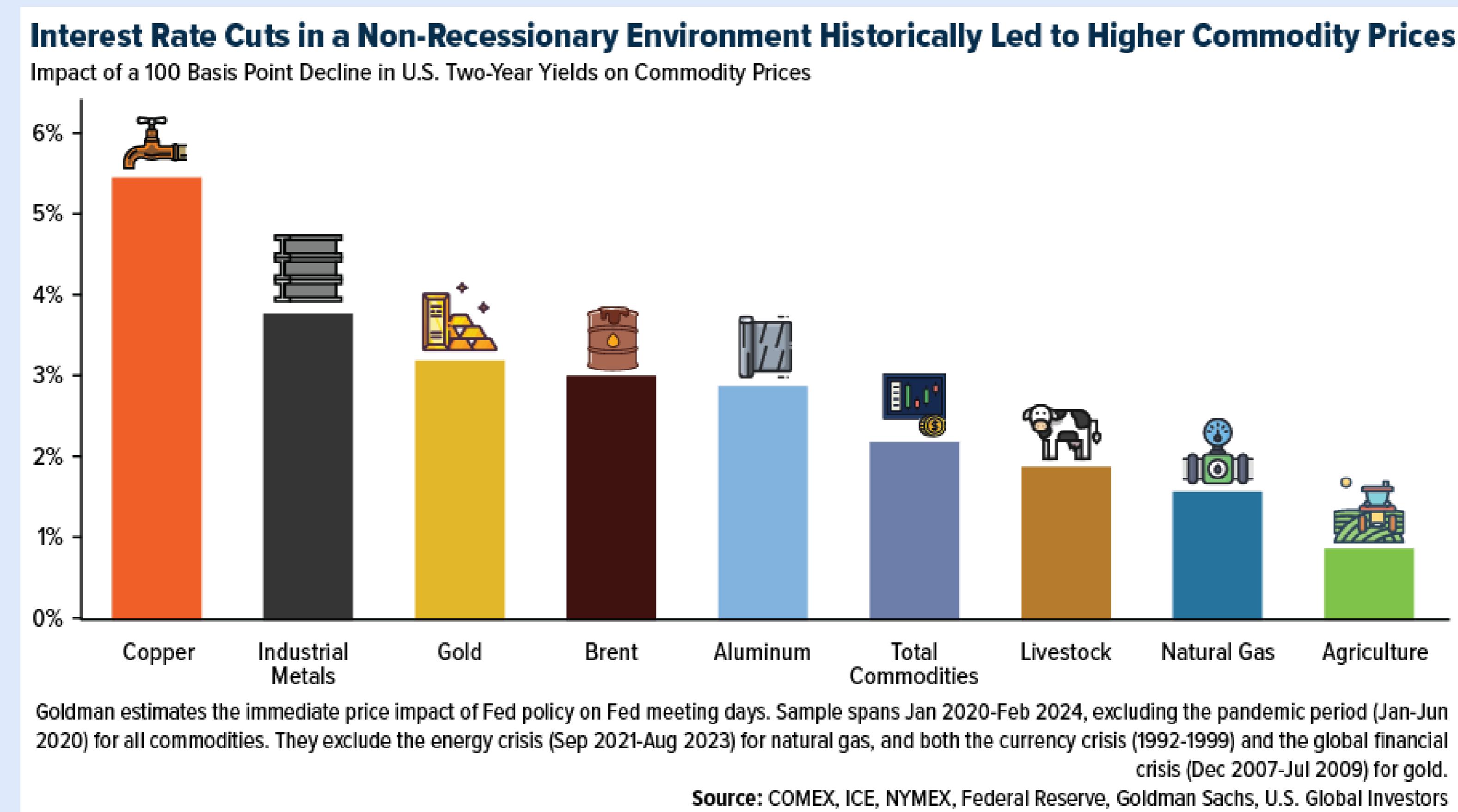
## Brent 1-2 Time spread



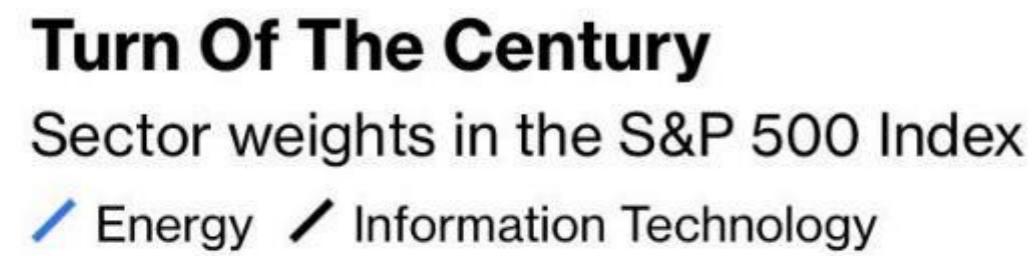
Empezamos a ver un cambio



“Las industrias más intensivas en capital son las que más se van a beneficiar de las bajadas de tipos.” GS



# Es el momento

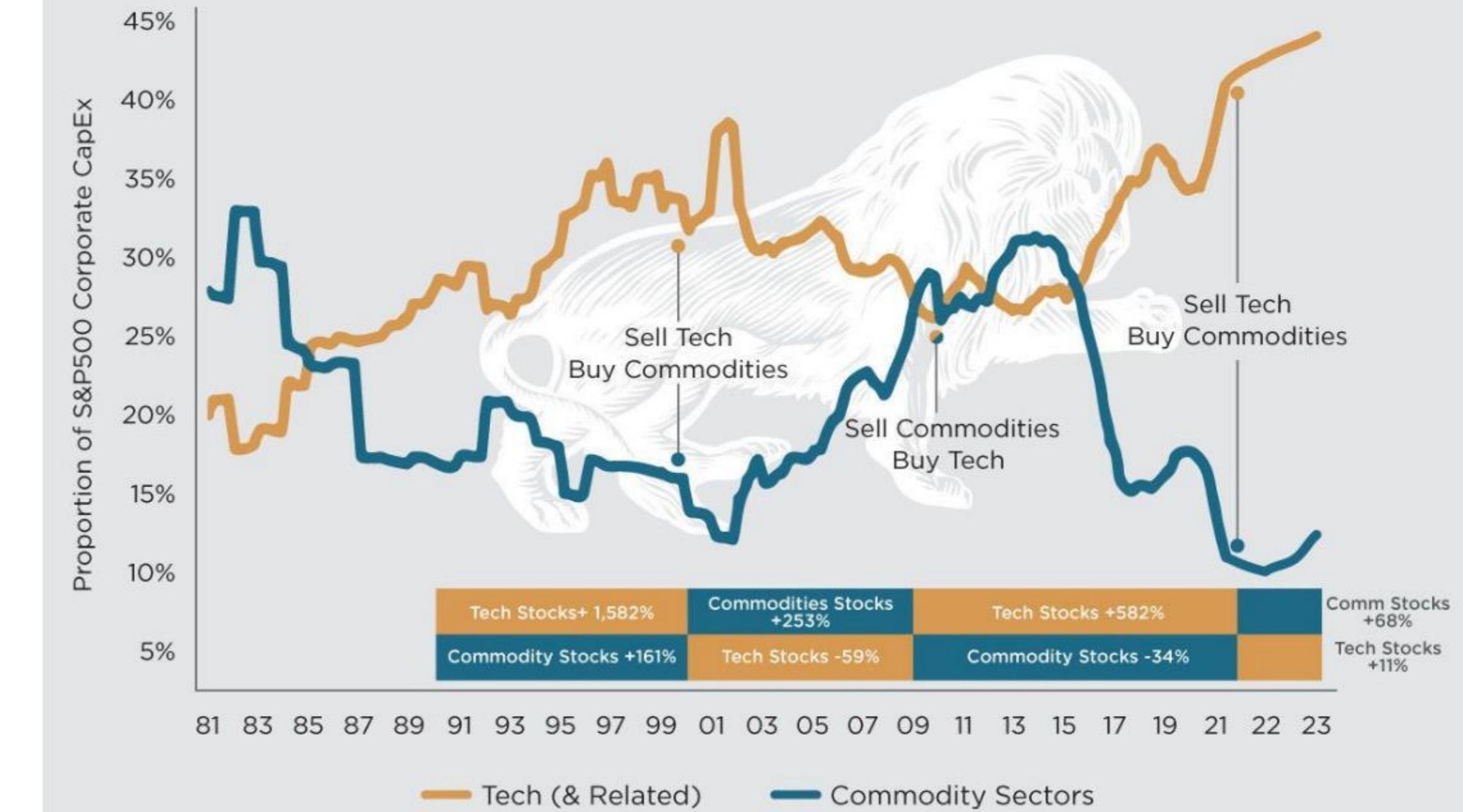


Source: Bloomberg



## Best Time to Invest is When Industry Isn't

CapEx in "New" Economy vs. "Old" Economy



Source: Topdown Charts, Refinitiv Datastream, I/B/E/S, Bloomberg  
Tech Stock performance S&P Information Technology Index, Commodity Stock performance  
2/3 S&P Energy 1/3 S&P Metals and Mining, data begins 9/29/90

MARATHON

## Distribution of inflation-adjusted oil prices

Based on Brent crude oil over last 15 years (in 2023 US\$/bbl)

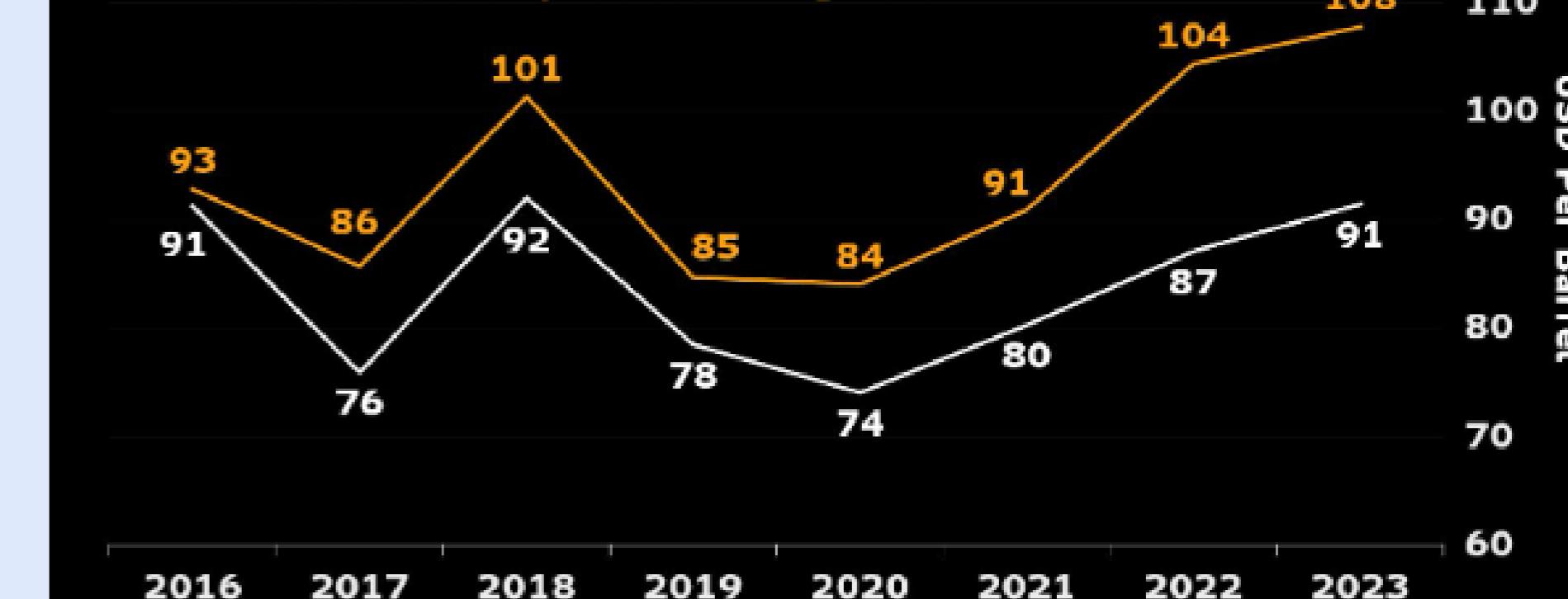


Source: Platts, Bloomberg, Morgan Stanley Research

## Saudi Fiscal Breakeven Highest Since Vision 2030 Inception

—Fiscal breakeven oil price (excluding PIF)

—Fiscal breakeven oil price (including PIF)

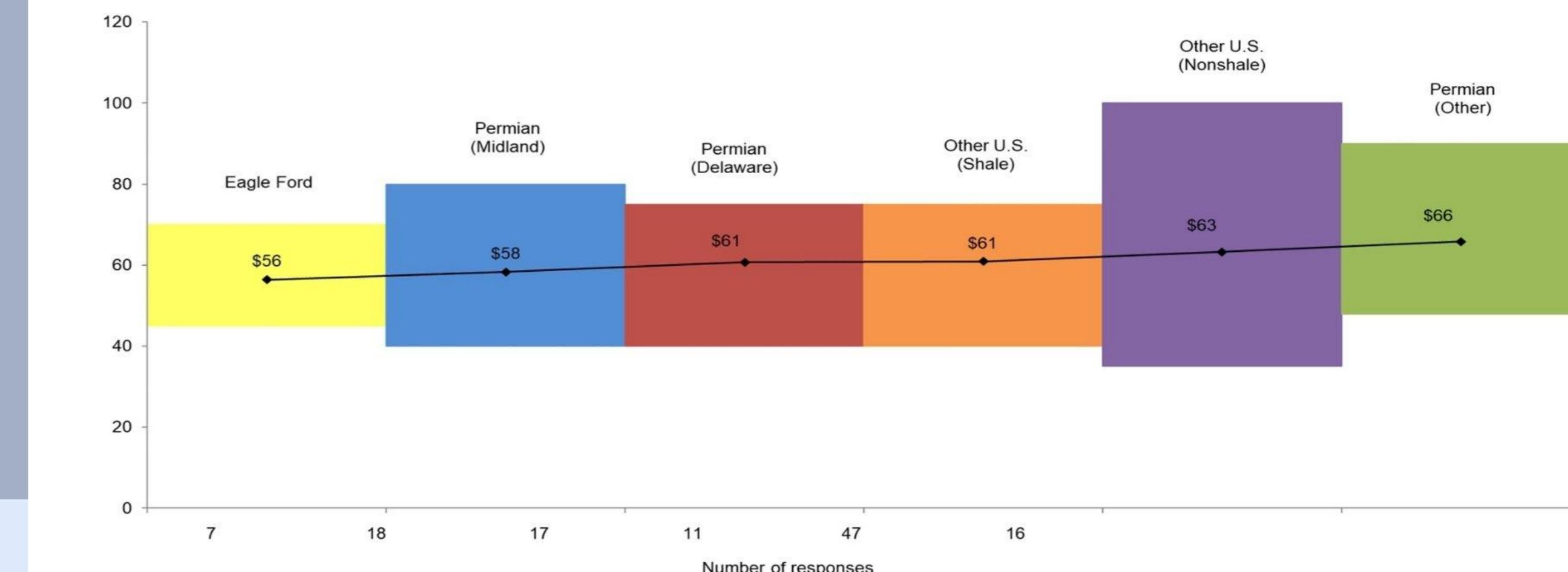


Source: International Monetary Fund, Ministry of Finance, Bloomberg Economics. Note: The fiscal breakeven is the price of oil needed to balance the budget. The PIF is the Public Investment Fund, Saudi Arabia's main sovereign wealth fund.

## Breakeven Prices for New Wells

In the top two areas in which your firm is active:  
What WTI oil price does your firm need to profitably drill a new well?

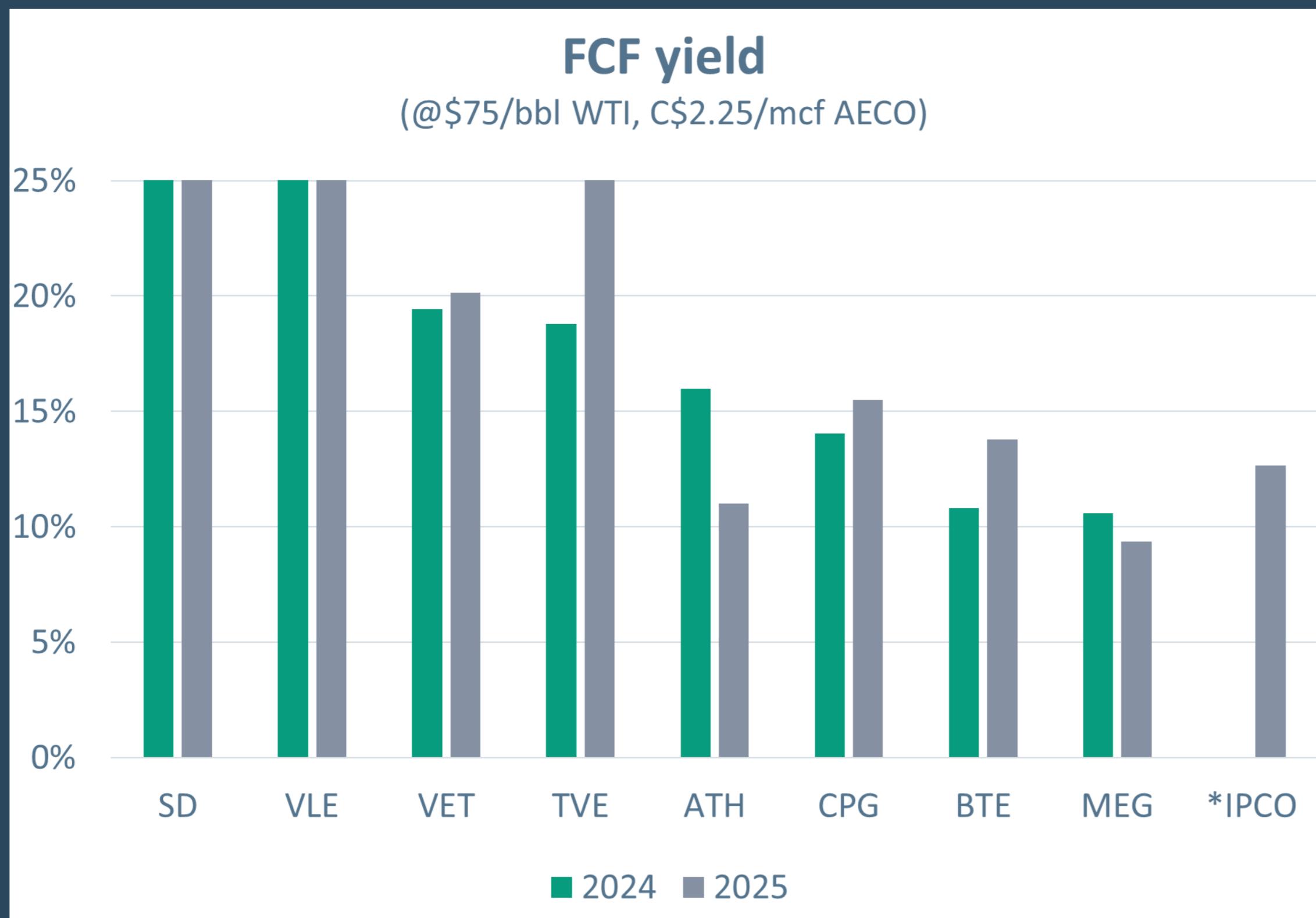
Dollars per barrel



# Encontrando el equilibrio

# En Castañar invertimos en compañías con:

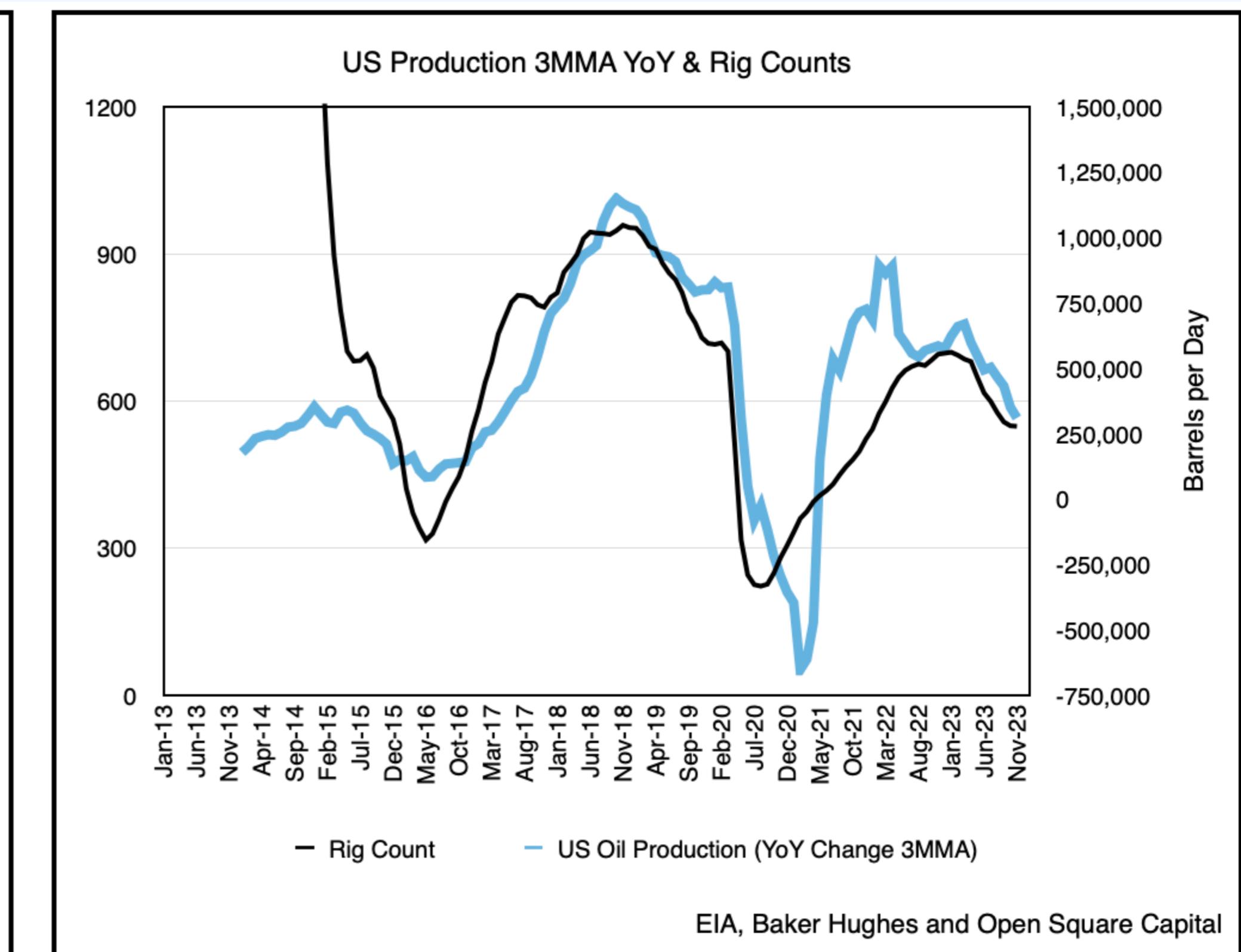
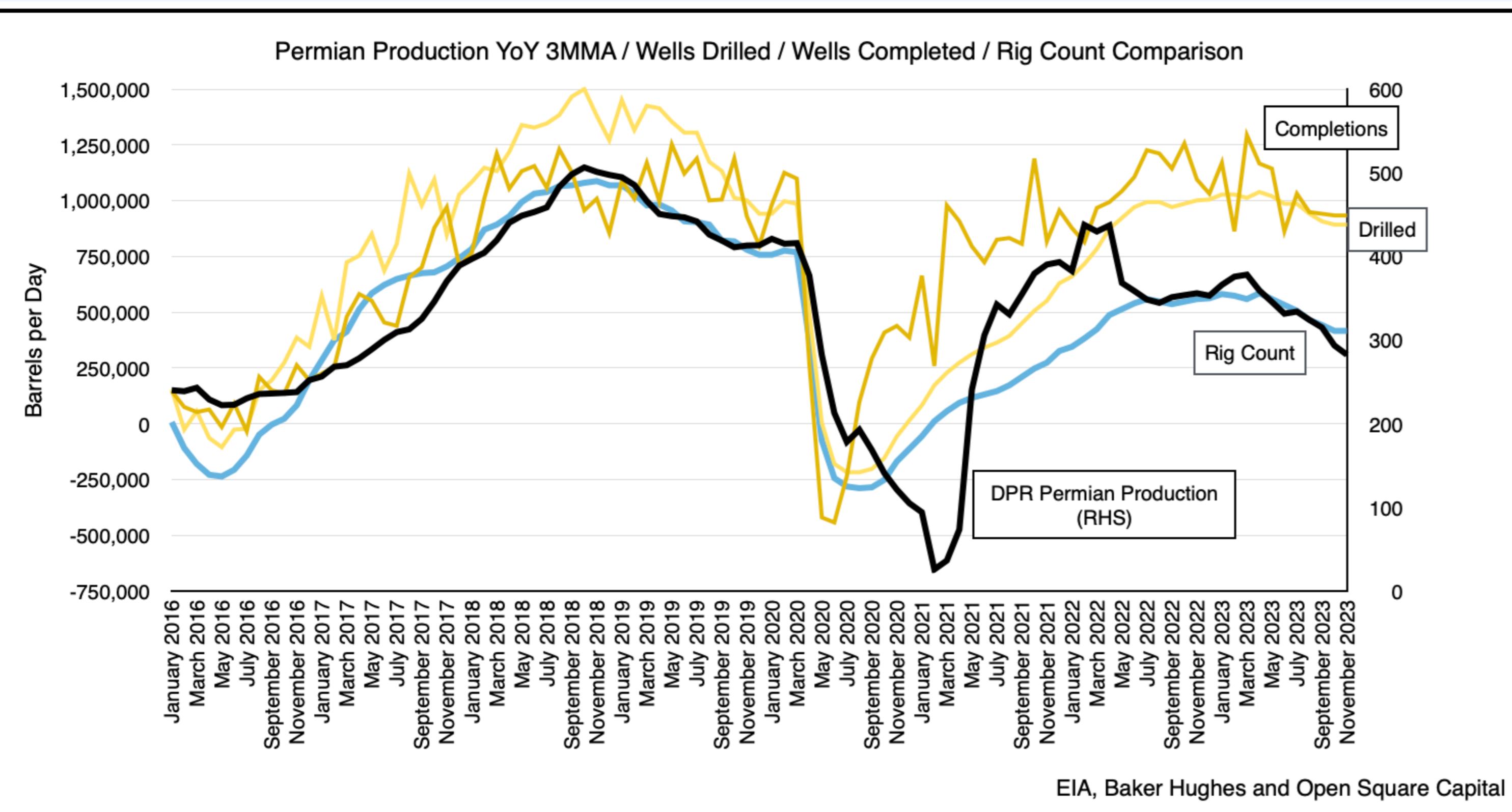
1. Alta generación de caja
2. Baja deuda
3. Alto retorno al accionista
4. Ciclo a nuestro favor
5. Narrativa en contra
6. Valoración atractiva



	%FCF devuelto a los accionistas
ATH	100%
SD	60%
CPG	60%
VET	50%
BTE	50%
MEG	50%
*IPCO	40%
TVE	40%
VLE	0%

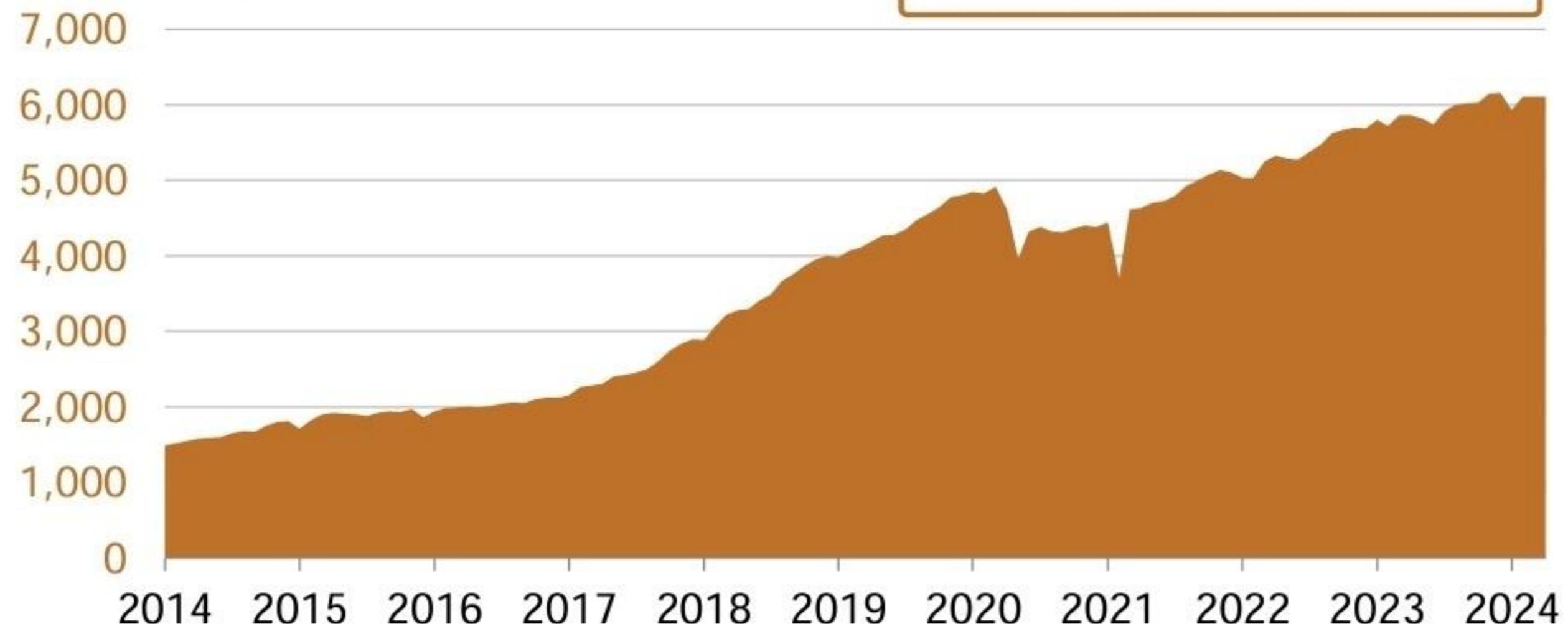


# Appendix



**Permian Region**  
**Oil production**

thousand barrels/day

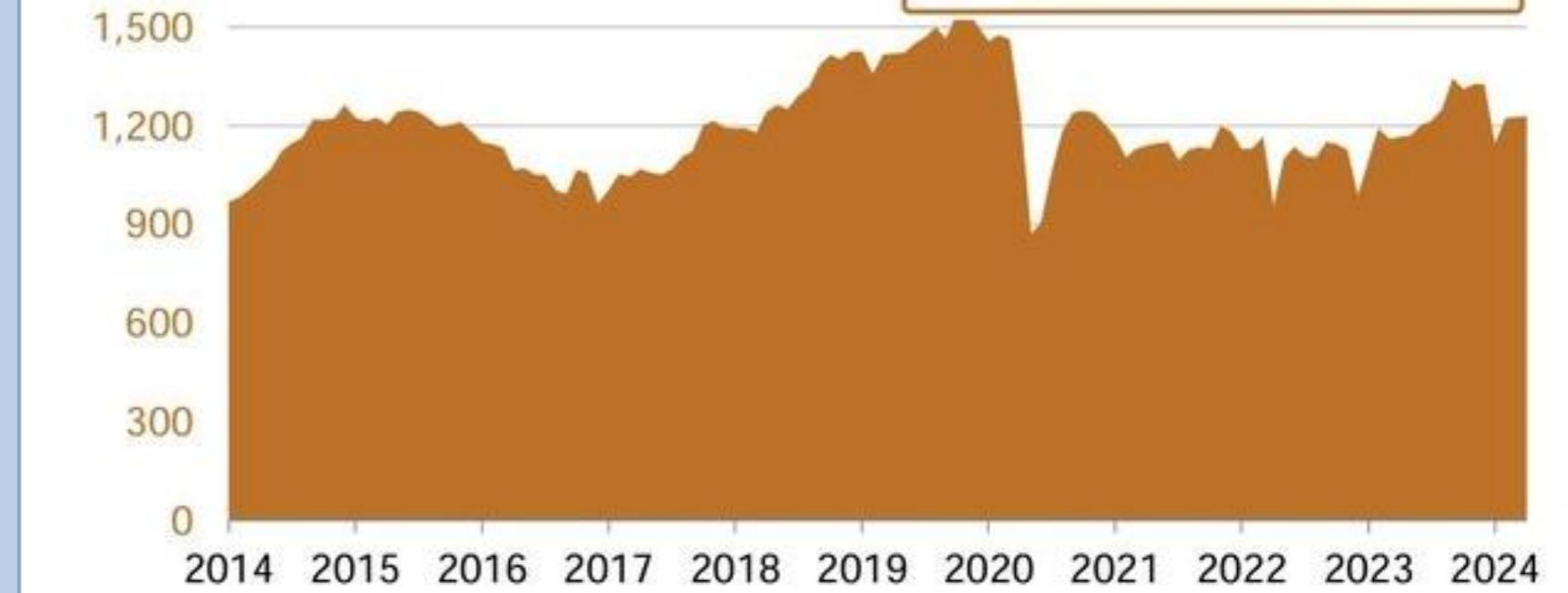


U. S. Energy Information Administration | Drilling Productivity Report

**Oil +8**  
thousand barrels/day  
month over month

Bakken Region  
**Oil production**

thousand barrels/day



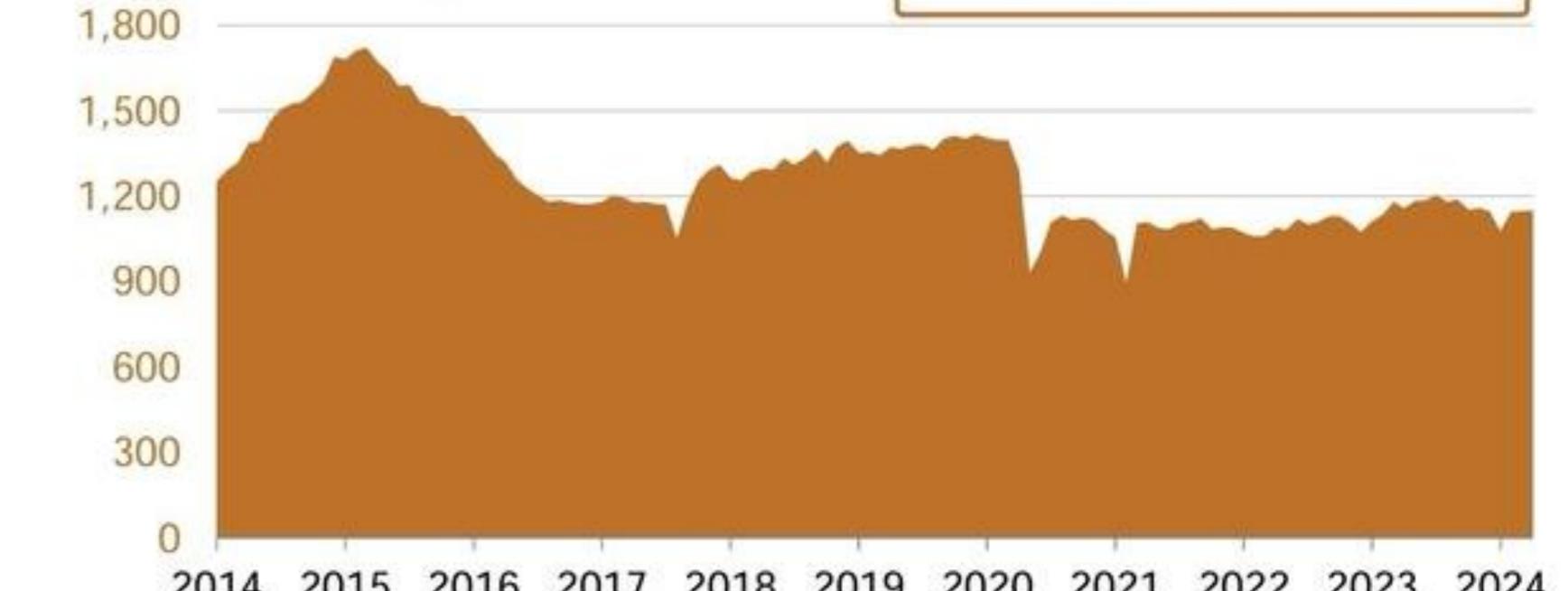
U. S. Energy Information Administration | Drilling Productivity Report

**Oil +4**

thousand barrels/day  
month over month

Eagle Ford Region  
**Oil production**

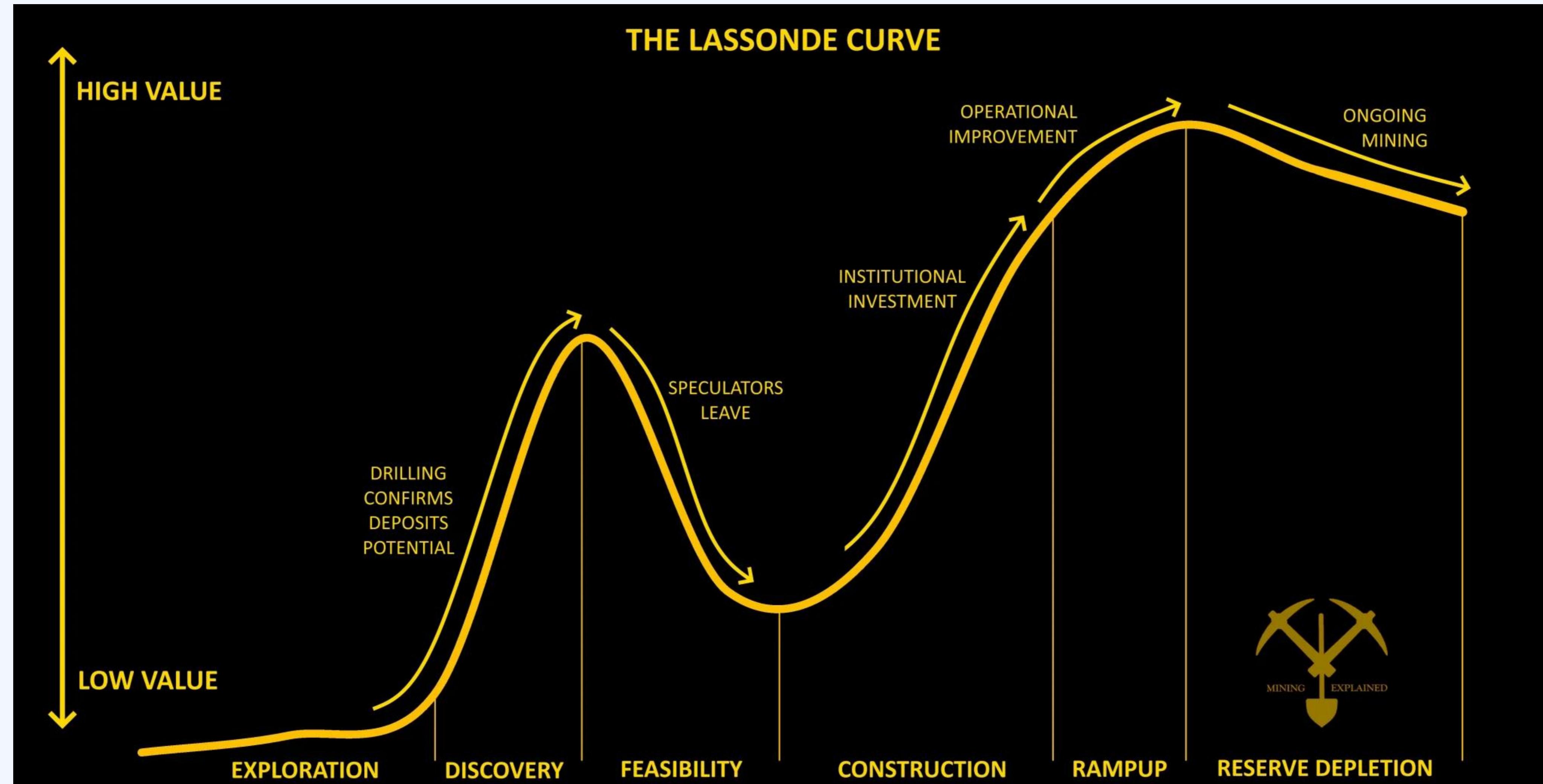
thousand barrels/day

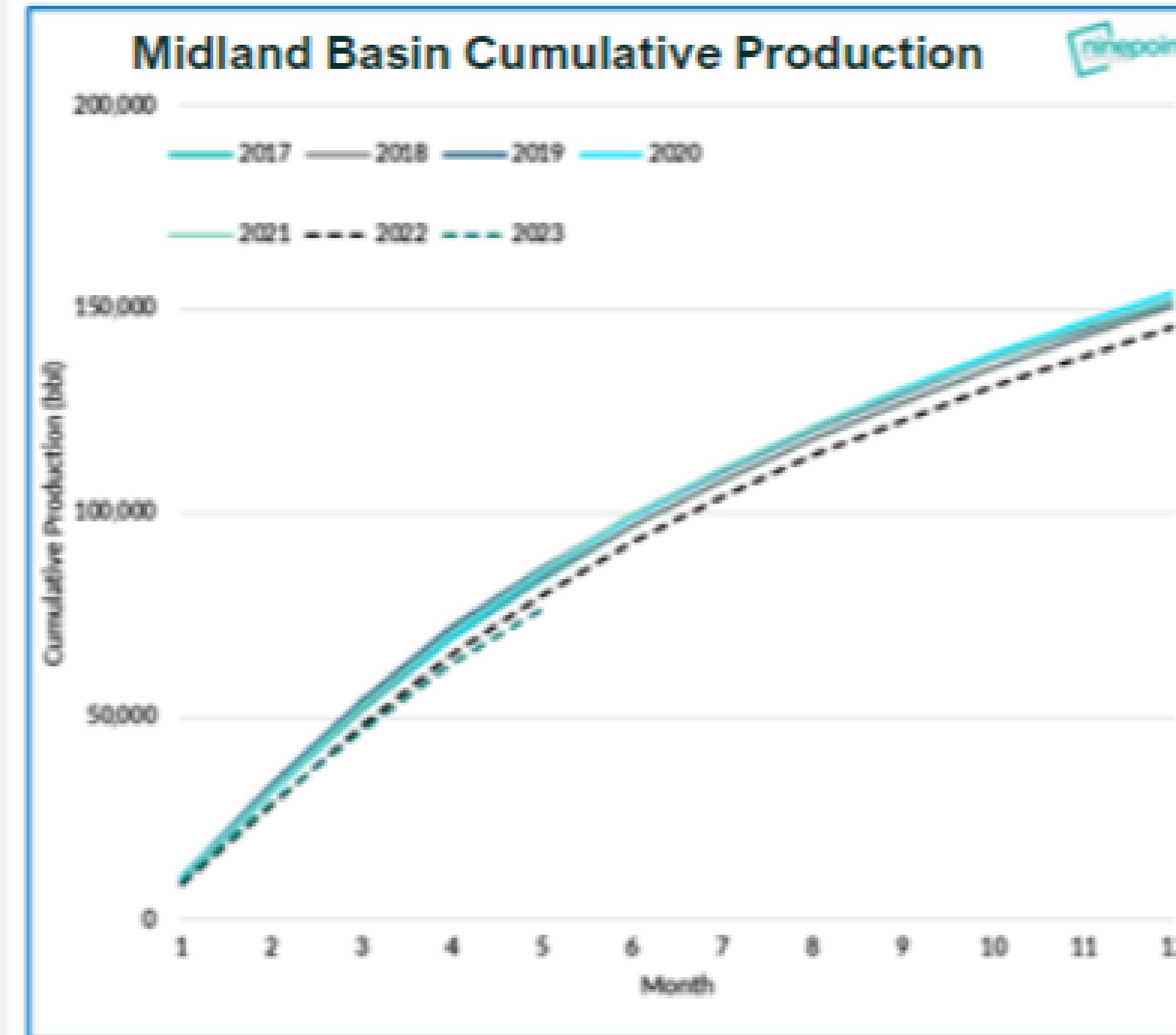


U. S. Energy Information Administration | Drilling Productivity Report

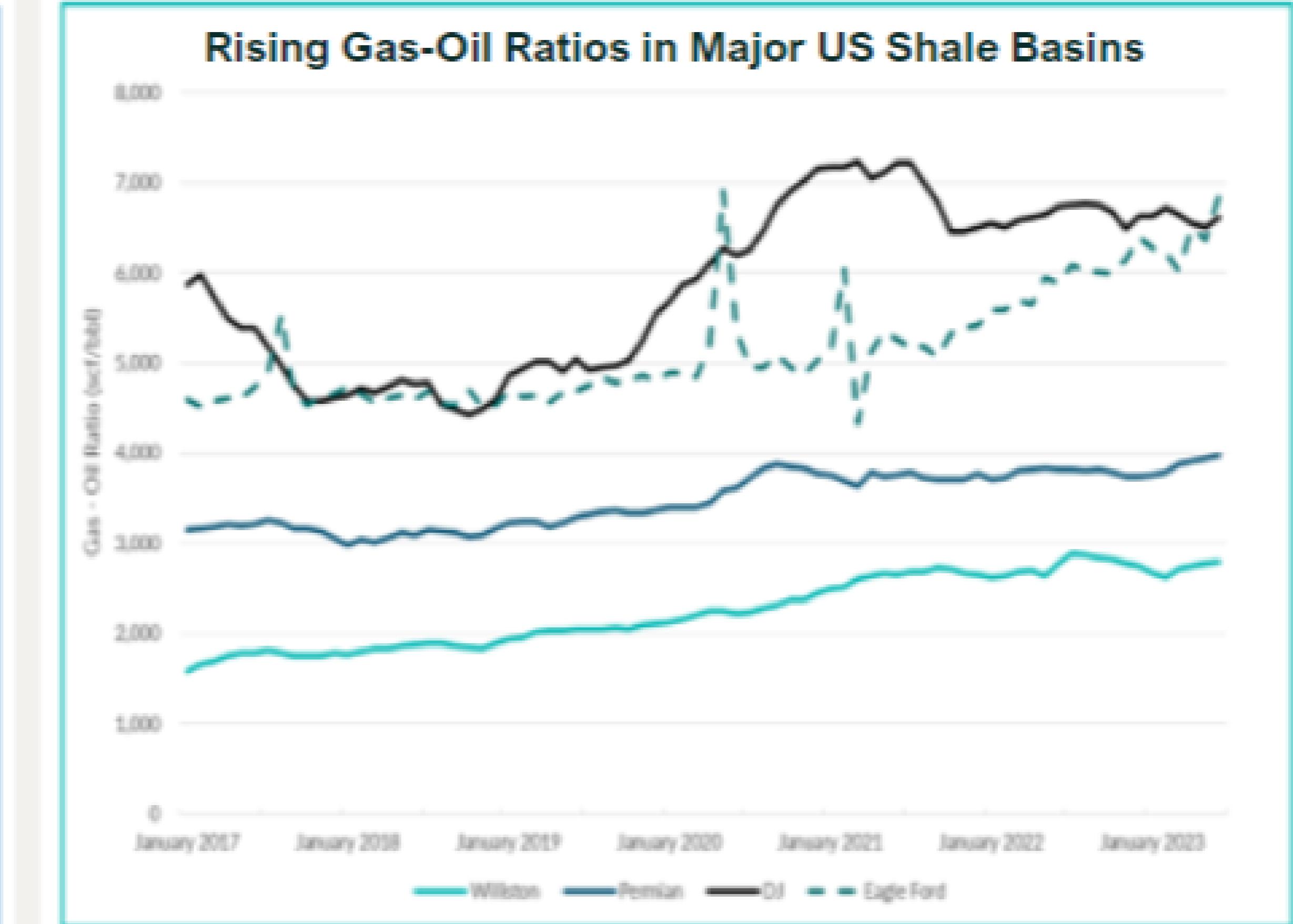
**Oil +2**

thousand barrels/day  
month over month

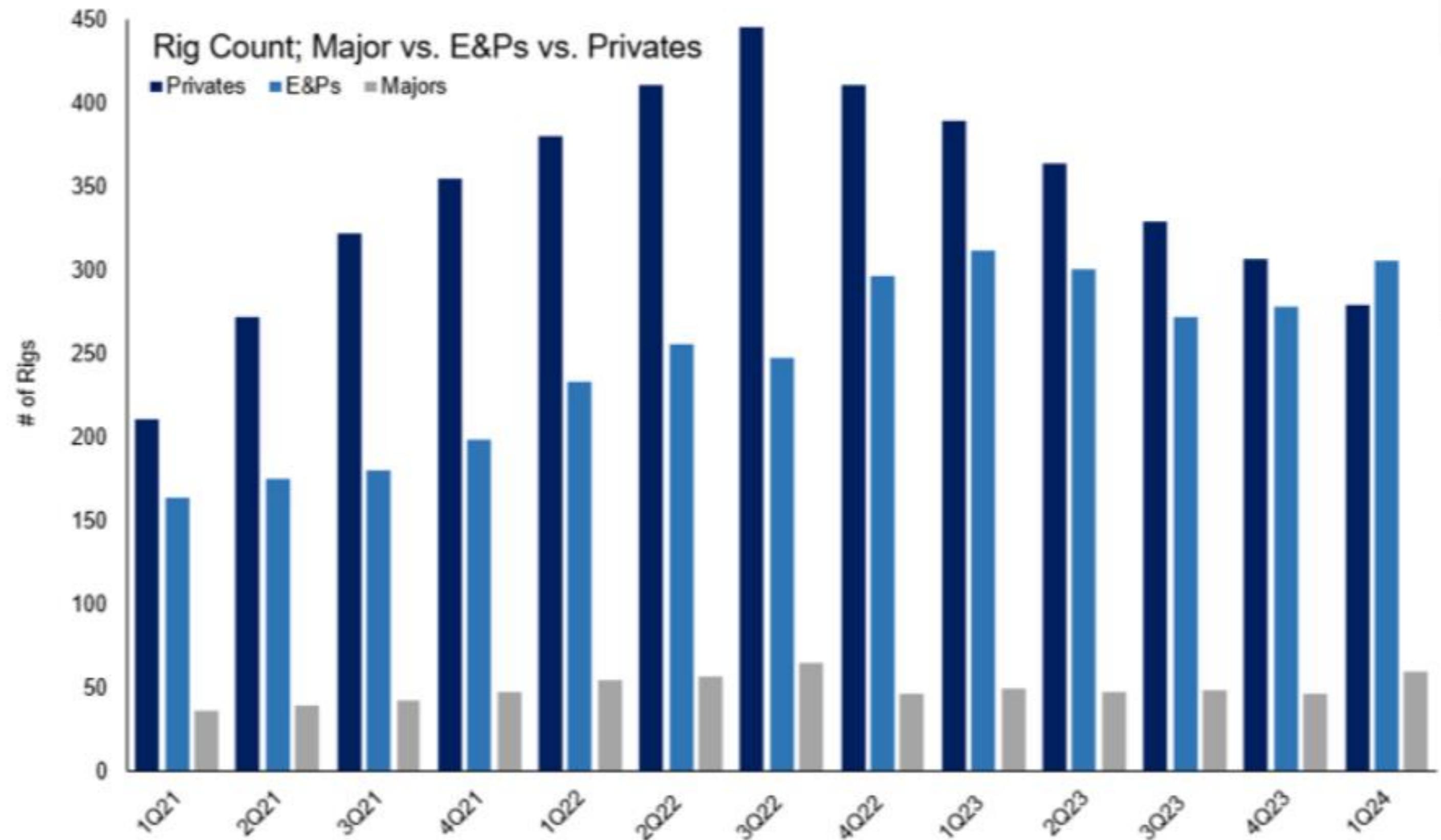




Source: Novi Labs



Source: Novi Labs



Source: Raymond James, March 2024

Source: Ninepoint Partners

**Diamondback sets \$26 billion deal for shale oil rival Endeavor Energy**

Source: Reuters, February 12, 2024

**Occidental Petroleum to expand Permian ops with \$12 billion deal for CrownRock**

Source: Reuters, December 11, 2023

**Civitas Resources to buy Permian assets for about \$2.1 bln**

Source: Reuters, October 4, 2023

**Vital Energy to acquire Permian assets in \$540 mln all-cash deal**

Source: Reuters, May 12, 2023

**Civitas Resources enters Permian basin in \$4.7 billion deal**

Source: Reuters, June 20, 2023

**Earthstone Energy to buy Delaware Basin-focused Novo Oil & Gas for \$1.5 billion**

Source: Reuters, June 15, 2023

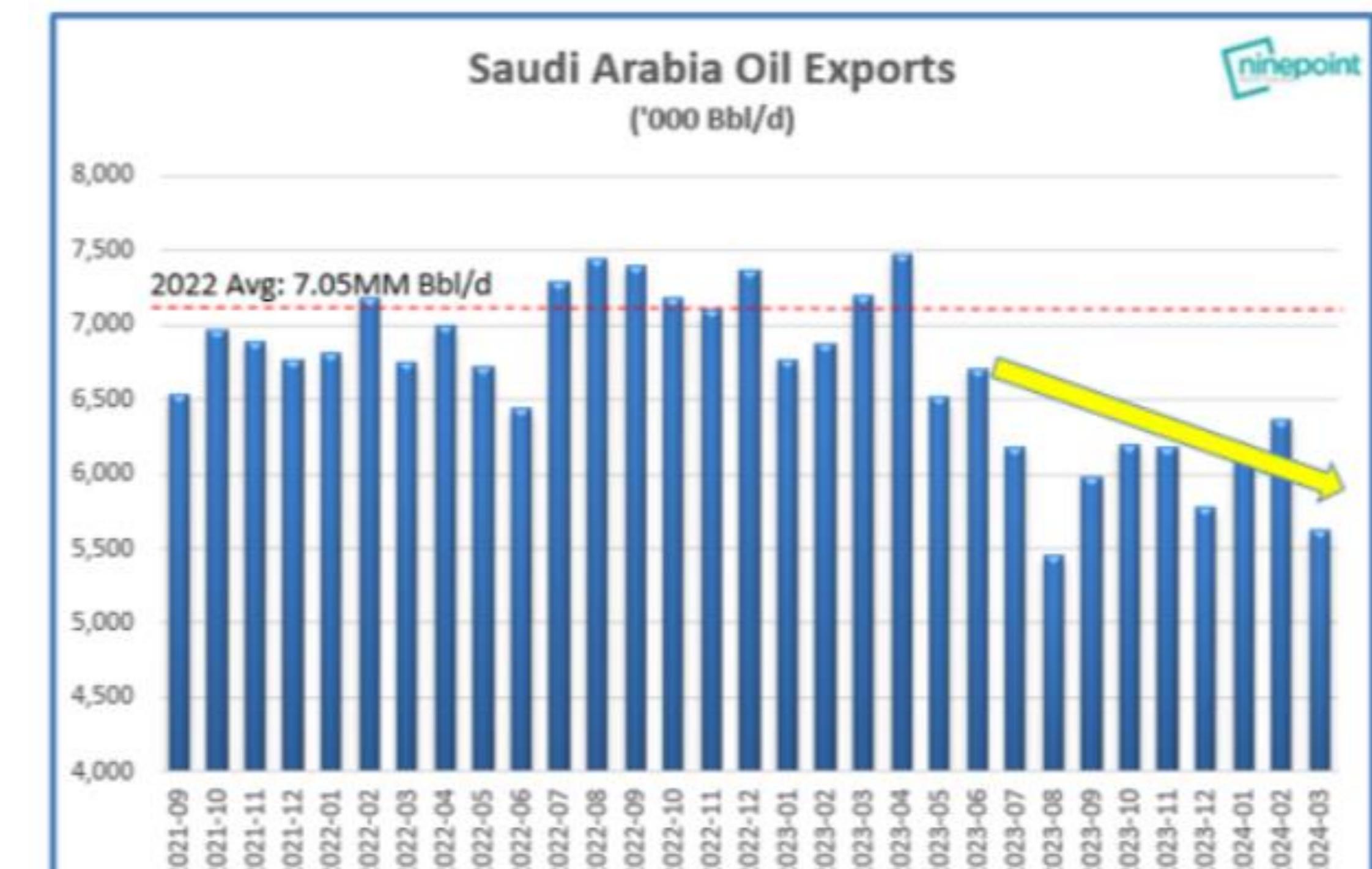
**Ovintiv to boost Permian oil ops with \$4.3 bln buy from EnCap**

Source: Reuters, April 3, 2023

ENERGY

# Saudi Arabia's Aramco halts plans to increase maximum oil production capacity

PUBLISHED TUE, JAN 30 2024 1:41 AM EST | UPDATED TUE, JAN 30 2024 2:52 AM EST



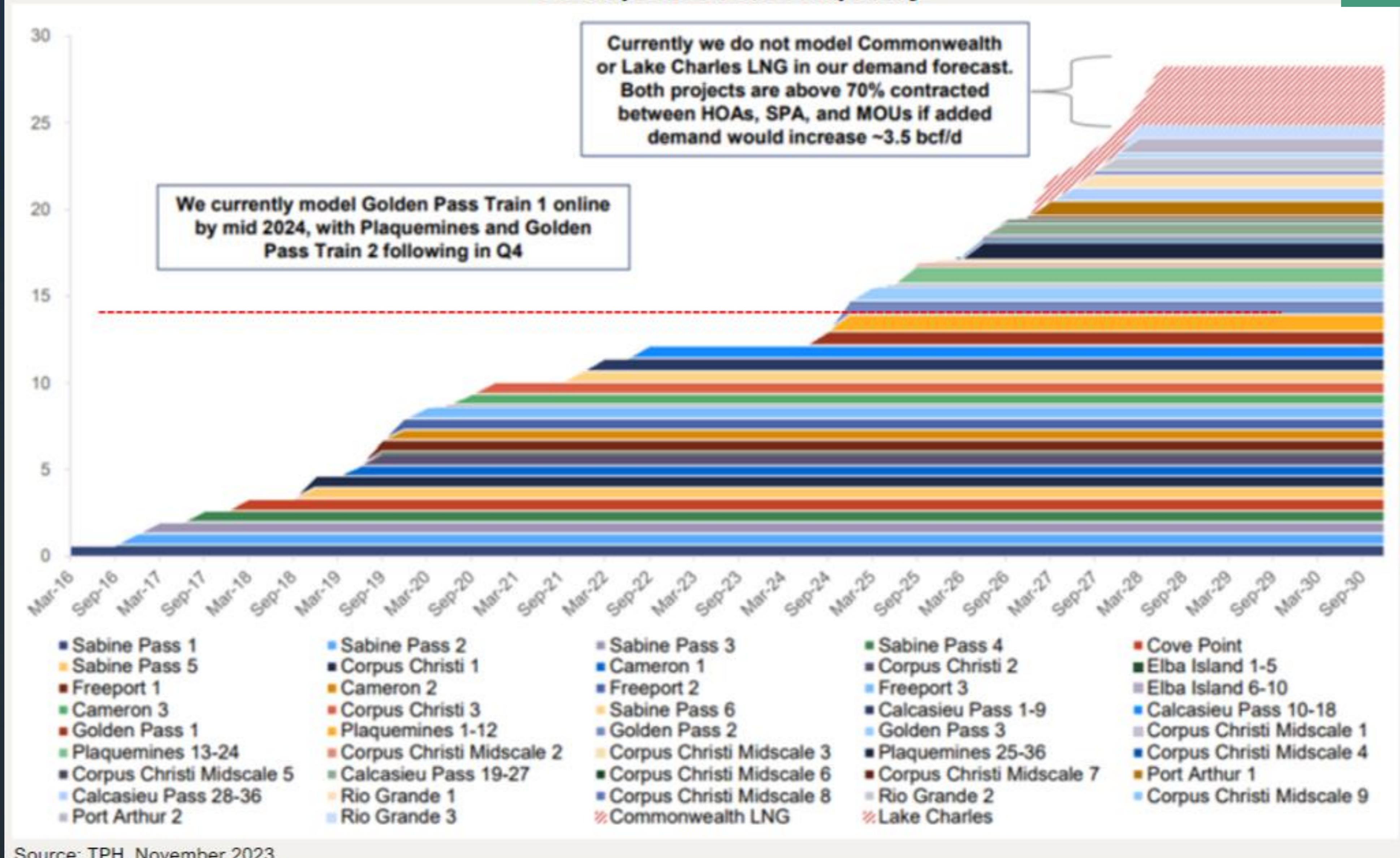
Demand
Supply

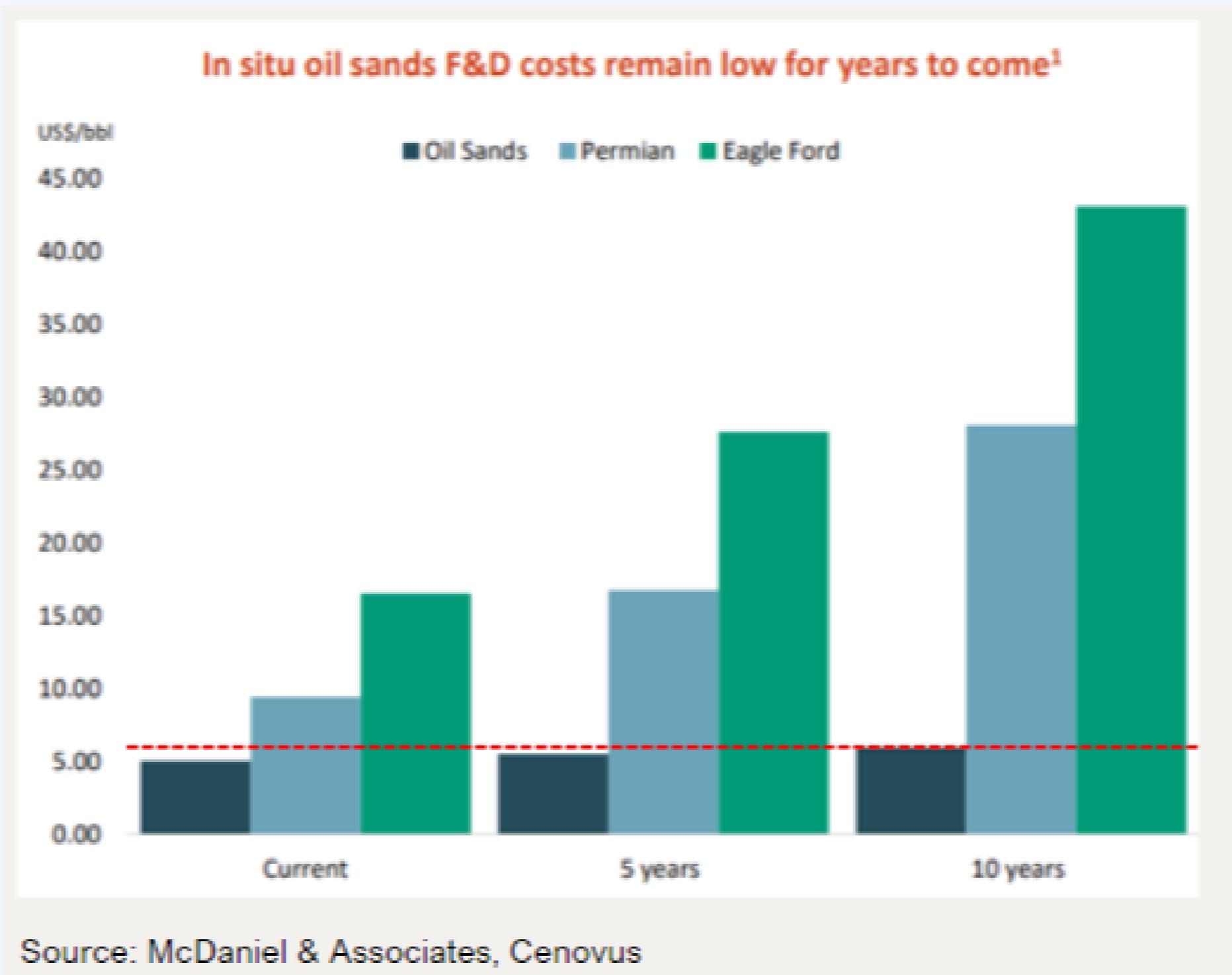
	2024			2024		
	OPEC	EIA	IEA	OPEC	EIA	IEA
<b>OECD</b>	<b>46.03</b>	<b>46.01</b>	<b>45.65</b>	<b>33.59</b>	<b>34.86</b>	<b>31.96</b>
	0.01	(0.05)	(0.08)	0.09	-	0.13
Americas	25.22	24.71	25.03	29.40	30.18	28.29
	0.05	(0.05)	0.09	0.10	-	0.09
Europe	13.44	13.47	13.25	3.75	4.13	3.21
	(0.03)	0.00	(0.05)	(0.01)	-	0.06
Asia-Pacific	7.32	7.88	7.37	0.43	0.40	0.46
	(0.07)	0.06	0.02	(0.01)	-	(0.01)
<b>Non-OECD</b>	<b>58.37</b>	<b>56.41</b>	<b>57.33</b>	<b>36.96</b>	<b>34.46</b>	<b>32.94</b>
	0.03	0.01	50.89	0.06	-	0.10
Americas	6.87	6.58	6.45	13.94	13.75	13.72
	-	0.00	0.01	0.07	-	0.01
Middle East	9.01	9.57	9.02	6.97	7.79	8.71
	-	0.01	(0.02)	0.01	-	1.83
Africa	4.56	4.62	4.36	7.30	7.40	6.72
	-	0.00	0.00	0.06	-	0.08
Other Europe	2.02	0.77	0.80	2.39	1.41	2.41
	-	0.00	(0.00)	-	-	0.01
China	16.82	16.27	17.08	3.27	3.20	3.11
	0.04	-	(0.03)	(0.03)	-	(0.00)
<b>Total</b>	<b>104.40</b>	<b>102.42</b>	<b>102.98</b>	<b>70.55</b>	<b>69.32</b>	<b>70.58</b>
	0.04	(0.04)	(0.12)	0.15	-	0.21

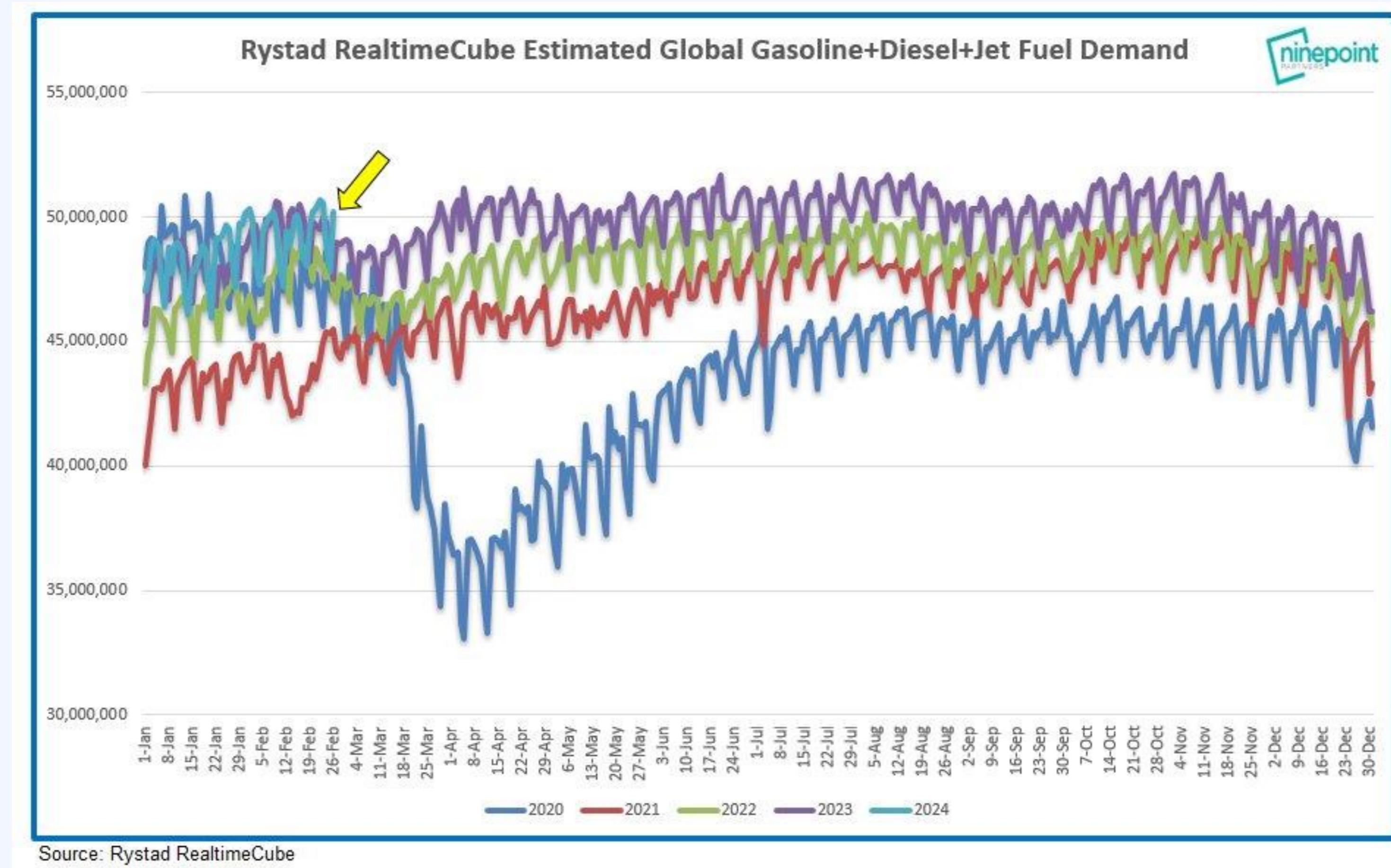
Note: Changes from last month's report shown in red (down) and green (up). Numbers may not match reported numbers due to rounding errors

Source: EIA, OPEC Secretariat, IEA

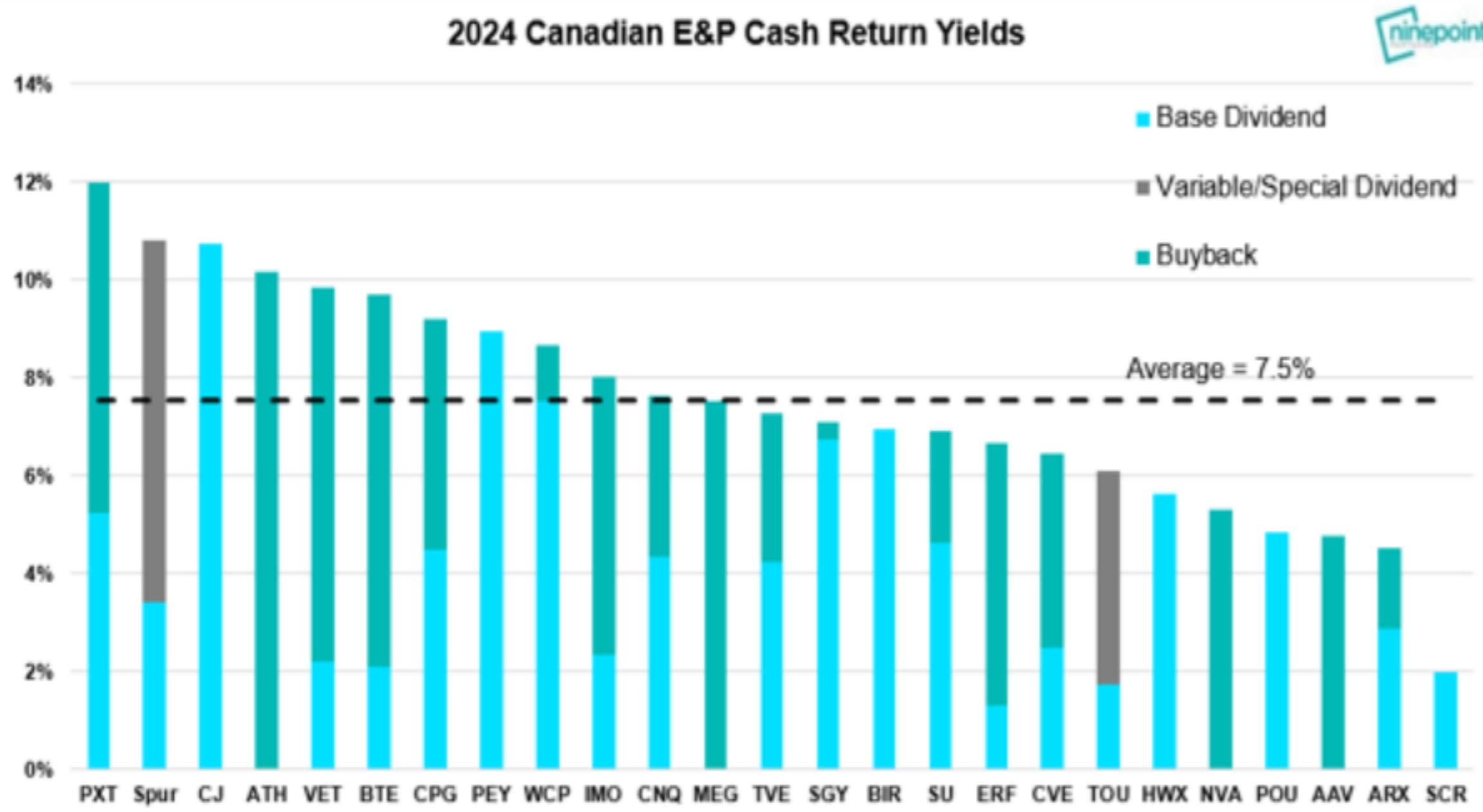
## US Expected LNG Capacity







### 2024 Canadian E&P Cash Return Yields

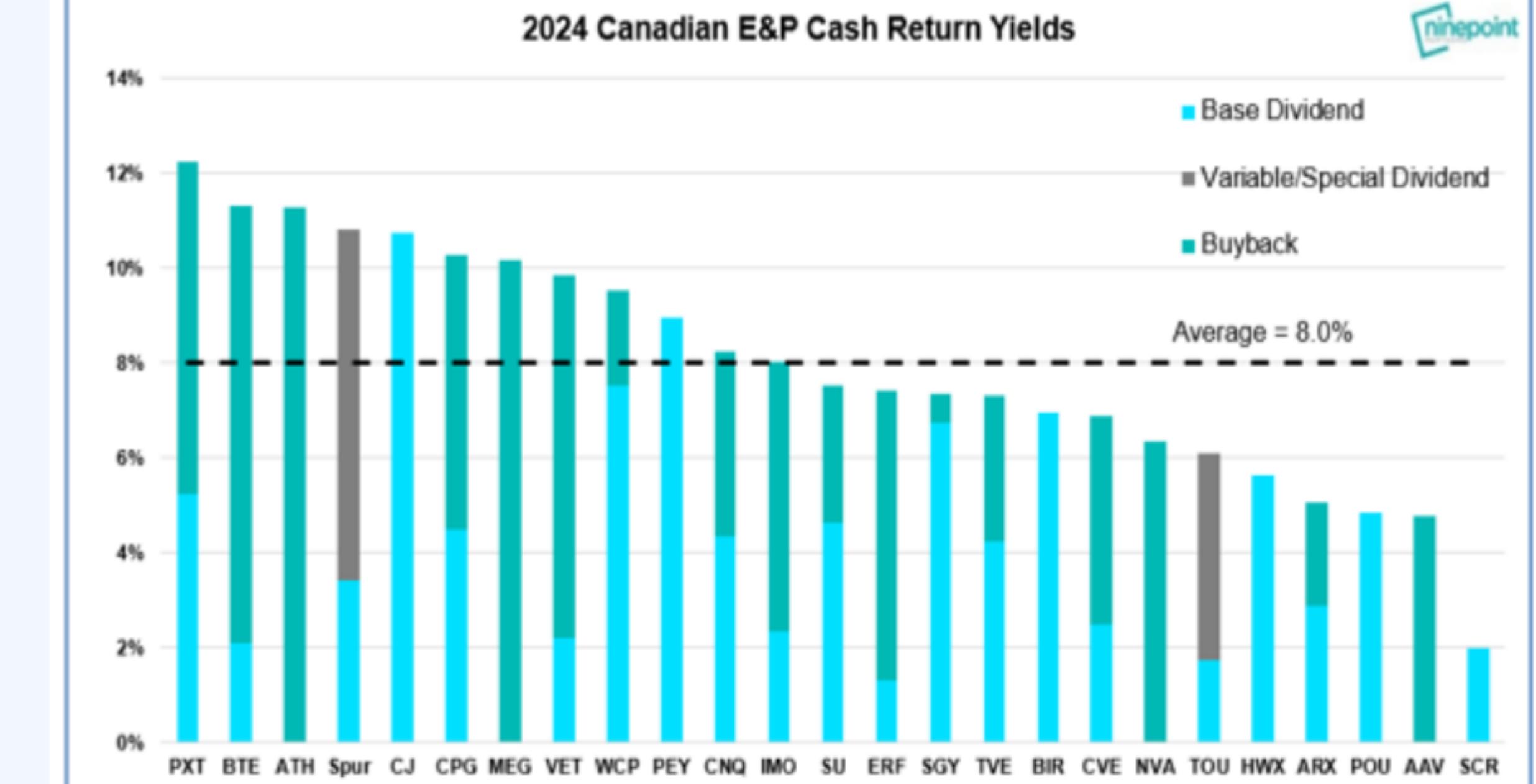


Source: Bloomberg, Ninepoint Partners Estimates

For illustrative purposes only

Pricing Assumptions: \$75 WTI, Strip Natural Gas and FX, \$15.00 WCS Differential

### 2024 Canadian E&P Cash Return Yields

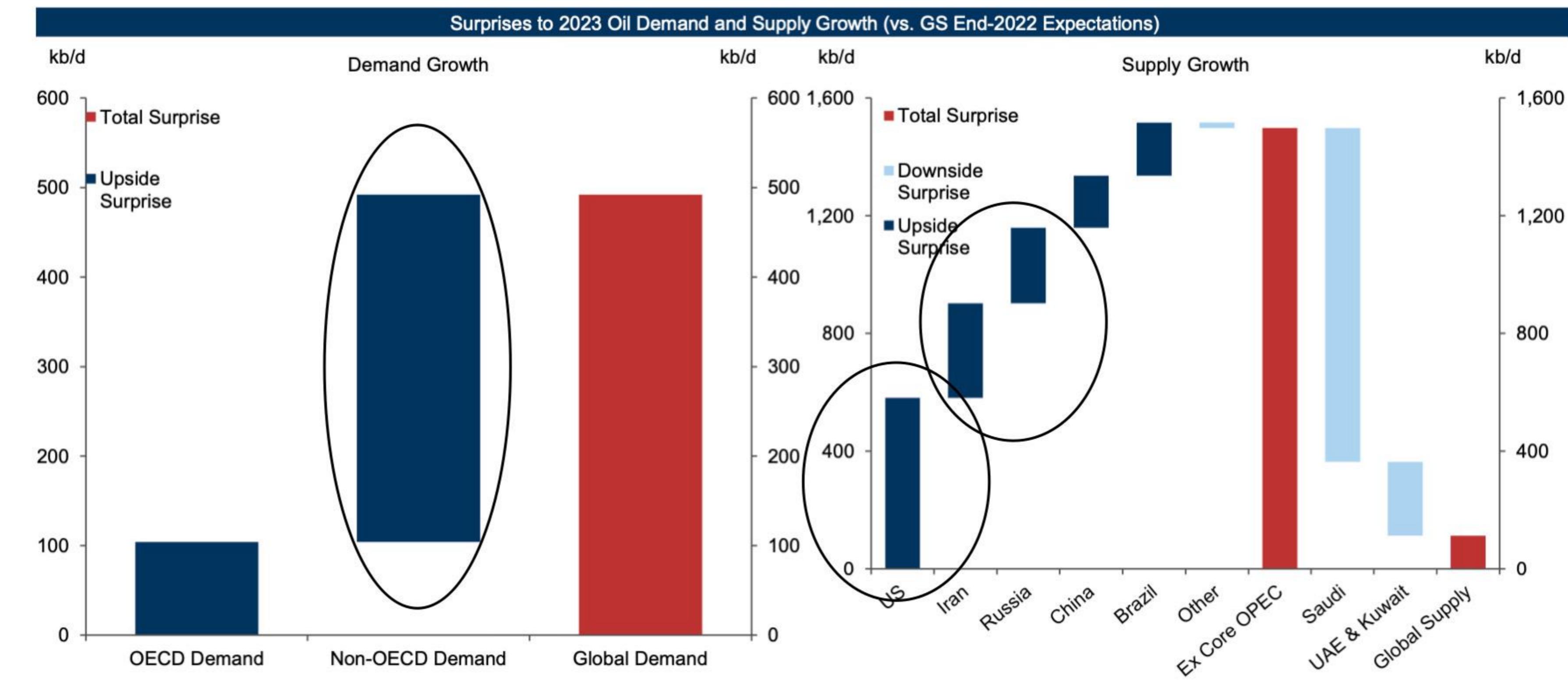


Source: Bloomberg, Ninepoint Partners Estimates

For illustrative purposes only

Pricing Assumptions: \$80 WTI, Strip Natural Gas and FX, \$14.00 WCS Differential

### Exhibit 1: Upside Surprises in 2023 To Oil Demand and Non-OPEC Supply



Source: IEA, Kpler, JODI, EIA, National Sources, Goldman Sachs Global Investment Research

Just step-back and think about what we've done for the past 1.5 years. The oil market has fully absorbed the return of Iranian oil to the market, Russia's relentless growth to fund their Ukrainian war, the unprecedented release of global strategic reserves, and the US's surprise increase in production in 2023.



# Castañar Investment Fund

Jesús Sánchez León  
[jsleon@castanarfund.com](mailto:jsleon@castanarfund.com)



# ¿Por qué es el momento de invertir en petróleo?



**JESÚS SÁNCHEZ LEÓN**  
CASTAÑAR INVESTMENT FUND